

# **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

## **BUDGET 2020/21**

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Mae'r ddogfen yma ar gael yn y Gymraeg / This document is available in Welsh.

## **FOREWORD BY THE DIRECTOR OF FINANCE AND DIGITAL SERVICES**

On the 4<sup>th</sup> March 2020 the Council agreed the Cabinet's proposals and recommendations for the revenue budget for the 2020/21 financial year, alongside the Council's Three Year Capital Programme 2020/21 - 2022/23. The budget setting process continues to represent a challenge, balancing the expectations of local residents with the Council's on-going drive for greater efficiency in the delivery of services and investment in priority areas, and at the same time, recognising the continued financial pressures the Council is working under.

The Minister for Housing and Local Government (Julie James AM) announced an **increase** in revenue funding (at an all Wales level) of 4.3% for local authorities in Wales for the year 2020/21. The increase for Rhondda Cynon Taf was 4.5%.

Notwithstanding the more positive settlement for 2020/21, this does follow a sustained period of real term reductions to our funding for a number of years. Therefore, developing an equitable and deliverable budget strategy was again going to be extremely challenging due to a limited ability to increase Council Tax (with a low tax base) and the significant and emerging pressures upon many Council services. However, appropriate decisions were again taken early as part of the Council's ongoing medium term planning arrangements to ensure that the Council's financial stability was not compromised, that the budget was equitable for all and protects as many key services and safeguards as many jobs as possible, and that a responsible attitude continued to be applied toward agreeing the level of Council Tax.

Following receipt of the final local government settlement the Council's budget gap amounted to £1.321M. This position was after the impact of early decisions (and savings secured); the assumed delivery of a £6M targeted efficiency; and providing schools with an increase in resources of £12.7M to cover, in full, pay and non-pay inflation and pressures.

The Revenue Budget Strategy also set the level of Council Tax increase at 2.85%; identified further budget savings within home to school transport, supported accommodation and the Council Tax Reduction Scheme, all of which will not impact on the level of services provided; and agreed the re-allocation of resources to enable specific investment in frontline services (i.e. youth engagement / youth offending, paddling pools and supporting the Muni Arts Centre, and also supporting additional investment in our infrastructure). These measures resulted in a remaining budget gap of £0.800M that was addressed through the use of the Medium Term Financial Planning and Service Transformation Reserve - transition funding.

The above strategy did not undermine the Council's core financial health and enabled the budget to be set without any cuts to our valued frontline public services.

Alongside the Revenue Budget, the Council also agreed a new 3 year Capital Programme which will see investment in infrastructure across the County

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Borough of £131.7M over the next 3 years. Included was additional Council investment of £11.850M, targeted to support the aspirations and priorities of the Corporate Plan and further supporting work in areas such as:

- Improving the condition and layout of roads and investment in highways structures, that will help to reduce our day-to-day maintenance and running costs;
- Helping people to live independently through on-going investment in developing extra care facilities;
- Town Centre Regeneration;
- Flood alleviation works; and
- Parks, green spaces and play areas.

The 2020/21 budget setting process has run in parallel with unprecedented events: firstly, Storm Dennis in February 2020, the most destructive weather event the area has experienced in a generation, and secondly, the start of the coronavirus pandemic (Covid-19) in March. The Council has been prioritising its work to help residents and businesses recover from these exceptional events and with specific regard to Storm Dennis, the Council allocated £1.5M from General Reserves in 2019/20 to support this work. The Council's General Reserve balances now stand at £8.709M at 31<sup>st</sup> March 2020 (draft, subject to audit) and as part of medium term financial planning arrangements, these reserves will be kept under on-going review and replenished going forward, as appropriate, taking into account the Council's overall budget and the financial risks it faces.

Turning to Covid-19, the immediate impact has resulted in significant disruption across Council services with many repurposed, reduced or temporarily suspended. Rhondda Cynon Taf Council, like all public sector organisations in Wales, is working closely with Welsh Government, with Welsh Government providing funding to cover the majority of additional costs incurred and lost income as a result of Covid-19 for the 2020/21 financial year. It is however recognised that the level of additional resource is likely to be finite and not everlasting with local government needing to become self-sufficient at some stage.

In line with this, the Council is assessing the financial implications of Covid-19 on an on-going basis and the Medium Term Financial Strategy will continue to be critical in ensuring that the best use is made of all available resources. The 2020/21 final settlement provided no indication of resource levels for the following financial year (2021/22) and into the medium term, albeit, there is an expectation of continued challenging settlements into the future, coupled with increasing demand and costs associated with many services, in particular social care services.

The Council's budget setting arrangements, which are now well embedded as a continuous process rather than a once-a-year event, are focussed on ensuring that all opportunities are taken to realign and reprioritise our finite resources. The way in which we engage with the communities we serve will also continue to be important as we move forward.

Finally, as always, I would like to record my sincere thanks to everyone who has played a part in helping to formulate and deliver this year's budget, including those (over 4,000) who participated in the Council's Budget Strategy Consultation process. Setting the budget is only the start and the year ahead will once again be extremely challenging. This Council, however, will remain focused on maintaining sound financial management and on the delivery of key services for the residents of the County Borough.

***Barrie Davies CPFA***  
***Director of Finance and Digital Services***

# **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

## **COUNCIL REPORT 4<sup>th</sup> MARCH 2020**

- THE COUNCIL'S 2020/21 REVENUE BUDGET STRATEGY

## **COUNCIL REPORT 4<sup>th</sup> MARCH 2020**

- THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2020/21 - 2022/23  
INCORPORATING A REVIEW OF EARMARKED RESERVES

**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**MUNICIPAL YEAR 2019-2020**

**COUNCIL**

**4<sup>th</sup> MARCH 2020**

**THE COUNCIL'S 2020/21 REVENUE BUDGET STRATEGY**

**REPORT OF THE CABINET**

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**1.0 PURPOSE OF THE REPORT**

1.1 This report provides information on the final local government settlement for 2020/21 and sets out the recommendations of the Cabinet with regard to the Council's Revenue Budget and the level of Council Tax for the year ending 31<sup>st</sup> March 2021.

**2.0 RECOMMENDATIONS**

It is recommended that Members:

- 2.1 Note the written statement from the Minister for Housing and Local Government (Julie James AM) and the table on the 2020/21 Final local government settlement, reproduced at Appendix 1;
- 2.2 Note the implications for the Council and the remaining budget gap as set out at Table 1;
- 2.3 Agree a Council Tax increase for 2020/21 of 2.85%;
- 2.4 Agree the uplift to the aggregate Schools Budget as detailed at section 8;
- 2.5 Agree the budget strategy proposals as set out at paragraphs 9.3(a) to 9.3(i);
- 2.6 Agree the use of the 'Medium Term Financial Planning & Service Transformation Reserve' as transition funding, totalling £0.800M for 2020/21;
- 2.7 Approve Tables 3 and 4 in Section 12 of the report as the basis of allocating resources to the Individual Schools Budget (ISB), to other Council Services, and to meet its corporate financing requirements; and
- 2.8 Agree the Council's overall budget for 2020/21 at £508.747M, in order to pass the necessary statutory resolutions to set the Council Tax for the forthcoming financial year by the statutory deadline of the 11<sup>th</sup> March 2020.

### **3.0 BACKGROUND**

- 3.1 At the Council meeting on the 31<sup>st</sup> July 2019, the Council's audited accounts were presented which reported General Fund Balances amounting to £10.498M.
- 3.2 Given the continuing financial pressures the Council is working under, it remains the view of the Director of Finance and Digital Services (Section 151 Officer) that the Council should hold a minimum of £10M as General Fund Balances, (i.e. its working balance). This level is set given the context of the need for continued strong financial management that is felt to be essential to ensure that the Council maintains financial flexibility and stability going forward.
- 3.3 On the 17<sup>th</sup> February 2020, an urgent decision was made by the Leader of the Council to allocate £1M from General Reserves to support the immediate recovery requirements arising from the exceptional event, Storm Dennis. On the 21<sup>st</sup> February 2020, a further £0.500M was released, bringing the remaining level to £8.998M. The level of General Fund reserves will be replenished going forward, as and when external funding is confirmed, as part of future budget strategies (including the need to review service levels), from the reprioritisation of existing plans and / or from any opportunities to release earmarked reserves.
- 3.4 Members will be aware that in addition to General Fund Reserves, the Council also holds a number of earmarked reserves that are kept under continuous review and are assessed each year by the Wales Audit Office. Included in these reserves is a Medium Term Financial Planning and Service Transformation Reserve that has successfully supported transitional funding as part of the Council's Medium Term Service Planning arrangements. It has achieved this through helping to smooth the delivery of budget savings over a number of years, whilst still allowing an annual balanced budget to be delivered. The starting point for the Medium Term Financial Planning and Service Transformation Reserve as at the 31<sup>st</sup> March 2019 was £3.303M. As part of our ongoing strategy, we have continued to identify and deliver savings in-year which means we have been able to increase the level of transitional funding available and the latest position is that this reserve has now increased to £4.363M (additional in year savings to date of £0.606M plus the reinstatement of resources (£0.454M) following confirmation of government funding in respect of the firefighters pension cost increases by South Wales Fire and Rescue Authority).

- 3.5 The Wales Audit Office continues to emphasise that we must remain disciplined at this crucial time, if we are to maintain our long-term goal of driving forward continuous improvement of key services, though this becomes increasingly harder to achieve following a period of such severe financial pressures.
- 3.6 The Wales Audit Office assessment is an accurate one and it is clear that Members continue to take their fiduciary duty extremely seriously as evidenced by the positive reports received from the regulators and the track record of budgetary control across services. The challenge, therefore, is to construct a prudent, equitable and fair revenue budget for the financial year ending the 31<sup>st</sup> March 2021. This must involve an approach which publicly demonstrates sound financial stewardship; which does not take unnecessary risks; which maximises income generation; continues to deliver year on year efficiency savings and which delivers the services that are needed and we can afford, as well as protecting as many jobs as possible.
- 3.7 In the context of this overall financial position, the Cabinet, assisted by the Senior Leadership Team was able to commence initial work on its budget strategy for 2020/21. The broad objectives of next year's proposed strategy are to:
- (i) Support the delivery of our key strategic priorities (as set out in the new Corporate Plan "Making a Difference" 2020-2024):-
    - People – Are independent, healthy and successful
    - Places – Where people are proud to live, work and play
    - Prosperity – Creating the opportunity for people and businesses to: be innovative; be entrepreneurial; and fulfil their potential and prosper.
  - (ii) Retain the support of the Wales Audit Office for the approach the Council has adopted to securing strong financial management;
  - (iii) Continue with the delivery of our key services and protect as many local jobs as possible; and
  - (iv) Take a responsible approach to the level of Council Tax.

#### **4.0 THE 2020/21 LOCAL GOVERNMENT SETTLEMENT**

- 4.1 On the 25<sup>th</sup> February 2020, the Minister for Housing and Local Government (Julie James AM) announced the Final 2020/21 Local Government Settlement. The Minister's statement and key data table is attached at Appendix 1.
- 4.2 The "headlines" of the Final Settlement are as follows:-
- a. The overall increase in Revenue Support Grant (RSG) and Non-Domestic Rates (NDR) funding (unhypothecated funding) for 2020/21 at an all Wales level is +4.3% (+£184M).
  - b. The settlement for Rhondda Cynon Taf, amounts to an increase of **4.5%** which is above the average of 4.3%. Settlement figures across Wales range from 3.0% to 5.4%.
  - c. No 'floor' protection has been included for 2020/21.



- d. The Settlement figures for 2020/21 include transfers into the settlement in respect of NHS Funded Nursing Care (£1.9M), the Teachers Pay Grant (£12.0M) and the Teachers Pensions Grant (£39.1M). There is also a transfer in respect of the Coastal Risk Management Programme (not applicable to this Council). The values for this Council are £0.146M, £0.990M and £3.222M respectively. Whilst the part year (2019/20) implications of the Teachers Pay Grant and Teachers Pension Grant transfer into the settlement, the additional full year implications are to be funded from within the settlement increase.
- e. There is no indication of settlement levels beyond 2020/21.
- f. Final figures are included for specific grants, at an all Wales level. Of particular note, would be the continuation and increase (from £30M to £40M) in the Social Care Workforce and Sustainability Pressures Grant. This funds our core base budget.
- g. The Council's General Capital Funding allocation has increased by £0.236M to £13.677M.

## **5.0 COUNCIL BASE BUDGET REQUIREMENT 2020/21**

- 5.1 In anticipation of the 2020/21 local government settlement, the Council's service managers have constructed the base budget requirements for next financial year. Those initial calculations provided for:-
- Estimated national wage awards, pension costs and National Insurance Contribution levels;
  - Non-pay (i.e. goods and services) inflation, including energy and fuel;
  - Corporate financing requirements and levies; and
  - Full year effects of additional burdens imposed on the Council.
- 5.2 The Council's updated budget requirement was reported to Council on the 15<sup>th</sup> January 2020 alongside the implications of the Provisional Local Government Settlement which was announced on the 16<sup>th</sup> December 2019.
- 5.3 After taking into account the updated budget requirement and the provisional settlement increase of 4.5%, in addition to the clarity provided around on-going funding in respect of the Social Care Workforce and Sustainability Pressures Grant, the Teachers Pay Grant and the Teachers Pensions Grant, the Council was faced with a budget gap of £8.702M.
- 5.4 Against this position, budget savings already identified and secured were able to be taken into account which resulted in a remaining budget gap of £1.321M, as shown in Table 1 below.

**Table 1 : Budget Gap 2020/21 at Provisional Settlement (as reported to Council, 15<sup>th</sup> January 2020)**

	<b>£'000</b>
<b>Revised Budget Gap</b>	<b>8,702</b>
Savings Already Identified (per MTFP)	- 1,199
Efficiency Target	- 6,000
Llwydcoed Crematorium	- 182
<b>Remaining Budget Gap</b>	<b>1,321</b>

5.5 It was against this position which the Cabinet have considered their further budget strategy options for 2020/21.

5.6 The Final Settlement, as detailed at paragraph 4, resulted in no change from the Provisional Settlement.

**6.0 DEVELOPING AN EQUITABLE, DELIVERABLE AND BALANCED BUDGET FOR 2020/21**

6.1 Notwithstanding the more positive settlement from WG for 2020/21, it does follow a sustained period of real term reductions to our funding levels and it is against this context that we need to develop a balanced budget for next year. There remain significant pressures upon many of our services together with a limited ability to increase Council Tax income, and a low tax base. Within these parameters, we will therefore need to take appropriate decisions to ensure that next year's budget is equitable for all, does not compromise our financial stability and protects and develops our key services.

6.2 The Council's overall financial position was set out at Section 3 of the report. It is vital that we continue with the strategy we have adopted to date that takes account of the importance of sound financial management, including the level of General Fund balances and appropriate use of the "Medium Term Financial Planning and Service Transformation Reserve" as transitional funding, whilst targeting any available resources toward our high priority, customer-focused public services.

6.3 Every year, there are certain corporate financial provisions that must be "top sliced" locally, before service budgets can be allocated. Next year will be no different. There will be a requirement for:

- a) A provision to meet levies from External Bodies;
- b) A provision for Capital Charges;
- c) A provision for all other "Miscellaneous Finance" items (Audit Fees, Insurance Costs, Bank Charges, etc.) which are non-specific to any particular Service Group; and
- d) Resources to fund the Council Tax Reduction Scheme.

6.4 As part of our updated budget requirement, appropriate sums have been set aside for these corporate financial requirements.

## **7.0 COUNCIL TAX LEVELS**

- 7.1 This Council has always acted reasonably when setting its Council Tax, balancing the impact upon services and the ability of the public to pay, recognising that those eligible will receive support through the Welsh Government's Council Tax Reduction Scheme (CTRS). The proposal is to increase Council Tax in 2020/21 by 2.85%, that is, less than the 3.00% originally modelled. This proposed increase equates to 53p per week for a person living in a Band A property and 80p per week for a person living in a Band D property (42% of properties in Rhondda Cynon Taf are Band A). Increasing Council Tax by 2.85% will increase the remaining budget gap by £0.132M.
- 7.2 Members will be aware that the cost of the CTRS is impacted by changes in caseload and by changes to the level of Council Tax. This impacts on the net income generated through any increase in Council Tax. A 1% increase in Council Tax will generate an additional income for the Council of £1.126M (at the 2020/21 tax base level), but will also cost £0.243M in additional CTRS requirements. It therefore follows that a 1% increase generates a net additional income of £0.883M, or stated another way, 22% of any Council Tax increase is lost to support the increased costs associated with Welsh Government's CTRS.

## **8.0 SCHOOLS BUDGET (ISB)**

- 8.1 Members have always viewed our schools as being a key priority and have ensured that they have been treated favourably in comparison with other council services.
- 8.2 As part of the initial budget modelling assumptions (July 2019) a £1.5M cash uplift for schools had been built into the Medium Term Financial Plan.
- 8.3 Following the clarity provided through the settlement with regard to funding for Teachers Pension Costs and Teachers Pay award (2019) costs, these amounts have now been passed on, fully, to our schools. In addition, funding is also provided to cover, in full, pay and non-pay inflation and pressures, including the baselining of one-off and passported funding (£2.5M) which was provided for the 2019/20 budget. Schools are therefore fully funded for 2020/21.
- 8.4 In overall terms, the proposal sees the Schools Budget (ISB) increase from £148.9M to £161.6M, an increase of £12.7M, or 8.5%.

## **9.0 BUDGET STRATEGY PROPOSALS**

- 9.1 This Council has taken a proactive approach to dealing with the continued real term reductions in resources it has received in recent years and has continued to deliver saving proposals early with a clear focus maintained across the medium term planning horizon. The Council has continued to deliver robust, balanced budgets and taken the opportunity to use our Medium Term Financial Planning and Service Transformation Reserve, as transition funding, to sensibly support the overall budget strategy. It is recommended that this approach is continued.
- 9.2 As a Cabinet we have always been focussed on protecting our front line services and have taken any opportunities to prioritise or reallocate resources to areas of priority.
- 9.3 For 2020/21, the following proposals are recommended to Council.

### **a. NDR Local Relief Scheme**

Cabinet have already consulted upon a proposal to introduce a local discretionary relief scheme for Non Domestic Rates (NDR). The consultation closed on the 24<sup>th</sup> January and Cabinet have (on the 13<sup>th</sup> February 2020) determined how they wish to progress. As referenced in the Cabinet report, resources have already been set aside in the Medium Term Financial Plan to provide further support to our town centres and businesses so there is no further financial impact on our base budget.

### **b. Youth Engagement / Youth Offending**

The Council recognises the ongoing need to work proactively across our services, with our schools and partners to ensure the effectiveness of our youth engagement activities both within and outside of a school environment and to ensure that there are opportunities for young people across the County Borough to reach their full potential and overcome barriers to learning and progression. Our current core spend on Youth Engagement amounts to £1.9M and it is proposed that an additional revenue investment of £250k is made in this area, representing a budget increase of over 13%.

### **c. Paddling Pools**

Following a number of voluntary groups being able to open paddling pools during last summer, the Council will now work wider with community groups and put in place a package of bespoke support that will enable further paddling pools to open throughout the summer holiday period going forward (subject to the preparedness of community groups). £50k is proposed to be included within the budget strategy for this purpose.

#### d. Prudential Borrowing for Investment in our Infrastructure

Following the investment of over £95M being made in our infrastructure and corporate priorities since 2015, it is proposed to set aside £500k of our revenue resource to enable, through the use of prudential borrowing powers, £7.5M of capital resource to be further invested in our priority investment areas. This will include strategic highways developments, parks and green spaces and continued investment in extra care facilities. Full details of this spend will be set out in the forthcoming updated capital programme 2020/21 to 2022/23.

#### e. Supporting the Muni Arts Centre

The Council has been working with Awen Cultural Trust to secure a sustainable future for the Muni Arts Centre alongside an ambitious longer term plan to substantially refurbish the Centre. Whilst these longer term plans are being developed along with a potential funding package, it is confirmed that the initial plan is to reopen the venue during the summer of 2020 (following initial maintenance works). In order to support the reopening, whilst the longer term vision is being developed, there is a need for a revenue contribution to be made amounting to £140k per annum. The revenue support will be ring-fenced and the part year revenue budget requirement is £105k.

#### f. Fees and Charges

A final report on the proposed level of Fees & Charges for 2020/21 was presented to and agreed by Cabinet on the 20<sup>th</sup> February 2020. The Cabinet's proposals with regard to fees and charges would see a standard increase of 1.5% (Consumer Price Index (CPI)), with a number of specific exceptions :

<b>Area of charge</b>	<b>Proposed increase for 2020/21</b>
Leisure for Life	Nil increase
Car Park Charges	Nil increase
Summer and Winter Playing Fees (Sports Clubs)	Nil increase
School Meals (Primary and Secondary Schools)	£0.05 per meal (and then no increase for 2 years i.e. 2021/22 and 2022/23)
Meals on Wheels and Day Centre Meals	£0.10 per meal
Pontypridd Lido (entry for adult users)	£0.50 per Adult Swim

It was also proposed, with regard to the Rhondda Heritage Park, to increase the individual adult entry fee and family ticket for the Welsh Mining Experience (underground tour) by £1.00 (to £7.95 and £20 respectively) and to standardise the non-school entry fee for both adults and children for Santa's Toy Mine to £10.

The impact of these proposals (as compared to all fees and charges being increased by 1.5%) would reduce income by £2k.

**g. Home to School Transport Re-tender Savings**

Following a number of successful retendering exercises over recent years, delivering reduced costs of our provision, a review of the Home to School Transport budget has now concluded that £810k can be released from the base budget requirement.

**h. Council Tax Reduction Scheme (CTRS)**

Members will be aware through the quarterly performance reports this year that the costs associated with the CTRS have been consistently below budget. As at Quarter 2 (reported 21<sup>st</sup> November 2019), the projected underspend in this area was £0.352M. Further work on caseloads and demand has now been concluded and the proposal is to reduce the base budget in 2020/21 by £0.350M. It should be noted that whilst this takes the budget to £24.680M, this is still in excess of the Welsh Government funding for this area which for 2020/21 totals £21.564M.

**i. Supported Accommodation Strategy and Savings**

In addition to the Council's ongoing investment in developing extra care facilities, Cabinet have also agreed to capital investment in developing supported accommodation at Penllew Court and Crown Avenue. These facilities are now nearing completion and will be available for occupancy during 2020/21. The revenue savings (part year) which we can now build into our base budget for 2020/21 is £400k.

9.4 The implications of the above strategy proposals, including the proposed reduction in the level of Council Tax increase, on the remaining budget gap position is shown in table 2 below.

**Table 2 : Budget Strategy Proposals 2020/21**

	£'000	£'000
<b>Remaining Budget Gap</b>		<b>1,321</b>
NDR Local Relief Scheme	-	
Additional Resources to Support Youth Engagement	250	
Paddling Pools	50	
Prudential Borrowing - Investment (£7.5M)	500	
Muni Arts Centre - Revenue Support	105	
Council Tax at 2.85%	132	
Fees and Charges	2	
Home to School Re-tender Savings	- 810	
CTRS	- 350	
Supported Accommodation Savings	- 400	- 521
<b>Remaining Budget Gap</b>		<b>800</b>

9.5 *Medium Term Financial Planning and Service Transformation Reserve (Transitional Funding)* – We have for many years used our transition funding reserve sensibly as part of our balanced budget strategy, at a level which does not compromise the robustness of our budget and which can be replenished with some certainty, given our ongoing strategy of delivering savings early.

9.6 As previously referenced the reserve currently stands at £4.363M, having been replenished during this year (2019/20) by £1.060M to quarter 2. Accordingly, to address the remaining budget gap, it is proposed that an allocation of £0.800M is made from this reserve for 2020/21. This would facilitate a balanced budget for 2020/21 and would leave £3.563M in the reserve (subject to the year-end assessment of reserves). Processes are now sufficiently well embedded to ensure that savings are achieved in-year and that this reserve can continue to be replenished.

		<b>£'000</b>
<b>Remaining Budget Gap</b>		<b>800</b>
Use of Transition Funding	-	800
<b>Remaining Budget Gap</b>		<b>-</b>

9.7 The above provides a robust and balanced budget strategy for financial year 2020/21 which is now recommended to Council.

## **10.0 SERVICE PRIORITIES**

10.1 Even within a period of significantly reducing resources and hence financial pressure on all services, this Council remains committed as far as it possibly can to continue to deliver its key services, stronger communities and social justice.

10.2 The Council's Corporate Plan 2016-2020 set out our key purpose to provide a County Borough that has high aspirations, is confident and promotes opportunity for all. This has been reinforced in our new proposed Corporate Plan "Making a Difference" 2020-2024 which is being considered alongside this budget strategy.

10.3 In addition to our revenue base budget requirements, opportunities also continue to be taken to deliver investment in key strategic areas through one off funding made available via a risk based review of earmarked reserves and through the early identification of opportunities to deliver savings. The Council has already invested over £95M (over and above the normal Capital Programme) in areas supporting key Corporate Plan priorities since October 2015, the latest investment (£5.8M) being agreed by Council in October 2019.

10.4 A report setting out the updated capital programme for 2020/21 to 2022/23 will be reported for Members consideration alongside this revenue budget strategy.

## **11.0 THE 2020/21 BUDGET STRATEGY CONSULTATION PROCESS**

11.1 As in previous years, the Council has been keen to consult with the public and other interested stakeholders on its general budget strategy and how services are delivered.

11.2 The approach to budget consultation for 2020/21 was set out in the Cabinet report dated 17<sup>th</sup> October 2019 and in the delegated decision of the Service Director for Democratic Services and Communication dated 14<sup>th</sup> November 2019.

**Phase 1** - provided residents and stakeholders with the opportunity to feedback their views on some of the key strategic building blocks used to construct the Council's budget.

**Phase 2** - once Cabinet agreed a draft budget strategy, and in light of the provisional local government settlement, then this draft strategy was consulted upon as part of Phase 2.

11.3 The Phase 1 Consultation report was considered by Cabinet on the 23<sup>rd</sup> January 2020 alongside the initial budget proposals which were then consulted upon as part of Phase 2.

11.4 The Phase 2 Consultation report is now attached at Appendix 2. The phase 2 consultation process ran from the 24<sup>th</sup> January 2020 to the 7<sup>th</sup> February 2020 and included :

- An online questionnaire
- Three youth events held at local schools
  - Y Pant
  - Treorchy
  - Aberdare
- Promotion through Social media
- Three public 'drop-in' events, open to the wider community
  - Canolfan Pennar (Mountain Ash Hub)
  - Pontypridd Town Centre
  - Rhondda Sports Centre, Ystrad
- Older Persons Advisory Group Meeting
- Disability Forum Meeting
- Promotion with key stakeholders, including Elected Members, local AMs, MPs, Community & Town Councils, Trade Unions

11.5 In addition, specific consultation activity was undertaken with the School Budget Forum and minutes of this meeting are attached at Appendix 3.

11.6 The Finance and Performance Scrutiny Committee have also been engaged throughout the consultation process, initially discussing the proposed approach in September 2019. They were then consulted with as part of Phase 1 (16<sup>th</sup> December 2019) and had the opportunity to pre-scrutinise the draft budget strategy proposals as part of Phase 2 (29<sup>th</sup> January 2020). The minutes of the latest meeting are attached at Appendix 4 (currently draft).

## **12.0 THE 2020/21 MACRO REVENUE BUDGET**

12.1 In arriving at a strategy for 2020/21, the Cabinet has taken into consideration its key commitments, its views on service delivery and relevant charges for services and the need to minimise the tax burden on local residents. Consequently, and after careful deliberation, the Cabinet has concluded that it can now propose a balanced revenue



budget which will meet all of the fundamental requirements of its preferred strategy **and** minimise the Council Tax increase for next year.

- 12.2 Table 3 below illustrates how the revenue resources available to the Council could be utilised, with a Council Tax increase of 2.85%:

**Table 3: Proposed Resources in 2020/21**

	£M
2020/21 Net Revenue Spending	508.747
<b>LESS:</b> Revenue Support Grant (RSG) & Redistributed Non Domestic Rates (NDR)	388.666
<b>LESS:</b> Social Services and Children's Services Specific Grants	3.400
<b>Sub total</b>	<b>116.681</b>
<b>LESS:</b> Release of Earmarked Reserves	0.800
<b>To be met from Council Taxpayers</b>	<b>115.881</b>

- 12.3 Table 4 below, shows the overall effect on services of applying the principles of the Cabinet's recommended outline 2020/21 budget strategy.

**Table 4: Application of the 2020/21 Outline Budget Strategy**

BUDGET REQUIREMENTS	2019/20	2020/21	Increase/ (Decrease)
	£M	£M	£M
<b><u>Corporate Requirements</u></b>			
Capital Financing	18.917	19.713	0.796
Levies	11.930	12.438	0.508
Council Tax Reduction Scheme	24.336	24.680	0.344
Miscellaneous	12.669	13.862	1.193
	<b>67.852</b>	<b>70.693</b>	<b>2.841</b>
<b><u>Individual School Budgets (ISB)</u></b>			
Individual School Budgets	148.849	161.638	12.789
<b><u>Other Council Services</u></b>			
Community & Children's Services	153.264	162.604	9.340
Prosperity, Development and Frontline Services	56.876	55.980	(0.896)
Chief Executive's	25.979	26.759	0.780
Education & Inclusion Services	30.649	31.073	0.424
<b>Net Revenue Spending</b>	<b>483.469</b>	<b>508.747</b>	<b>25.278</b>

### 13.0 **SPECIFIC GRANTS**

- 13.1 For next year, the Welsh Government is to provide over £1,002M in Specific Revenue Grants to Welsh Local Authorities.

- 13.2 Whilst specific grants dilute local accountability, such funding does enable us to undertake projects and deliver services that otherwise may not have been possible. Whilst we will continue to make representation for such funding to be transferred into the Revenue Support Grant, until they do so then specific grants will continue to supplement our base revenue budget.
- 13.3 By their nature, specific grants are often directed toward specific spend areas or policy objectives and are not certain in terms of their ongoing continuation nor value, presenting uncertainty in terms of forward planning.
- 13.4 The allocation of specific grants, however, remains a key feature of the annual local government settlement, albeit there is a commitment to reduce such hypothecation. There are also a number of specific grants which have been introduced to deal with recurring cost pressures (eg Social Care Workforce and Sustainability Pressures Grant) and it is important that we seek to ensure their continuation beyond 2020/21.

#### **14.0 EQUALITY AND DIVERSITY IMPLICATIONS**

- 14.1 In developing the recommended 2020/21 Revenue Budget Strategy, an Equality Impact Assessment (EIA) has been undertaken to ensure that:
- i the Council meets the requirements of the Public Sector Equality Duties; and
  - ii due regard has been taken of the likely impact of the recommendations in terms of equality and discrimination.

#### **15.0 CONSULTATION**

- 15.1 Consultation and engagement has been undertaken as part of formulating the recommended 2020/21 Revenue Budget Strategy, the results from which are set out in Section 11 of the report.

#### **16.0 FINANCIAL IMPLICATION(S)**

- 16.1 The financial implications of the recommendations are set out in the main body of the Report.

#### **17.0 LEGAL IMPLICATIONS OR LEGISLATION CONSIDERED**

- 17.1 The Council has a legal duty under the Local Government Finance Act 1992 to set a balanced budget and also a legal duty under the Local Government Act 2000 for it to be reported to and approved by Full Council. The recommended 2020/21 Revenue Budget Strategy and its reporting to full Council ensures compliance with these legal duties.

#### **18.0 LINKS TO CORPORATE AND NATIONAL PRIORITIES AND THE WELL-BEING OF FUTURE GENERATIONS ACT**

- 18.1 The recommended 2020/21 Revenue Budget Strategy has been formulated to support the delivery of the Council's strategic priorities, as set out within the Corporate Plan 2016 – 2020, and the new Corporate Plan "Making a Difference" 2020

– 2024. These documents are aligned to the goals and principles included within the Well-Being of Future Generations Act.

## **19.0 CONCLUSIONS**

- 19.1 The Council's overall financial position remains sound, with the level of General Reserves maintained at above £10M, before the urgent allocation of £1.500M to support the immediate recovery requirements arising from Storm Dennis, with clear plans to replenish.
- 19.2 On the 25<sup>th</sup> February 2020, the Minister for Housing and Local Government (Julie James AM) announced the Final 2020/21 Local Government Settlement which showed this Council's increase in resources was set at 4.5%.
- 19.3 The Cabinet's proposals properly address the corporate financial requirements of the Council and allocate an adequate financial uplift to the Individual Schools Budget. The remaining resources available are allocated to fund all other services and to support our key priorities in 2020/21.
- 19.4 The Cabinet has recommended setting the 2020/21 revenue spending and budget at £508.747M which will require a Council Tax increase of 2.85% for the financial year ending the 31<sup>st</sup> March 2021.
- 19.5 The Council to date has been able to deliver year on year balanced budgets alongside an investment programme supporting key priorities. The challenge does remain for positive and proactive management from the Senior Leadership Team and clear direction from Members to produce a robust and financially sustainable budget into the medium term in what continues to be a challenging financial climate.

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**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**MUNICIPAL YEAR 2019-2020**

**COUNCIL**

**4<sup>th</sup> MARCH 2020**

**THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2020/21 – 2022/23  
INCORPORATING A REVIEW OF EARMARKED RESERVES**

**REPORT OF THE CABINET**

**AUTHOR:** Barrie Davies – Director of Finance and Digital Services Tel. No. 01443 424026

**1.0 PURPOSE OF REPORT**

1.1 This report sets out the Council's proposed Capital Programme for 2020/21 to 2022/23, following receipt of the final local government settlement for 2020/21.

**2.0 RECOMMENDATIONS**

It is recommended that Members:

2.1 Note the detail of the final 2020/21 local government settlement for capital expenditure, reproduced at Appendix 1;

2.2 Agree to the release of the Earmarked Reserve balances as detailed in paragraph 5.3;

2.3 Agree to undertake Prudential Borrowing as set out in paragraph 5.5;

2.4 Agree to allocate the funding released from Earmarked Reserves and Prudential Borrowing funding to the investment priorities as detailed in paragraph 6.2;

2.5 Agree the proposed 'core' three year programme detailed at Appendix 2;

2.6 Agree the proposed total three-year Capital Programme, detailed at Appendix 3, which includes the following non core capital funding:

- Prudential borrowing to support 21<sup>st</sup> Century School Schemes, the Llys Cadwyn (Taff Vale) Development and Highways Improvements schemes;
- Capital grants for specific schemes;
- Third party contributions;
- Additional Council resources previously allocated to support existing schemes and Corporate Plan investment priorities;
- The investment priorities detailed in paragraph 6.2, which are funded by additional

one off WG capital funding detailed in paragraph 3.2, the release of Earmarked Reserves as per paragraph 5.3, and Prudential Borrowing as per paragraph 5.5.

### **3.0 BACKGROUND**

3.1 Members will be aware that each year the Council is allocated a sum of unhypothecated “Supported” borrowing and General Capital Grant from the Welsh Government (WG). Details of the final allocation for 2020/21 are shown at Appendix 1. The funding for 2020/21 has increased to £13.677M as a consequence of WG increasing General Capital funding over 3 years (to 2020/21) by £100M (in total), as well as an additional £15M announced in the 2020/21 provisional settlement which remains unchanged for the final settlement. Our estimate of the annual base allocation for 2020/21 is £10.985M and our estimated share of the additional allocations is £2.692M. Even with this additional funding, there is still a reduction of £3.629M compared to 10 years ago:

<b>Year</b>	<b>WG Capital Support</b>
2010/11	£17.306M
2011/12	£13.856M
2012/13	£12.828M
2013/14	£11.328M
2014/15	£11.194M
2015/16	£11.154M
2016/17	£11.164M
2017/18	£11.232M
2018/19	£11.214M
2019/20	£13.441M
2020/21	£13.677M

3.2 In determining our core capital funding for 2020/21 we have included the base annual allocation of £10.985M, with the additional £2.692M allocated to fund the investment priorities in paragraph 6.2. As referenced in paragraph 3.1, 2020/21 is the final year of the additional WG General Capital funding, so in the absence of any indications of settlement levels beyond 2020/21, we have assumed WG funding for 2021/22 and 2022/23 to be at a level without the additional funding.

3.3 This base allocation, together with estimated Capital Receipts and the utilisation of Capital Reserves, represents the Council’s ‘Core’ capital funding. The wider overall capital programme however includes approved prudential borrowing, specific grants and agreed additional investment in our key priorities.

### **4.0 THE NEW THREE YEAR PROGRAMME (2020/21 TO 2022/23)**

4.1 The proposed new 3 year capital programme for 2020/21 to 2022/23 represents a total investment of **£131.772M**. This comprises:

- A Core programme of £42.300M over the next 3 years;
- Prudential borrowing of £20.249M to support the 21<sup>st</sup> Century Schools Programme, the Llys Cadwyn (Taff Vale) Development and Highways Improvements schemes;
- Specific grants of £16.819M;
- Third party contributions of £1.048M;
- Earmarked reserves and revenue contributions previously allocated to schemes and investment priorities of £29.223M;
- Capital receipts, in addition to the 3 year core allocation, of £10.283M; and
- If agreed, additional and reallocated earmarked reserves of £1.658M and additional prudential borrowing of £7.500M to fund the investment priorities detailed in paragraph 6.2, alongside the one off WG capital funding of £2.692M.

4.2 Having due regard to the level of available capital resources, both from WG and from our own capital receipts, the new core programme for 2020/21 to 2022/23 is set at £14.1M per year. This represents a fully funded £42.3M core programme across the 3 years.

4.3 There remains a risk that the projected capital receipts are less than anticipated and projections will continue to be closely monitored.

4.4 Whilst allocating core resources for three years, there remains the requirement for us to continue to review and challenge any commitments made into years two and three, to robustly monitor capital receipt projections and to position ourselves to respond as appropriate and necessary as we move forward.

4.5 Given the timing of external funding approval processes, it will be necessary to maintain flexibility of funding across individual schemes in order to ensure the most efficient delivery of the overall programme.

4.6 Details of the overall capital programme for the 3 year period are set out in Section 7 of this report.

## **5.0 REVIEW OF EARMARKED RESERVES AND AVAILABLE FUNDING**

### **EARMARKED RESERVES**

5.1 As reported to Council in the Statement of Accounts (31<sup>st</sup> July 2019), the Council has revenue stream earmarked reserves at the 31<sup>st</sup> March 2019 of £41.867M (£64.157M at 31<sup>st</sup> March 2018) which are set aside for a variety of purposes. In addition, there are specific reserves relating to Capital Funding, Insurance and Treasury Management.

5.2 The level and use of earmark reserves is constantly reviewed as part of the Council's robust financial management arrangements. Budget setting and accounts closure traditionally provide opportunities for more in depth reviews and Cabinet have specifically requested that the Section 151 Officer undertake a detailed risk assessment of earmarked reserves with a view to:

- Assessing the underlying financial risk for which they have been set aside to determine if it remains or whether circumstances have changed;
- The extent to which any amounts set aside for investment (Prior Year Commitments – Service “Carry Forwards”) have been contractually committed;
- Being clear on the reasons for holding reserves and ensuring that they are sufficient, but not excessive; and
- The need for continued support of a robust Medium Term Financial Plan.

5.3 With the review complete, Cabinet have now been able to take a view on the extent to which any amounts could be released. These are listed below:

*a) Financial Management and Human Resources Risk Management (£13.636M as at 31st March 2019)*

This reserve includes funding for a number of risk assessed potential future liabilities including VER costs, potential future legal claims, welfare reform implications, social care risks etc.

A review has been undertaken of the levels of risk associated with the relevant areas to which these reserves relate.

Following this review, it is proposed that a sum of **£0.750M** can be released from this reserve (following the £1.050M released in October 2019).

*b) Investment/Infrastructure (£6.534M as at 31st March 2019)*

Sums are set aside to fund current and future costs of maintaining and enhancing infrastructure across the County Borough.

Following review, it is proposed that a sum of **£0.908M** is released from this reserve (following the £3.862M released in October 2019).

5.4 The total amount of reserves therefore which have been identified to be released amounts to **£1.658M**.

## **PRUDENTIAL BORROWING**

5.5 The Council’s Revenue Budget Strategy 2020/21 has identified the opportunity to set aside £0.500M of revenue resource to enable, through the use of prudential borrowing powers, **£7.500M** of capital resource to be further invested in our priority investment areas.

## **FUNDING AVAILABLE**

5.6 The Section 151 Officer is content that releasing the above resource does not compromise our financial standing. As such, Cabinet have carefully considered the options available around the use of the resources identified above. A key consideration continues to be supporting the delivery of the Council’s Corporate Plan 2016 – 2020, the proposed new Corporate Plan “Making a Difference” 2020 – 2024 (which is being considered alongside this updated capital programme) and the strategic outline capital investment programme of in excess of £300M over the next

5 years (over and above the recurring Capital Programme), as agreed by Cabinet on the 25<sup>th</sup> January 2018.

- 5.7 As such, Cabinet are content to propose to fully release the £1.658M of earmarked reserves which, in addition to the Prudential borrowing of £7.500M (funded from £0.500M of revenue base budget as detailed in the revenue budget strategy for 2020/21) and the additional one off WG capital funding of £2.692M (referenced in paragraph 3.2) results in total available funding of **£11.850M**.

## **6.0 INVESTMENT PRIORITIES**

- 6.1 The Cabinet believe that the most appropriate use of these one off resources is to invest in our infrastructure and to support the aspirations and priorities of the Corporate Plan as presented in the reports referenced above.
- 6.2 In being able to support the above objectives, Cabinet have identified the following specific areas which it is proposed that Council agree can be invested in, with funding available through use of one off reserves, existing resources and additional prudential borrowing:

<b>Investment Priority</b>	<b>£M</b>
Highways & Roads	1.500
Highways Structures	2.000
Parks Structures	0.750
Making Better Use/Traffic Developments	0.450
A4119 Dualling	1.000
Llanharan Bypass	0.500
Treorchy Link	0.100
Aberdare Bypass	1.000
Tonyrefail Roundabout	0.500
Flood Alleviation Works	0.400
Dinas Depot and Community Recycling Centre	0.250
Town Centre Regeneration	0.200
Extra Care	1.000
Parks & Green Spaces	1.000
Play Areas	0.500
Community Hubs	0.400
Tackling Poverty Fund	0.300
<b>Total Council Investment</b>	<b>11.850</b>

- 6.3 Further details on the investments proposed in paragraph 6.2 are included in section 7.

## **7.0 THE THREE YEAR CAPITAL PROGRAMME 2020/21 – 2022/23**

- 7.1 The details of the 3 year proposed programme for each Service Group are provided below.



## **CHIEF EXECUTIVE'S GROUP**

- 7.2 The latest projections show expected full year capital spend of £4.953M for the Chief Executive's Group in 2019/20.
- 7.3 The total resources for 2020/21, as outlined in the proposed three-year Capital Programme is £2.019M.
- 7.4 As part of the Council's on-going programme to ensure high standards of health and safety and operational efficiency within its premises, appropriate resources continue to be allocated to our operational accommodation, the management and remediation of Asbestos and Legionella, and also invest to save initiatives.

## **PROSPERITY, DEVELOPMENT AND FRONTLINE SERVICES**

- 7.5 The latest projections show expected full year capital spend of £84.762M for Prosperity, Development and Frontline Services in 2019/20.
- 7.6 The total resources for 2020/21, as outlined in the proposed three-year Capital Programme is £56.969M.
- 7.7 As identified in 6.2 additional investment has been provided in Prosperity, Development and Frontline Services in the following areas:
- Highways & Roads - £1.500M
  - Highways Structures - £2.000M
  - Parks Structures - £0.750M
  - Transport Infrastructure - £3.550M (Making Better Use/Traffic Developments, A4119 Dualling, Llanharan Bypass, Treorchy Link, Aberdare Bypass and Tonyrefail Roundabout)
  - Flood Alleviation Works £0.400M
  - Dinas Depot and Community Recycling Centre £0.250M
  - Town Centre Regeneration - £0.200M
  - Tackling Poverty Fund - £0.300M

This additional investment is included in the figures presented in Appendix 3b.

## **PROSPERITY AND DEVELOPMENT**

- 7.8 The Council's Capital Programme continues to provide a long term funding commitment to the economic regeneration of the County Borough and in doing so supports one of the Council's proposed new Corporate Plan Priorities: 'Prosperity – Creating the opportunity for people and businesses to: be innovative; be entrepreneurial; and fulfil their potential and prosper'.
- 7.9 In addition to the above, sustained investment has been maintained across a range of funding streams, supported by external funding and the Corporate Plan Investment Priorities. This has enabled a wide range of regeneration activity to be delivered to benefit the local economy.

- 7.10 The Council will continue to work with partners to develop and progress exciting and innovative schemes such as:
- Redevelopment of the Taff Vale site with the Llys Cadwyn development;
  - Pontypridd YMCA – Redeveloping the YMCA to be fit for the future as a community centre for creative arts facilitating social enterprise, training opportunities and community involvement;
  - Development of modern business accommodation with new units at Robertstown, Aberdare and Coed Ely near Tonyrefail;
  - Townscape Enhancements across our key town centres – a targeted approach to upgrading town centre buildings for increased business and commercial use and continuing to improve the quality of the townscape providing business investment and employment growth;
  - Development of a new integrated Transport Hub at Porth as part of the Porth Town Centre Regeneration Strategy;
  - Development and improvement of a range of visitor facilities at Dare Valley Country Park as part of its designation as a Valleys Regional Park Destination Gateway;
  - Strategic Opportunity Areas – a number of Strategic Opportunity Areas have been developed to deliver economic growth and job creation in Rhondda Cynon Taf. These areas are:
    - Cynon Gateway – Energising the Region;
    - The Wider Pontypridd, Treforest – Edge of the City, heart of the Region;
    - Pontypridd Town – Pivotal in the Region;
    - A4119 Corridor – Regional Rhondda Gateway; and
    - Llanilid on the M4 – Driving the Regional Economy.
- 7.11 The programme of regeneration projects will add value to the significant regeneration investment that has already taken place and will act as a catalyst for further regeneration activity.

## **PRIVATE SECTOR HOUSING**

- 7.12 This programme comprises the following schemes, and in doing so contributes to the one of the Council’s proposed new Corporate Plan Priorities: ‘People – Are independent, healthy and successful’:
- Disabled Facilities Grants, Maintenance Repair Assistance Grants and Renovation Grants in Exceptional Circumstances;
  - Empty Properties Grants Investment scheme;
  - Community Regeneration budget which provides grants to support a number of initiatives underpinning the affordable warmth and energy efficiency agenda; and
  - Tackling Poverty Fund.

## **FRONTLINE SERVICES**

### **Highways Technical Services**

- 7.13 A budget for 2020/21 of £15.257M has been allocated to the next phase of the Council’s Highways Improvement programme and in doing so supports one of the Council’s proposed new Corporate Plan Priorities: ‘Places – Where people are proud to live, work and play’. Schemes comprise:

- Road surface treatments and resurfacing – £7.801M;
- Car park improvements – £0.045M;
- Major repairs to structures such as bridges and walls – £6.051M;
- Parks Structures Improvements – £1.000M;
- Street lighting replacement and upgrades – £0.200M; and
- Traffic Management - £0.160M.

### **Strategic Projects**

- 7.14 A budget for 2020/21 of £9.764M has been allocated to Strategic Projects for major transportation infrastructure schemes and to extend and enhance the programme of pinch-point and highways network improvement projects as well as road safety, traffic management and drainage improvements. Schemes comprise:
- Transportation Infrastructure which includes Park & Ride schemes, Mountain Ash Cross Valley Link, Llanharan Bypass, A4119 Coed Ely Dualling, Cynon Gateway North, Gelli – Treorchy Link Road, and the Making Better Use programme – £9.224M; and
  - Drainage Improvements – £0.540M.
- 7.15 In recent years a number of grants have been made available by WG for delivery of projects on the transportation network. These include Local Transport Fund, Local Transport Network Fund, Active Travel, together with two new grants; Resilient Road Fund and Ultra Low Emission Vehicle Fund, as well as Road Safety Grant, Safe Routes in the Community Grant and Flood Alleviation Schemes. Guidance has been issued and bids for Road Safety schemes were submitted on 24<sup>th</sup> January 2020, with other transport related grants due for submission during February 2020 for 2020/21 funding. It is anticipated that available grants will be confirmed during March 2020.
- 7.16 A supplementary report on the detail of proposed schemes for Highways, Transportation & Strategic Projects will be presented to Cabinet shortly.

### **WASTE STRATEGY**

- 7.17 The budget for 2020/21 is £2.147M. This relates to the Eco Park at Bryn Pica, the new Materials Recovery Facility, further developments at Dinas Community Recycling Facility and a project to develop solutions for the treatment and recycling of absorbent hygiene products.

### **FLEET**

- 7.18 The 3 year rolling programme for replacement vehicles continues. The 3 year allocation is £8.085M. This service area is subject to ongoing assessment and continuous review of requirements.

### **EDUCATION AND INCLUSION SERVICES**

- 7.19 The latest projections show expected full year capital spend of £31.932M for Education and Inclusion in 2019/20.

7.20 The total resources available to Education and Inclusion for 2020/21, as outlined in the proposed three-year Capital Programme is £25.243M and will support one of the Council's proposed new Corporate Plan priorities: 'Prosperity – Creating the opportunity for people and businesses to: be innovative; be entrepreneurial; and fulfil their potential and prosper'.

## **SCHOOLS**

7.21 The Council will continue to deliver and support its long term strategic investment programme of modernisation to create school environments that meet the needs of our communities and provide the best learning provision and outcomes for young people and the wider community. The programme of capital investment is supported with Council funding, WG 21st Century Schools and Colleges Programme Band B Capital Grant, WG Reducing Infant Class Sizes Capital Grant, WG Increasing Welsh Medium Provision Capital Grant, WG Childcare Grant, WG Community Hub Grant and Community Infrastructure Levy funding. The following key school projects are either in progress or planned, and are included in the overall strategic programme and include a combination of refurbishments, remodelling, demolitions and new buildings:

- Ffynnon Taf Primary – to create a community room/childcare facility and construct a four classroom extension and hall to increase capacity at the school;
- Gelli Primary – to construct a two classroom extension and external play area improvements;
- Llanharan Primary – to construct a two classroom extension and external play area improvements;
- YGG Aberdar – to construct a four classroom extension to increase capacity; car parking provision; and to create a dedicated meithrin, to expand identified need in the community delivering additional fee paying childcare services for the area;
- YGG Abercynon – to create and establish a new childcare setting into dedicated premises on the school site to expand identified need in the community;
- YGGG Llantrisant – to construct a two classroom extension to increase capacity at the school;
- Gwauncelyn Primary – to construct on-site dedicated childcare facilities to expand identified need in the community allowing the school to regain much needed teaching space;
- Cwmlai Primary – to deliver dedicated childcare facilities on the school site to expand identified need in the community and refurbish areas of the existing school for capacity to be increased;
- Dolau Primary – to create and establish dedicated childcare facilities on the school site to expand identified need in the community;
- Treorchy Primary – to deliver dedicated childcare facilities on the school site and refurbish areas of the existing school;
- Tonyrefail Community School – the construction of a new 3-19 school with improved external sports facilities, including a new 3G pitch at the adjacent leisure centre, is complete. Completion of all external works will be summer 2020;
- Treorchy Comprehensive School – to significantly remodel a three-storey classroom block. Completion is due in summer 2020;
- Hirwaun Primary – to build a brand new primary school on the existing school site. Completion of the project, including all external works, will be summer 2021.

## **PLANNED MINOR CAPITAL WORKS**

- 7.22 The planned minor capital works programme allocation for 2020/21 is £5.785M. The allocation includes an on-going rolling programme for kitchen refurbishments/remodelling, window & door replacements, essential works, electrical rewiring, fire alarm upgrades, toilet refurbishments, Equalities Act/compliance works, access condition surveys, boiler replacement, roof renewal, improvements to schools, asbestos remediation works, schools investment programme and capitalisation of IT hardware/software & licences.
- 7.23 A supplementary report detailing proposals of works for consideration within the above mentioned programme will be presented to Cabinet shortly.

## **COMMUNITY AND CHILDREN'S SERVICES**

- 7.24 The latest projections show expected full year capital spend of £12.133M for Community and Children's Services in 2019/20.
- 7.25 The total resources available to Community and Children's Services for 2020/21, as outlined in the proposed three year Capital Programme, is £7.484M.
- 7.26 As identified in 6.2 additional investment has been provided in Community and Children's Services in the following areas:
- Extra Care Facilities - £1.000M
  - Parks & Green Spaces - £1.000M
  - Play Areas - £0.500M
  - Community Hubs - £0.400M

This additional investment is included in the figures presented in Appendix 3d.

## **ADULT AND CHILDREN'S SERVICES**

- 7.27 The programme for Adult and Children's Services includes a budget of £4.895M in 2020/21. This will continue to fund the essential refurbishment and improvement works to the Council's Adult & Children's Services establishments, including asbestos costs, in line with care standards and health & safety legislation. Also included are additional costs associated with Telecare Services.
- 7.28 These investments will support one of the Council's proposed new Corporate Plan Priorities: 'People – Are independent, healthy and successful'.

## **PUBLIC HEALTH AND PROTECTION**

- 7.29 The Public Health and Protection programme has a budget of £2.589M in 2020/21. This budget is allocated across the ongoing rolling programmes for Parks Improvements, Cemeteries and Community Safety measures. Also included in this

budget are allocations for investment and improvement works at Leisure Centres and Play Areas. These areas of investment support one of the Council's proposed new Corporate Plan Priorities: 'Places – Where people are proud to live, work and play'.

## **8.0 EQUALITY AND DIVERSITY IMPLICATIONS**

8.1 In developing the Council's proposed Capital Programme for 2020/21 to 2022/23, an Equality Impact Assessment (EIA) has been undertaken to ensure that:

- i the Council meets the requirements of the Public Sector Equality Duties; and
- ii due regard has been taken of the likely impact of the recommendations in terms of equality and discrimination.

## **9.0 CONSULTATION**

9.1 Consultation and engagement has been undertaken as part of formulating the revised programme and this was also built into the wider consultation exercise undertaken in respect of the recommended 2020/21 Revenue Budget Strategy, particularly in respect of investment priorities and community benefits.

## **10.0 FINANCIAL IMPLICATION(S)**

10.1 The financial implications of the recommendations are set out in the main body of the Report.

## **11.0 LEGAL IMPLICATIONS OR LEGISLATION CONSIDERED**

11.1 The Council's proposed Capital Programme for 2020/21 to 2022/23 complies fully with all legal requirements.

## **12.0 LINKS TO CORPORATE AND NATIONAL PRIORITIES AND THE WELL-BEING OF FUTURE GENERATIONS ACT**

12.1 The Council's proposed Capital Programme for 2020/21 to 2022/23 has been formulated to support the delivery of the Council's strategic priorities, as set out within the Corporate Plan 2016 – 2020 and the proposed new Corporate Plan "Making a Difference" 2020 – 2024, with these documents being aligned to the goals and principles included within the Well-Being of Future Generations Act.

## **13.0 CONCLUSIONS**

13.1 The three year Capital Programme is a key component of the overall Medium Term Financial Planning and Resources Strategy for this Council. Targeted capital

investment can make a significant impact on service delivery and used effectively, is able to underpin the Council's Corporate Plan Priorities, where relevant.

- 13.2 This report sets out the capital investment priorities for the Council through to March 2023. It represents an ambitious and significant level of investment (£131.772M) over the next 3 years.
- 13.3 The programme includes some element of slippage identified throughout 2019/20, which is subject to change when final spend for the capital programme is known and the 2019/20 accounts are finalised. Any changes to slippage will be reported to Members in the quarterly performance reports.
- 13.4 This report has also identified the opportunity to invest £11.850M of additional resources in our local area including our own assets in order to improve the services which are available to our residents.
- 13.5 As the year progresses, changes will be made to the programme, for example where new schemes can be supported by specific grants. Approval from Members will be sought as these opportunities arise throughout 2020/21.

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## **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

# **AUTHORITY PROFILE**



## **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL - PROFILE**

Rhondda Cynon Taf County Borough Council was formed in 1996 from the three districts of the former Mid Glamorgan County Council, and is the third largest unitary authority in Wales in population terms, with a total of 241,264<sup>1</sup> living in the area. The County Borough Council occupies an area of 424 Sq km, in the South Wales Valleys stretching from the Brecon Beacons in the North to Cardiff in the South.

The three geographical districts that make up Rhondda Cynon Taf share a range of common socio-economic and cultural characteristics with high levels of relative poverty and social exclusion, particularly in the northern valleys which have some of the highest deprivation indicators in the United Kingdom.

The Council's services are managed and delivered by its group directorates which manage and co-ordinate related services. There are four directorates in the Council's current structure:

Education and Inclusion Services	Providing support services to schools; Access and Inclusion; School Admissions and Governance; Attendance and Wellbeing; 21 <sup>st</sup> Century Schools; Asset and Data Management; Catering Services; and school improvement support and challenge in partnership with the Central South Consortium.
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Community & Children's Services	Providing Adult Services (Community Care Services and Health and Social Care Services); Children's Services; Community Housing Services; Public Health & Protection; Leisure, Countryside and Cultural Services (including Theatres); Visitor Attractions & Heritage; Community Learning Services; Libraries; Welsh Language Services; Youth Engagement & Participation; and Employment Programmes.
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<sup>1</sup> (241,264) – 2019 mid-year estimate

Prosperity, Development and  
Frontline Services

Providing the frontline services of Highways; Transportation; Strategic Projects; Streetcare (including Waste and Street Cleansing) and Parks Services; together with Regeneration, Housing, Planning Services and Marketing, Events, Tourism & Design.

Chief Executive

Providing the authority wide functions of Human Resources, Democratic Services and Communications and Legal Services; the frontline services of Customer Care, Housing Benefit and Council Tax administration; and key support services of Finance, ICT and Digital Services, Corporate Estates and Procurement.

**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**BUDGET**  
**2020/21**  
**SUMMARY**

## **AUTHORITY WIDE BUDGET SUMMARY**

Total resources available for the Authority in a financial year are split into two elements, Revenue Expenditure and Capital Expenditure.

### **Revenue Expenditure**

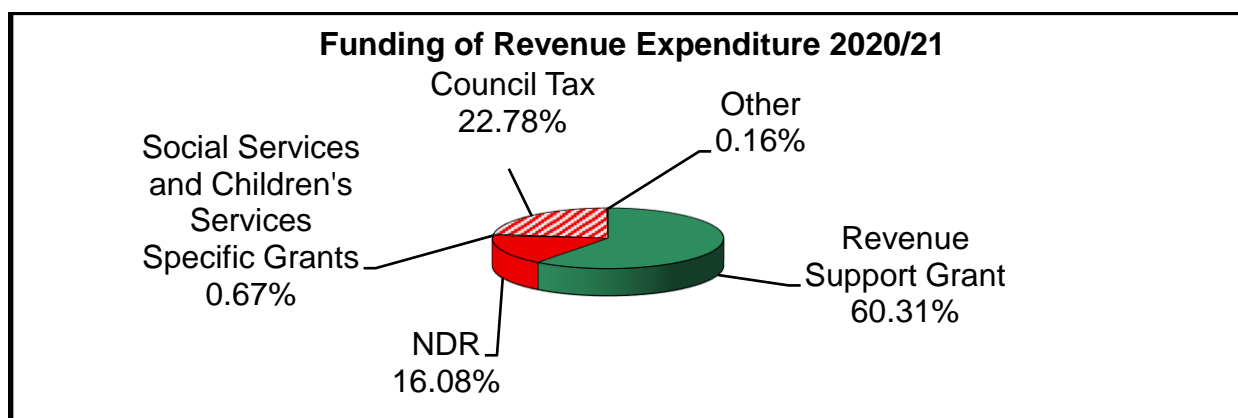
The final Local Government settlement figures for 2020/21, after adjusting for transfers of expenditure responsibilities, saw an increase in Revenue Support Grant (RSG) and Non-Domestic Rates (NDR) funding of 4.5%. With a Council Tax increase of 2.85%, the Council's Net Revenue Budget for 2020/21 was set at £508.747M.

The total amount to be collected from Council Tax payers to support the Council's expenditure is £115.881M.

### **The 2020/21 Budget Requirement**

	<b>£M</b>
2020/2021 Net Revenue Spending	508.747
<b>LESS:</b> Revenue Support Grant & NDR Contribution	388.666
<b>LESS:</b> Social Services and Children's Services Specific Grants	3.400
<b>Sub total</b>	<b>116.681</b>
<b>LESS:</b> Release of Earmarked Reserves	0.800
<b>To be met from Council Taxpayers</b>	<b>115.881</b>

This is further illustrated in the chart below.

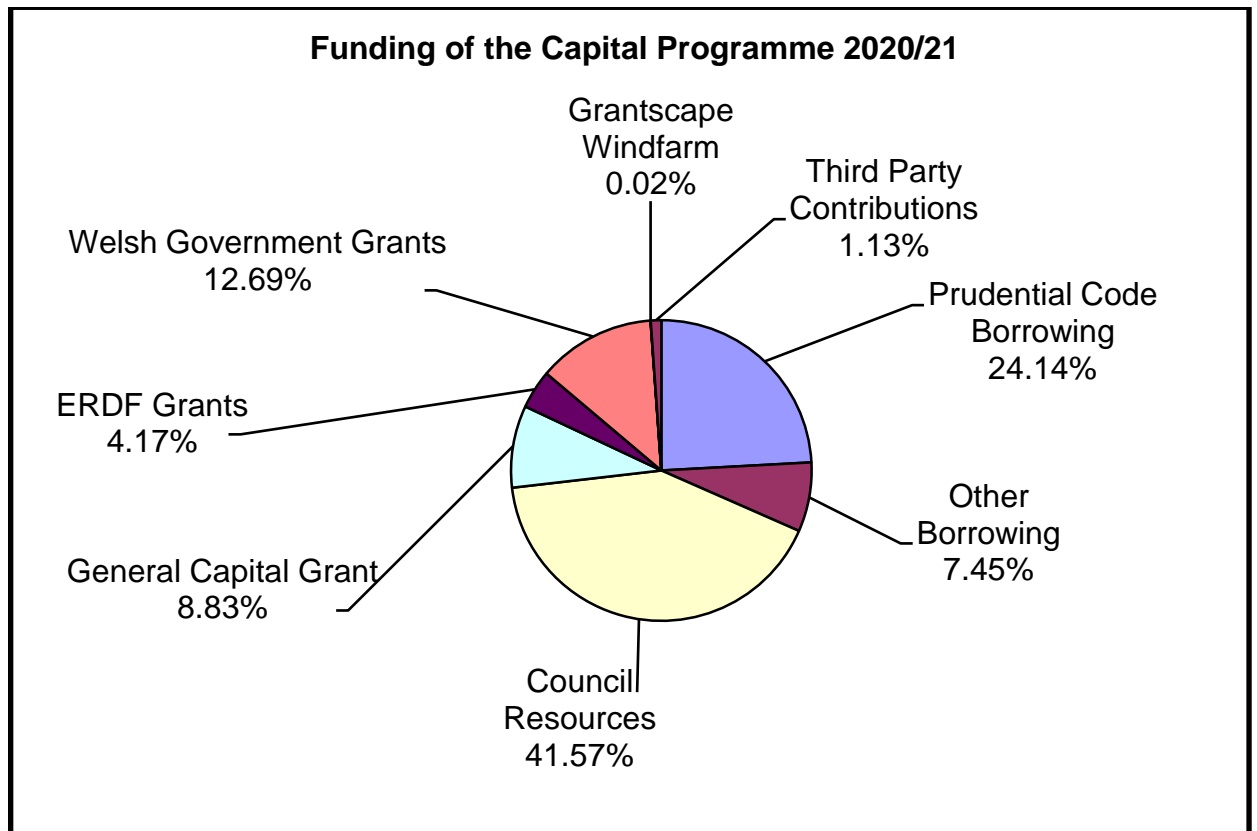


### Capital Expenditure

The funding of the Capital Programme for 2020/21 is detailed in the table below.

	<b>£M</b>
Prudential Code Borrowing	22.139
Other Borrowing	6.829
Council Resources	38.138
General Capital Grant Annual Base Allocation	4.156
General Capital Grant Additional Allocation 2020/21	2.692
General Capital Grant Additional Allocation 2018-19 Carry Forward	1.249
Welsh European Funding Office - ERDF Modern Industrial Units Developments	3.821
Welsh Government Regeneration Investment (TRI) Programme	0.854
Welsh Government Highways Refurbishment Grant	1.261
Welsh Government Enabling Natural Resources and Wellbeing	0.080
Welsh Government Valleys Regional Park Discovery Gateways Capital Grant	0.296
Welsh Government Hygiene Product (AHP) Waste Programme in Wales Grant	0.650
Welsh Government 21 <sup>st</sup> Century Schools	4.762
Welsh Government Welsh Medium Capital Grant	0.020
Welsh Government 21 <sup>st</sup> Century Schools and Education Programme – Community Hubs Capital Scheme	0.450
Welsh Government Childcare Offer Capital Grant Programme	3.263
Grantscape Windfarm Community Benefit Fund	0.017
Third Party Contributions	1.038
<b>2020/21 Capital Programme</b>	<b>91.715</b>

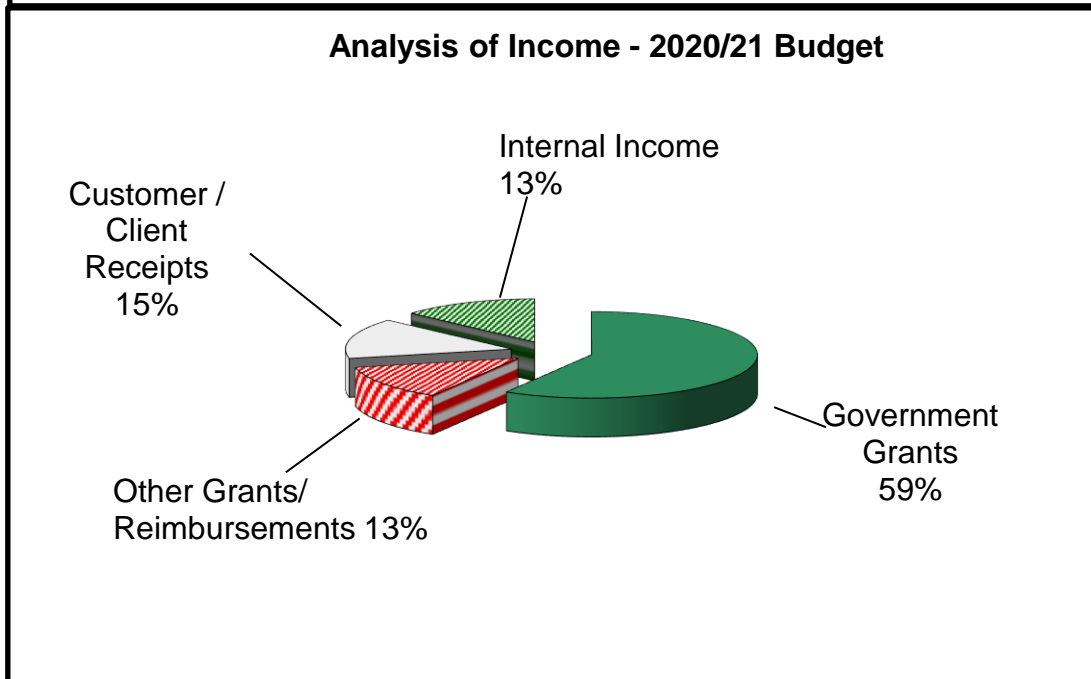
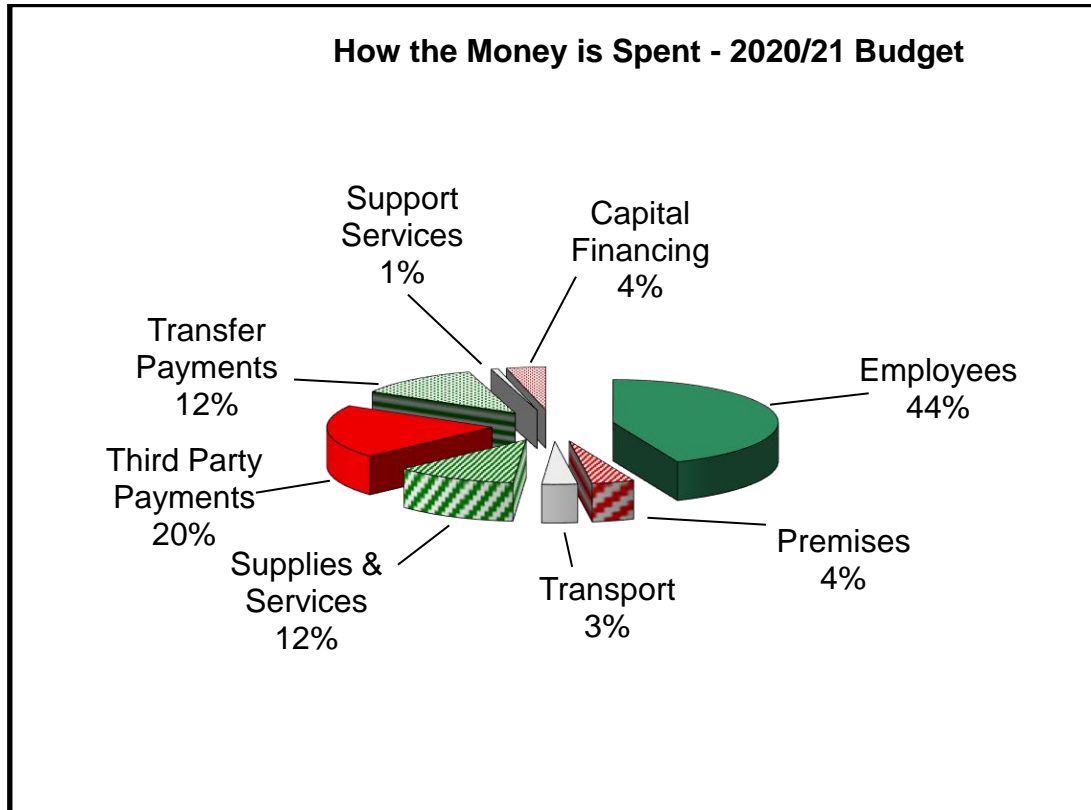
This is further illustrated in the chart below.



A summary of the Three Year Capital Programme for the Authority is provided at the end of this section and detailed within subsequent sections for each Group.

**GENERAL FUND REVENUE EXPENDITURE**

The Net Revenue Budget for the Authority for 2020/21 amounts to £508.747M. Gross expenditure is estimated at £726.800M and this is analysed by expenditure type in the chart below.



**GENERAL FUND REVENUE : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
115.114	Burnham	127.474
44.200	NJC Manual Workers	44.043
0.894	JNC Blind Workshops	0.887
126.132	NJC APT&C	128.397
1.957	Soulbury	1.926
4.847	JNC Chief Officers	4.968
0.012	JNC Youth Leaders	0.012
8.832	Other	9.516
<b>301.988</b>		<b>317.223</b>
	<b><u>Premises</u></b>	
7.287	Repairs & Maintenance	7.225
0.638	Maintenance of Grounds	0.637
6.112	Energy	5.946
1.263	Rents	1.230
6.274	Local Tax	6.569
0.688	Water	0.711
7.215	Cleaning/Domestic	7.292
0.279	Insurance	0.279
0.120	Other	0.195
<b>29.876</b>		<b>30.084</b>
	<b><u>Transport</u></b>	
8.941	Direct Transport	9.053
14.248	Contract Hire	13.734
0.545	Public Transport	0.582
1.524	Car Allowances	1.671
0.279	Other	0.262
<b>25.537</b>		<b>25.302</b>
	<b><u>Supplies &amp; Services</u></b>	
18.125	Equipment/Materials/Furniture	19.996
3.344	Communications/Computing	4.429
5.350	Provisions	5.368
0.956	Printing/Stationery	0.973
0.265	Advertising	0.265
0.033	Members Expenses	0.033
12.226	Grants & Subscriptions	13.348
32.613	Services	33.865
5.663	Miscellaneous	6.130
2.162	Other	2.319
<b>80.737</b>		<b>86.726</b>
	<b><u>Third Party</u></b>	
6.508	Rendered by Other Local Authorities	9.457
36.370	Rendered by Voluntary Organisations	35.839
59.119	Rendered by Private Contract	68.142
4.868	Supporting People	4.868
16.305	Foster Care	16.599



8.561	Transport	8.580
0.204	Structural	0.207
0.547	Cyclic	0.658
0.406	Safety Aids	0.412
0.062	Winter Maintenance	0.063
1.475	Street Lighting	1.543
0.013	Highways Drainage	0.014
0.153	Other	0.156
<b>134.591</b>		<b>146.538</b>
	<b><u>Transfer Payments</u></b>	
1.011	School Children/Students	1.046
87.079	Housing Benefits & Council Tax Reduction Scheme	86.618
0.400	NDR Relief	0.425
<b>88.490</b>		<b>88.089</b>
	<b><u>Support Services</u></b>	
5.088	Recharges	5.087
<b>5.088</b>		<b>5.087</b>
	<b><u>Capital Financing</u></b>	
1.852	Other	1.423
23.788	Capital Charges	26.328
<b>25.640</b>		<b>27.751</b>
<b>691.947</b>	<b>Total Expenditure</b>	<b>726.800</b>
	<b><u>Income</u></b>	
-124.269	Government Grants	-127.603
-26.427	Other Grants/Reimbursements	-28.328
-35.224	Customer/Client Receipts	-32.938
-0.157	Interest	-0.078
-2.564	Recharges–Other Revenue Account	-0.044
-19.837	Internal Income	-29.062
<b>-208.478</b>	<b>Total Income</b>	<b>-218.053</b>
<b>483.469</b>	<b>NET REVENUE BUDGET</b>	<b>508.747</b>

**Note**

**Prior year (2019/2020) figures are provided for information. Changes in accounting requirements and functional responsibility can distort comparison between years.**

**GENERAL FUND REVENUE : SERVICES PROVIDED**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Community &amp; Children's Services</u></b>	
87.326	Adult Services	93.047
47.666	Children's Services	50.958
2.682	Transformation	2.567
15.824	Public Health, Protection & Community Services	16.109
<b>153.498</b>		<b>162.681</b>
	<b><u>Education &amp; Inclusion Services</u></b>	
27.892	Education & Inclusion Services (Non Delegated)	31.049
151.606	Delegated Schools	161.578
<b>179.498</b>		<b>192.627</b>
	<b><u>Chief Executive</u></b>	
0.395	Chief Executive	0.391
2.859	Democratic Services & Communications	2.913
6.817	Human Resources	6.670
1.622	Legal Services	1.636
10.660	Finance & Digital Services	11.717
3.459	Corporate Estates	3.712
<b>25.812</b>		<b>27.039</b>
	<b><u>Prosperity, Development &amp; Frontline Services</u></b>	
2.667	Prosperity & Development Services	2.791
54.142	Frontline Services	53.137
<b>56.809</b>		<b>55.928</b>
<b>415.617</b>	<b>Total Group Budgets</b>	<b>438.275</b>
	<b><u>Authority Wide Budgets</u></b>	
18.917	Capital Financing	19.713
12.384	Levies	12.438
11.815	Miscellaneous	13.216
0.400	NDR Relief	0.425
24.336	Council Tax Reduction Scheme	24.680
<b>67.852</b>	<b>Total Authority Wide Budgets</b>	<b>70.472</b>
<b>483.469</b>	<b>TOTAL REVENUE BUDGET</b>	<b>508.747</b>

**THREE YEAR SUMMARY CAPITAL PROGRAMME**

GROUP	BUDGET		
	2020/21	2021/22	2022/23
	£M	£M	£M
<b>Community &amp; Children's Services</b>			
Adult & Children's Services	4.895	1.595	1.495
Public Health, Protection & Community Services	2.589	0.495	0.495
<b>Education &amp; Inclusion Services</b>			
Schools	19.458	0.547	0.164
Supplementary Capital Programme	5.785	3.875	3.875
<b>Chief Executive's Division</b>			
Finance & Digital Services	0.700	0.700	0.700
Corporate Estates	1.319	0.925	0.925
<b>Prosperity, Development and Frontline Services</b>			
Planning & Regeneration	16.839	0.699	0.600
Private Sector Housing	6.750	6.450	5.550
Highways Technical Services	15.257	4.509	1.455
Strategic Projects	9.764	2.665	0.165
Waste Strategy	2.147	0.000	0.000
Fleet	6.112	1.573	0.400
Buildings	0.100	0.100	0.100
<b>TOTAL CAPITAL BUDGET</b>	<b>91.715</b>	<b>24.133</b>	<b>15.924</b>

\* The 2020/2021 budget includes estimated slippage from 2019/2020 and additional grant aided schemes that were known when the three year programme was agreed.

**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**COMMUNITY & CHILDREN'S SERVICES**

## **COMMUNITY & CHILDREN'S SERVICES OVERVIEW**

The Community & Children's Services Group comprises the majority of the Council's front line customer contact services. Over 25% of the Council's directly employed personnel are located within the Group and are responsible for delivering a range of statutory and discretionary services. These include:

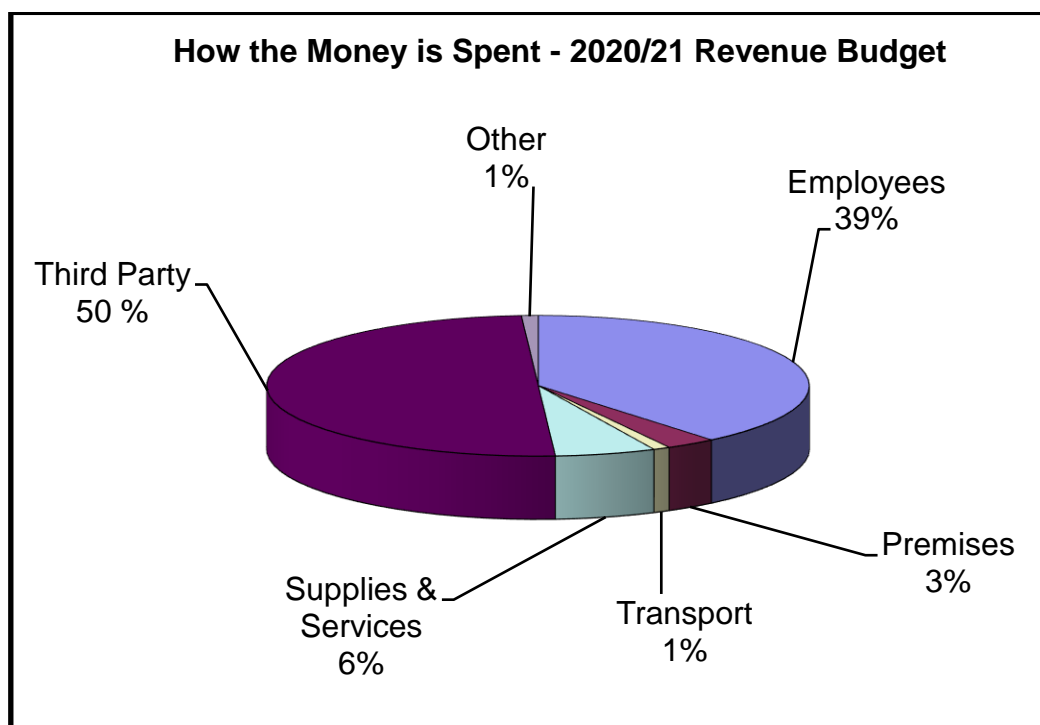
- Adult Care Services
- Children's Services
- Transformation
- Public Health, Protection & Community Services

A summary of the total resources available for the Community & Children's Services Group in the 2020/21 financial year is as follows:-

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	7.484	0.000	7.484
Revenue	239.611	-76.930	162.681
<b>Total</b>	<b>247.095</b>	<b>-76.930</b>	<b>170.165</b>

## **COMMUNITY & CHILDREN'S SERVICES REVENUE EXPENDITURE**

The Net Revenue Budget for the Community & Children's Services Group for 2020/21 amounts to £162.681M. Gross expenditure is estimated at £239.611M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £76.930M reduces net expenditure to £162.681M. A detailed analysis of how this money will be spent can be found on the subsequent pages within this section.

**Specific Revenue Grants 2020/21**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Arts Council Wales	Arts Portfolio Wales	0.150
Cwm Taf Health Board	Community Joint Care Programme	0.068
Department for Work & Pensions	Housing Benefit Subsidy Bed & Breakfast Scheme	0.122
Heritage Lottery Fund	RCT's Sporting Heroes	0.032
Home Office	Police & Crime Commissioner	0.111
	Youth Justice Provision	0.517
Shaw Trust & Working Links	Subsidisation of Employment of Disabled Workers	0.303
Sport Wales	Disability Sport Wales Community Scheme	0.020
	Free Swimming	0.060
	Local Sport Plan	0.475
Welsh Government	Community Learning Grant	0.232
	Children's and Community Grant	13.442
	Child Burial and Cremation Grant	0.048
	Communities 4 Work	1.093
	Housing Support Grant	9.070
	Integrated Care Fund	3.310
	Inspire 2 Work	0.317
	National Exercise Referral Scheme	0.168
	National Approach to Advocacy (Children's)	0.049
	Regional Facilitation Grant	0.066
	Social Care Wales Workforce Development Programme (SCWWDP)	0.556
	Substance Misuse Action Fund	3.810
	Youth Support Grant	0.712

**GENERAL FUND REVENUE****COMMUNITY & CHILDREN'S SERVICES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
16.736	NJC Manual Workers	16.819
0.894	JNC Blind Workshops	0.887
70.616	NJC APT&C	71.294
1.440	JNC Chief Officers	1.359
3.053	Other	3.256
<b>92.739</b>		<b>93.615</b>
	<b><u>Premises</u></b>	
1.501	Repairs & Maintenance	1.694
1.899	Energy	2.038
0.895	Rents	0.761
1.427	Local Tax	1.454
0.426	Water	0.433
0.954	Cleaning/Domestic	0.921
0.034	Other	0.108
<b>7.136</b>		<b>7.409</b>
	<b><u>Transport</u></b>	
1.457	Contract Hire	1.591
1.179	Car Allowances	1.325
0.279	Other	0.262
<b>2.915</b>		<b>3.178</b>
	<b><u>Supplies &amp; Services</u></b>	
5.017	Equipment/Materials/Furniture	5.274
0.737	Communications/Computing	0.771
1.044	Provisions	1.004
0.316	Printing/Stationery	0.312
0.451	Grants & Subscriptions	0.707
3.156	Services	3.173
2.637	Miscellaneous	2.938
0.267	Other	0.260
<b>13.625</b>		<b>14.439</b>
	<b><u>Third Party</u></b>	
5.551	Rendered by Other Local Authorities	8.515
22.757	Rendered by Voluntary Organisations	21.657
59.069	Rendered by Private Contract	68.092
16.305	Foster Care	16.599
4.868	Supporting People	4.868
0.040	Other	0.041
<b>108.590</b>		<b>119.772</b>
	<b><u>Transfer Payments</u></b>	
0.201	School Children/Students	0.301
<b>0.201</b>		<b>0.301</b>
	<b><u>Support Services</u></b>	
0.525	Recharges	0.523
<b>0.525</b>		<b>0.523</b>
	<b><u>Capital Financing</u></b>	
0.389	Other	0.374
<b>0.389</b>		<b>0.374</b>
<b>226.120</b>	<b>Total Expenditure</b>	<b>239.611</b>
	<b><u>Income</u></b>	
-32.565	Government Grants	-35.007
-22.900	Other Grants/Reimbursements	-24.148
-15.537	Customer/Client Receipts	-16.016
-1.620	Internal Income	-1.759
<b>-72.622</b>	<b>Total Income</b>	<b>-76.930</b>
<b>153.498</b>	<b>NET COMMUNITY &amp; CHILDREN'S SERVICES BUDGET</b>	<b>162.681</b>



**GENERAL FUND REVENUE****COMMUNITY & CHILDREN'S SERVICES : SERVICES PROVIDED**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Adult Services</u></b>	
7.410	Long Term Care & Support	7.654
51.723	Commissioned Services	57.533
19.059	Provider Services	19.528
9.480	Short Term Intervention	9.635
-3.899	Fairer Charging	-4.353
3.553	Management, Safeguarding & Support Services	3.050
<b>87.326</b>		<b>93.047</b>
	<b><u>Children's Services</u></b>	
27.350	Safeguarding & Support (Including Children Looked After)	27.958
6.483	Early Intervention	8.071
0.928	Cwm Taf Youth Offending Service	0.997
10.776	Intensive Intervention	11.940
2.129	Management & Support Services	1.992
<b>47.666</b>		<b>50.958</b>
	<b><u>Transformation</u></b>	
0.756	Regional Training Unit	0.720
0.826	Group & Transformation Management	0.751
1.100	Service Improvement	1.096
<b>2.682</b>		<b>2.567</b>
	<b><u>Public Health, Protection &amp; Community Services</u></b>	
5.435	Public Protection	5.333
4.355	Community Services	4.525
0.909	Communities & Wellbeing	0.900
4.973	Leisure, Countryside and Cultural Services	5.197
0.152	Group Directorate	0.154
<b>15.824</b>		<b>16.109</b>
<b>153.498</b>	<b>TOTAL COMMUNITY &amp; CHILDREN'S SERVICES BUDGET</b>	<b>162.681</b>

## **Adult Services**

The Adult Services Division can be analysed over the following service areas:

### **Long Term Care & Support**

Locality services, which include longer term assessment and care management for:-

- Older People
- Adults with a Mental Health Problem
- Adults with a Learning Disability
- Adults with a Physical or Sensory Disability

### **Commissioned & Provider Services**

Following assessment, services are provided to meet individual need and are commissioned from both in house, independent and third sector providers or through the provision of a direct payment. Services can be broadly described as home based support, day services, residential care or accommodation with support.

Direct services provide all the in house delivered social care services:

- Supported Accommodation for People with a Learning Disability
- Residential Care for Older People
- Home Care
- Day Services for all Adult Social Care Groups

### **Short Term Intervention**

A short term intervention service comprising of:-

- Reablement and Intermediate Care
- Stay Well @ Home Service
- Short Term Assessment and Care Management
- Adaptations and Community Equipment
- Sensory Services

Supported employment services provided through the Council's Vision Products facility also sits within this service area.

### **Fairer Charging**

Income received from clients (following a means tested financial assessment) for contributions towards the costs of the Non Residential Care Services they receive.

### **Management, Safeguarding and Support Services**

- Safeguarding Services
- Support Services

**GENERAL FUND REVENUE****ADULT SERVICES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
15.225	NJC Manual Workers	15.252
0.894	JNC Blind Workshops	0.887
25.240	NJC APT&C	25.073
0.358	JNC Chief Officers	0.356
1.545	Other	1.233
<b>43.262</b>		<b>42.801</b>
	<b><u>Premises</u></b>	
0.395	Repairs & Maintenance	0.393
0.670	Energy	0.603
0.551	Rents	0.563
0.067	Local Tax	0.047
0.156	Water	0.148
0.488	Cleaning/Domestic	0.368
0.005	Other	0.005
<b>2.332</b>		<b>2.127</b>
	<b><u>Transport</u></b>	
0.944	Contract Hire	1.114
0.564	Car Allowances	0.666
0.095	Other	0.097
<b>1.603</b>		<b>1.877</b>
	<b><u>Supplies &amp; Services</u></b>	
3.450	Equipment/Materials/Furniture	3.673
0.214	Communications/Computing	0.210
0.801	Provisions	0.760
0.137	Printing/Stationery	0.135
0.008	Grants & Subscriptions	0.020
0.250	Services	0.354
0.503	Miscellaneous	0.629
0.060	Other	0.059
<b>5.423</b>		<b>5.840</b>
	<b><u>Third Party</u></b>	
1.398	Rendered by Other Local Authorities	1.405
14.957	Rendered by Voluntary Organisations	15.271
51.148	Rendered by Private Contract	57.660
0.017	Other	0.017
<b>67.520</b>		<b>74.353</b>
	<b><u>Support Services</u></b>	
0.201	Recharges	0.200
<b>0.201</b>		<b>0.200</b>
<b>120.341</b>	<b>Total Expenditure</b>	<b>127.198</b>
	<b><u>Income</u></b>	
-6.652	Government Grants	-6.652
-21.577	Other Grants/Reimbursements	-22.461
-3.733	Customer/Client Receipts	-3.985
-1.053	Internal Income	-1.053
<b>-33.015</b>	<b>Total Income</b>	<b>-34.151</b>
<b>87.326</b>	<b>NET ADULT SERVICES BUDGET</b>	<b>93.047</b>

## **Children's Services**

The purpose of the Division is to provide statutory children's services which:-

- Protect children from abuse, maximise life chance benefits for children in need and children looked after, taking into account their wishes and feelings, measured through individual needs assessments and reviews.
- Through real partnerships with other agencies, ensure 'Best Value' in the use of resources provided for these services.

These services are organised and delivered through the following service areas:-

### **Safeguarding and Support**

- Children Looked After Services
- Regional Adoption Services – Provided By Vale, Valleys & Cardiff Adoption Service
- Safeguarding & Standards

### **Early Intervention**

- Early Intervention & Prevention (including Early Years)
- Community & Family Support Services
- Youth Service
- Emergency Duty

### **Cwm Taf Youth Offending Service**

- Youth Offending Service – Regional Service provided on behalf of Rhondda Cynon Taf County Borough Council (CBC) and Merthyr County Borough Council (CBC)

### **Intensive Intervention**

- Assessment & Care Planning Services
- Disabled Children Services
- Aftercare

**Management and Support Services** – providing management support services across the Division

The core business of the Division is to provide quality services for children and young people in need, safeguarding and promoting their welfare. The Children's Services Plan sets out the values, policy aims and priority developments for Rhondda Cynon Taf CBC.

It is important to note that the provision of services is comprehensive, highly regulated and mandatory: a requirement of legislation, regulation and practice guidance.

**GENERAL FUND REVENUE****CHILDREN'S SERVICES: TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.082	NJC Manual Workers	0.056
22.490	NJC APT&C	23.262
0.452	JNC Chief Officers	0.449
0.428	Other	1.030
<b>23.452</b>		<b>24.797</b>
	<b><u>Premises</u></b>	
0.075	Repairs & Maintenance	0.077
0.087	Energy	0.089
0.220	Rents	0.106
0.090	Local Tax	0.084
0.017	Water	0.019
0.188	Cleaning/Domestic	0.160
0.004	Other	0.083
<b>0.681</b>		<b>0.618</b>
	<b><u>Transport</u></b>	
0.417	Contract Hire	0.378
0.435	Car Allowances	0.469
0.052	Other	0.040
<b>0.904</b>		<b>0.887</b>
	<b><u>Supplies &amp; Services</u></b>	
0.154	Equipment/ Materials/Furniture	0.203
0.087	Communications/Computing	0.056
0.107	Provisions	0.109
0.041	Printing/Stationery	0.039
0.092	Grants & Subscriptions	0.095
1.418	Services	1.581
0.513	Miscellaneous	0.892
0.016	Other	0.023
<b>2.428</b>		<b>2.998</b>
	<b><u>Third Party</u></b>	
2.540	Rendered by Other Local Authorities	2.339
3.766	Rendered by Voluntary Organisations	3.909
7.710	Rendered by Private Contract	10.303
16.305	Foster Care	16.599
<b>30.321</b>		<b>33.150</b>
	<b><u>Transfer Payments</u></b>	
0.201	School Children/Students	0.301
<b>0.201</b>		<b>0.301</b>
	<b><u>Support Services</u></b>	
0.217	Recharges	0.215
<b>0.217</b>		<b>0.215</b>
<b>58.204</b>	<b>Total Expenditure</b>	<b>62.966</b>
	<b><u>Income</u></b>	
-9.139	Government Grants	-10.805
-0.620	Other Grants/Reimbursements	-0.450
-0.696	Customer/Client Receipts	-0.609
-0.083	Internal Income	-0.144
<b>-10.538</b>	<b>Total Income</b>	<b>-12.008</b>
<b>47.666</b>	<b>NET CHILDREN'S SERVICES BUDGET</b>	<b>50.958</b>

## **Transformation**

This Division is responsible for a whole range of internal support services at a level and cost that meet all the requirements of the Community & Children's Services direct service providers.

The support services provided by this Division include:-

### **Regional Training Unit**

- Social Care – Regional training and development service provided on behalf of Rhondda Cynon Taf CBC, Merthyr Tydfil CBC and Brigend CBC

### **Service Improvement**

- ICT System Support and Management Information
- Complaints, Quality Assurance and Service User Consultation
- Project Management and Service Change
- Performance Management

**GENERAL FUND REVENUE****TRANSFORMATION : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
2.477	NJC APT&C	2.307
0.236	JNC Chief Officers	0.161
0.000	Other	0.003
<b>2.713</b>		<b>2.471</b>
	<b><u>Premises</u></b>	
0.039	Rents	0.005
0.030	Cleaning/Domestic	0.002
<b>0.069</b>		<b>0.007</b>
	<b><u>Transport</u></b>	
0.025	Car Allowances	0.024
0.004	Other	0.003
<b>0.029</b>		<b>0.027</b>
	<b><u>Supplies &amp; Services</u></b>	
0.032	Equipment/ Materials/Furniture	0.013
0.143	Communications/Computing	0.147
0.024	Provisions	0.007
0.018	Printing/Stationery	0.008
0.011	Grants & Subscriptions	0.000
0.190	Services	0.064
0.141	Miscellaneous	0.367
0.004	Other	0.009
<b>0.563</b>		<b>0.615</b>
	<b><u>Third Party</u></b>	
0.003	Rendered by Other Local Authorities	0.035
0.299	Rendered by Voluntary Organisations	0.496
0.195	Rendered by Private Contract	0.129
<b>0.497</b>		<b>0.660</b>
	<b><u>Support Services</u></b>	
0.017	Recharges	0.018
<b>0.017</b>		<b>0.018</b>
<b>3.888</b>	<b>Total Expenditure</b>	<b>3.798</b>
	<b><u>Income</u></b>	
-0.570	Government Grants	-0.622
-0.578	Other Grants/Reimbursements	-0.551
-0.058	Internal Income	-0.058
<b>-1.206</b>	<b>Total Income</b>	<b>-1.231</b>
<b>2.682</b>	<b>NET TRANSFORMATION BUDGET</b>	<b>2.567</b>

## **Public Health, Protection & Community Services**

The Public Health, Protection & Community Services division delivers a diverse range of services and can be analysed over the following areas.

### **Public Protection**

- Community Safety and Strategic Partnerships
- Environmental Health (Commercial)
- Environmental Health (Neighbourhoods)
- Trading Standards & Registration Services
- Supported Housing and Housing Advice

### **Community Services**

- Libraries
- Community Hubs
- Adult Education Service
- Welsh language Service
- Employment Programmes
- European Social Fund (ESF) Programme Management
- Arts & Cultural Services

### **Communities & Wellbeing**

- Children & Communities Commissioning
- Service Planning & Transformation

### **Leisure, Countryside and Cultural Services**

- Leisure Operations (Leisure & Sports Centres)
- Leisure Strategy
- Play Strategy (including Playgrounds & Community Centres)
- Countryside and Rights of Way
- Bereavement Services
- Visitor Attractions & Heritage



**GENERAL FUND REVENUE**  
**PUBLIC HEALTH, PROTECTION & COMMUNITY SERVICES: TYPE OF**  
**SPEND**

2019/20 Budget		2020/21 Budget
£M		£M
	<b><u>Employees</u></b>	
1.429	NJC Manual Workers	1.511
20.409	NJC APT&C	20.652
0.394	JNC Chief Officers	0.393
1.080	Other	0.990
<b>23.312</b>		<b>23.546</b>
	<b><u>Premises</u></b>	
1.031	Repairs & Maintenance	1.224
1.142	Energy	1.346
0.085	Rents	0.087
1.270	Local Tax	1.323
0.253	Water	0.266
0.248	Cleaning/Domestic	0.391
0.025	Other	0.020
<b>4.054</b>		<b>4.657</b>
	<b><u>Transport</u></b>	
0.096	Contract Hire	0.099
0.155	Car Allowances	0.166
0.128	Other	0.122
<b>0.379</b>		<b>0.387</b>
	<b><u>Supplies &amp; Services</u></b>	
1.381	Equipment/Materials/Furniture	1.385
0.293	Communications/Computing	0.358
0.112	Provisions	0.128
0.120	Printing/Stationery	0.130
0.340	Grants & Subscriptions	0.592
1.298	Services	1.174
1.480	Miscellaneous	1.050
0.187	Other	0.169
<b>5.211</b>		<b>4.986</b>
	<b><u>Third Party</u></b>	
1.610	Rendered by Other Local Authorities	4.736
3.735	Rendered by Voluntary Organisations	1.981
0.016	Rendered by Private Contract	0.000
4.868	Supporting People	4.868
0.023	Other	0.024
<b>10.252</b>		<b>11.609</b>
	<b><u>Support Services</u></b>	
0.090	Recharges	0.090
<b>0.090</b>		<b>0.090</b>
	<b><u>Capital Financing</u></b>	
0.389	Other	0.374
<b>0.389</b>		<b>0.374</b>
<b>43.687</b>	<b>Total Expenditure</b>	<b>45.649</b>
	<b><u>Income</u></b>	
-16.204	Government Grants	-16.928
-0.125	Other Grants/Reimbursements	-0.686
-11.108	Customer/Client Receipts	-11.422
-0.426	Internal Income	-0.504
<b>-27.863</b>	<b>Total Income</b>	<b>29.540</b>
<b>15.824</b>	<b>NET PUBLIC HEALTH, PROTECTION &amp; COMMUNITY SERVICES BUDGET</b>	<b>16.109</b>

**COMMUNITY & CHILDREN'S SERVICES THREE YEAR CAPITAL PROGRAMME**

	<b>BUDGET</b>		
	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
<b><u>Direct Services, Business &amp; Housing</u></b>			
Modernisation Programme (Adults)	4.500	1.300	1.200
Modernisation Programme (Children's)	0.050	0.050	0.050
Asbestos Remediation	0.045	0.045	0.045
Telecare Equipment (including Carelink Equipment)	0.300	0.200	0.200
<b>Total Direct Services, Business and Housing</b>	<b>4.895</b>	<b>1.595</b>	<b>1.495</b>
<b><u>Public Health &amp; Protection</u></b>			
Leisure Centre Refurbishment Programme	0.090	0.090	0.090
Parks & Countryside	1.200	0.100	0.100
Play Areas	0.644	0.050	0.050
Cemeteries Planned Programme	0.135	0.135	0.135
Community Safety Initiatives	0.050	0.050	0.050
Community Hubs	0.400	0.000	0.000
Culture	0.020	0.020	0.020
Buildings	0.050	0.050	0.050
<b>Total Public Health &amp; Protection</b>	<b>2.589</b>	<b>0.495</b>	<b>0.495</b>
<b>TOTAL COMMUNITY &amp; CHILDREN'S SERVICES BUDGET</b>	<b>7.484</b>	<b>2.090</b>	<b>1.990</b>

\* The 2020/2021 budget includes estimated slippage from 2019/2020 and additional grant aided schemes that were known when the three year programme was agreed.

**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**EDUCATION & INCLUSION SERVICES**

## **EDUCATION & INCLUSION SERVICES**

The agreed priorities over the next year are to:-

- Develop inspirational leaders working collaboratively to improve teaching, learning and outcomes for all.
- Develop strong inclusive schools committed to excellence, equity and wellbeing.
- Develop 21<sup>st</sup> Century Learning Organisations.
- Review and further improve our services to ensure that they are future proof and accessible.

There are two main areas of service:

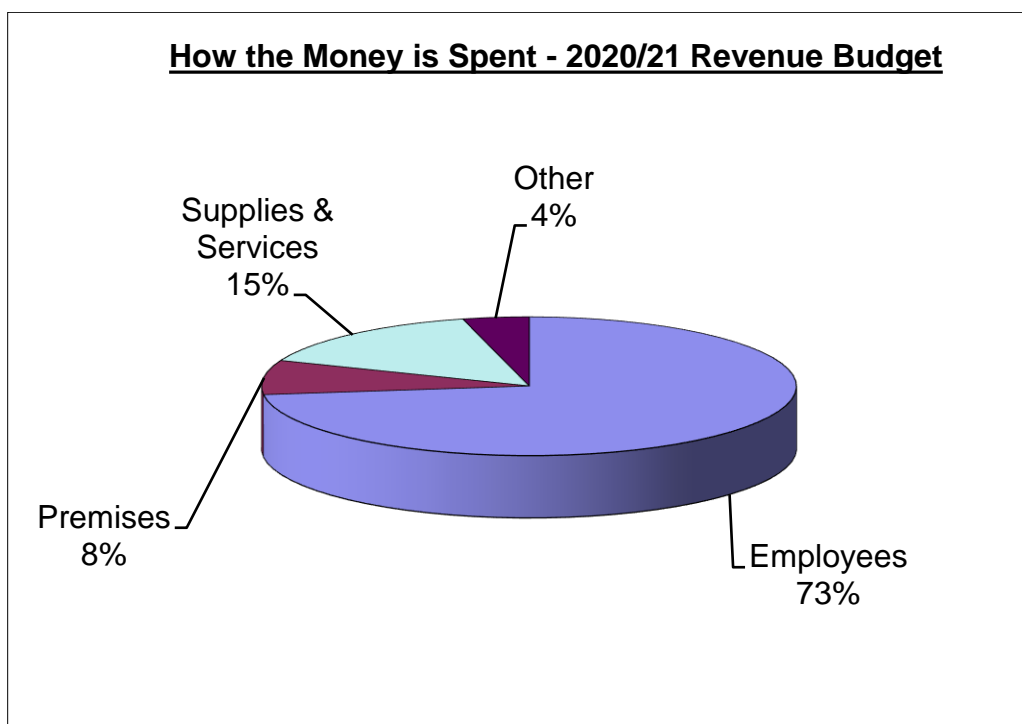
- Education & Inclusion Services (Non-Delegated)
- Delegated Schools

A summary of the total resources available to Education & Inclusion Services in the 2020/21 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	25.243	0.000	25.243
General Fund Revenue	225.544	-32.917	192.627
<b>Total</b>	<b>250.787</b>	<b>-32.917</b>	<b>217.870</b>

### **EDUCATION & INCLUSION SERVICES REVENUE EXPENDITURE**

The Education & Inclusion Services Net Revenue Budget for 2020/21 amounts to £192.627M. Gross expenditure is estimated at £225.544M and this is analysed by expenditure type in the chart below.



Income received of £32.917M reduces gross expenditure to £192.627M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

**Specific Revenue Grants 2020/21**

The table below identifies specific revenue grants.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Welsh Government	Post-16 Provision in Schools	9.805
	Foundation Phase - EIG	0.145
	EIG – Delegated Schools	9.010
	EIG - Administration	0.018
	Pupil Development Grant	7.238
	Early Years Pupil Development Grant (estimate)	1.732
	Pupil Development Grant – CLA	0.358
	Professional Learning Grant (estimate)	0.944
	Seren Network	0.045
	Nursery Childcare	2.549
	Nursery Childcare - Administration	0.279
	Additional Learning Needs Transformation Grant	0.753
	Reduction in Infant Class Sizes Grant	0.432
	Period Dignity in Communities	0.018
	Period Dignity in Schools	0.093
	ICT Hwb in Schools Infrastructure Grant	0.242
	Out of School Childcare Grant	0.083
	Education Grant - Emotional Wellbeing	0.121
	Education Grant - PDG Access - Minority Ethnic Gypsy Roma Traveller (MERGT)	0.243
	Education Grant - PDG Access - School uniform grant	0.504
Rural Payments Agency	Infant Milk (estimate)	0.471

**GENERAL FUND REVENUE****EDUCATION & INCLUSION SERVICES: TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
115.114	Burnham	127.474
13.122	NJC Manual Workers	13.330
17.552	NJC APT&C	17.906
1.957	Soulbury	1.926
0.302	JNC Chief Officers	0.354
0.012	JNC Youth Leaders	0.012
2.872	Other	3.094
<b>150.931</b>		<b>164.096</b>
	<b><u>Premises</u></b>	
4.467	Repairs & Maintenance	4.156
0.616	Maintenance of Grounds	0.615
3.192	Energy	3.008
0.064	Rents	0.072
3.417	Local Tax	3.443
0.051	Water	0.051
6.013	Cleaning/Domestic	6.029
0.279	Insurance	0.279
<b>18.099</b>		<b>17.653</b>
	<b><u>Transport</u></b>	
0.039	Direct Transport	0.044
0.140	Contract Hire	0.140
0.001	Public Transport	0.001
0.110	Car Allowances	0.114
<b>0.290</b>		<b>0.299</b>
	<b><u>Supplies &amp; Services</u></b>	
7.909	Equipment/Materials/Furniture	9.074
0.052	Communications/Computing	0.028
4.288	Provisions	4.345
0.055	Printing/Stationery	0.058
11.208	Grants & Subscriptions	12.188
6.998	Services	7.085
1.737	Other	1.895
<b>32.247</b>		<b>34.673</b>
	<b><u>Third Party</u></b>	
0.590	Rendered by Other Local Authorities	0.490
1.208	Rendered by Voluntary Organisations	1.708
<b>1.798</b>		<b>2.198</b>
	<b><u>Transfer Payments</u></b>	
0.668	School Children/Students	0.623
<b>0.668</b>		<b>0.623</b>

0.011 <b>0.011</b>	<b><u>Support Services</u></b> Recharges	0.011 <b>0.011</b>
5.635 <b>5.635</b>	<b><u>Capital Financing</u></b> Other	5.991 <b>5.991</b>
<b>209.679</b>	<b>Total Expenditure</b>	<b>225.544</b>
-18.356 -0.582 -6.088 -5.155	<b><u>Income</u></b> Government Grants Other Grants/Reimbursements Customer/Client Receipts Internal Income	-20.059 -0.994 -6.223 -5.641
<b>-30.181</b>	<b>Total Income</b>	<b>-32.917</b>
<b>179.498</b>	<b>NET EDUCATION &amp; INCLUSION SERVICES BUDGET</b>	<b>192.627</b>



**GENERAL FUND REVENUE****EDUCATION & INCLUSION SERVICES : SERVICES PROVIDED**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Education &amp; Inclusion Service (Non-Delegated)</u></b>	
1.261	School Achievement	1.124
0.898	Education Improvement Grant	0.866
0.442	Service Transformation & Education Information Systems	0.438
5.897	Additional Learning Needs	5.959
2.396	Education Other than at School	2.778
0.634	Attendance and Wellbeing Service	0.682
5.280	Nursery & Early Years	5.173
2.497	Group Directorate	2.626
0.136	Music Service	0.135
	<b><u>21st Century Schools</u></b>	
1.493	School Planning & Reorganisation	1.381
3.940	Catering	6.869
3.018	Asset Management	3.018
<b>27.892</b>		<b>31.049</b>
	<b><u>Delegated Schools</u></b>	
71.048	Primary Schools	73.564
52.447	Secondary Schools	54.732
19.498	Middle Schools	24.051
8.613	Special Schools	9.231
<b>151.606</b>		<b>161.578</b>
<b>179.498</b>	<b>TOTAL EDUCATION &amp; INCLUSION SERVICES BUDGET</b>	<b>192.627</b>

**Education & Inclusion Service (Non-Delegated)**

The purpose of this service area is to raise standards of achievement and attainment and to ensure the highest quality of educational experience for all pupils in our schools and contains the following:-

- School Achievement
- Education Improvement Grant
- Service Transformation and Education Information Systems
- Additional Learning Needs
- Education Other than at School
- Attendance and Wellbeing Service
- Nursery and Early Years
- Group Directorate
- Music Service
- 21st Century Schools - comprising School Planning & Reorganisation, Catering and Asset Management

**GENERAL FUND REVENUE****EDUCATION & INCLUSION SERVICE (NON-DELEGATED):**  
**TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
3.846	Burnham	4.780
7.694	NJC Manual Workers	7.702
9.742	NJC APT&C	9.674
1.957	Soulbury	1.926
0.302	JNC Chief Officers	0.354
0.012	JNC Youth Leaders	0.012
1.552	Other	1.575
<b>25.105</b>		<b>26.023</b>
	<b><u>Premises</u></b>	
0.859	Repairs & Maintenance	0.870
0.003	Maintenance of Grounds	0.005
0.052	Energy	0.069
0.064	Rents	0.072
0.004	Local Tax	0.010
0.011	Water	0.011
3.671	Cleaning/Domestic	3.680
<b>4.664</b>		<b>4.717</b>
	<b><u>Transport</u></b>	
0.039	Direct Transport	0.044
0.140	Contract Hire	0.140
0.001	Public Transport	0.001
0.105	Car Allowances	0.109
<b>0.285</b>		<b>0.294</b>
	<b><u>Supplies &amp; Services</u></b>	
0.546	Equipment/Materials/Furniture	0.540
0.052	Communications/Computing	0.028
4.283	Provisions	4.340
0.055	Printing/Stationery	0.058
10.623	Grants & Subscriptions	10.519
1.545	Services	4.640
0.476	Other	0.479
<b>17.580</b>		<b>20.604</b>
	<b><u>Third Party</u></b>	
0.590	Rendered by Other Local Authorities	0.490
1.208	Rendered by Voluntary Organisations	1.708
<b>1.798</b>		<b>2.198</b>
	<b><u>Transfer Payments</u></b>	
0.599	School Children/Students	0.549
<b>0.599</b>		<b>0.549</b>
	<b><u>Support Services</u></b>	
0.011	Recharges	0.011
<b>0.011</b>		<b>0.011</b>

0.171	<b>Capital Financing</b>	0.171
<b>0.171</b>	Other	<b>0.171</b>
<b>50.213</b>	<b>Total Expenditure</b>	<b>54.567</b>
	<b>Income</b>	
-10.495	Government Grants	-10.660
-0.583	Other Grants/Reimbursements	-0.994
-6.088	Customer/Client Receipts	-6.223
-5.155	Internal Income	-5.641
<b>-22.321</b>	<b>Total Income</b>	<b>-23.518</b>
<b>27.892</b>	<b>NET EDUCATION &amp; INCLUSION SERVICE (NON-DELEGATED) BUDGET</b>	<b>31.049</b>

### **Delegated Schools**

This relates to:

- Primary Schools Individual School Budgets
- Secondary Schools Individual School Budgets
- Middle Schools Individual School Budgets
- Special Schools Individual School Budgets

Each individual school's budget is calculated in accordance with formula funding guidelines and delegated to individual schools to control their own budgets.

**GENERAL FUND REVENUE****DELEGATED SCHOOLS: TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
111.268	Burnham	122.694
5.428	NJC Manual Workers	5.628
7.810	NJC APT&C	8.232
1.320	Other	1.519
<b>125.826</b>		<b>138.073</b>
	<b><u>Premises</u></b>	
3.608	Repairs and Maintenance	3.286
0.613	Maintenance of Grounds	0.610
3.140	Energy	2.939
3.413	Local Tax	3.433
0.040	Water	0.040
2.342	Cleaning/Domestic	2.349
0.279	Insurance	0.279
<b>13.435</b>		<b>12.936</b>
	<b><u>Transport</u></b>	
0.005	Car Allowances	0.005
<b>0.005</b>		<b>0.005</b>
	<b><u>Supplies &amp; Services</u></b>	
7.363	Equipment/Materials/Furniture	8.534
0.005	Provisions	0.005
0.584	Grants & Subscriptions	1.669
5.454	Services	2.445
1.261	Other	1.416
<b>14.667</b>		<b>14.069</b>
	<b><u>Transfer Payments</u></b>	
0.069	School Children/Students	0.074
<b>0.069</b>		<b>0.074</b>
	<b><u>Capital Financing</u></b>	
5.464	Other	5.820
<b>5.464</b>		<b>5.820</b>
<b>159.466</b>	<b>Total Expenditure</b>	<b>170.977</b>
	<b><u>Income</u></b>	
-7.860	Government Grants	-9.399
<b>-7.860</b>	<b>Total Income</b>	<b>-9.399</b>
<b>151.606</b>	<b>NET DELEGATED SCHOOLS BUDGET</b>	<b>161.578</b>

**EDUCATION & INCLUSION SERVICES THREE YEAR CAPITAL PROGRAMME**

	<b>BUDGET</b>		
	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
<b><u>Schools</u></b>			
School Modernisation Rhondda & Tonyrefail	4.862	0.052	0.000
School Modernisation	2.440	0.140	0.140
Cwmaman Community Primary School	0.030	0.000	0.000
Ffynnon Taf Primary Refurbishment & Extension	1.614	0.000	0.000
Reducing Infant Class Sizes	0.652	0.000	0.000
SRIC – School Modernisation Programme	0.500	0.000	0.000
WG Welsh Medium Capital Grant	0.020	0.000	0.000
WG Childcare Grant	3.263	0.025	0.000
Hirwaun Primary School	6.077	0.330	0.024
<b>Total Schools</b>	<b>19.458</b>	<b>0.547</b>	<b>0.164</b>
<b><u>Supplementary Capital Programme</u></b>			
Planned Kitchen Refurbishments	0.350	0.200	0.200
Window & Door Replacements	0.180	0.150	0.150
Essential Works	1.662	0.400	0.400
Capitalisation of Computer Hardware/Software & Licenses	0.267	0.250	0.250
Roof Renewal	0.900	0.700	0.700
Boiler Replacement	0.350	0.250	0.250
Equalities Act/Compliance Works	0.225	0.225	0.225
E&LL Condition Surveys	0.050	0.050	0.050
Electrical Rewiring	0.200	0.200	0.200
Asbestos Remediation Works	0.950	0.900	0.900
Fire Alarm Upgrades	0.100	0.100	0.100
Toilet Refurbishments	0.420	0.350	0.350
Schools Investment Programme	0.031	0.000	0.000
Improvements to Schools	0.100	0.100	0.100
<b>Total Supplementary Capital Programme</b>	<b>5.785</b>	<b>3.875</b>	<b>3.875</b>
<b>TOTAL EDUCATION &amp; INCLUSION SERVICES BUDGET</b>	<b>25.243</b>	<b>4.422</b>	<b>4.039</b>

\* The 2020/2021 budget includes estimated slippage from 2019/2020 and additional grant aided schemes that were known when the three year programme was agreed.

**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**CHIEF EXECUTIVE**



### **CHIEF EXECUTIVE OVERVIEW**

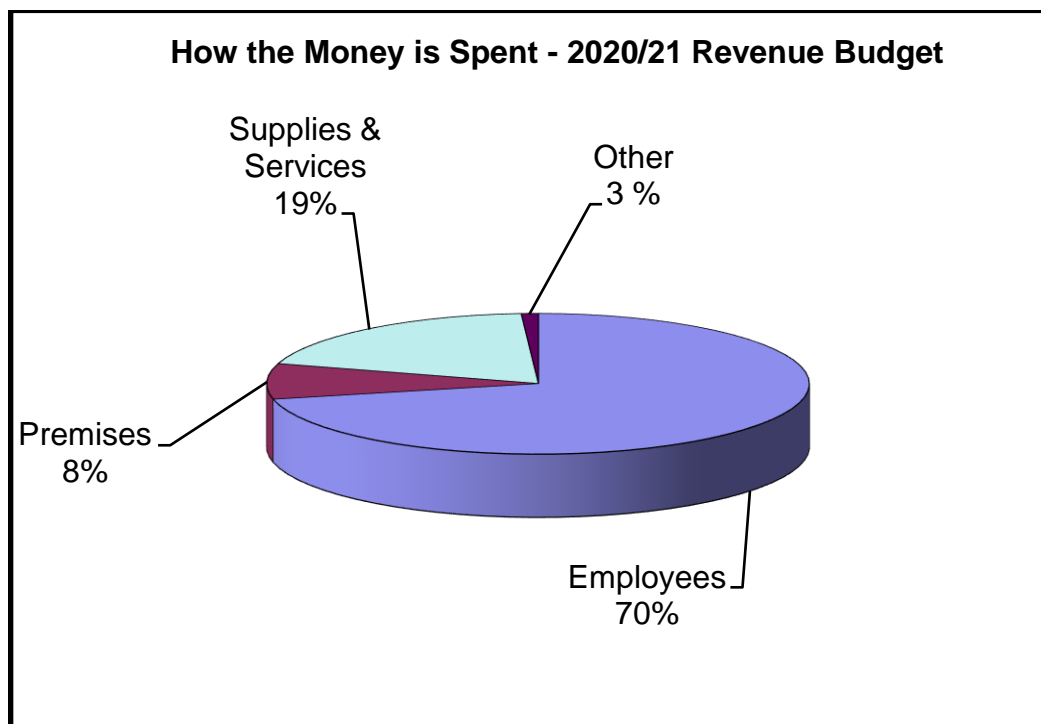
This group contains both front line (i.e. Housing Benefits, Council Tax, Pensions, Electoral Registration and Customer Care) and corporate support functions (i.e. Democratic Services & Communications, Human Resources, Legal, Finance, Information Communication Technology (ICT) & Digital Services and Corporate Estates) that underpin the service delivery capability across all groups.

A summary of the total resources available for the Chief Executive's Group in the 2020/21 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	2.019	0.000	2.019
General Fund Revenue	40.649	-13.610	27.039
<b>Total</b>	<b>42.668</b>	<b>-13.610</b>	<b>29.058</b>

### **CHIEF EXECUTIVE REVENUE EXPENDITURE**

The Net Revenue Expenditure for the Chief Executive's Group for 2020/21 amounts to £27.039M. Gross expenditure is estimated at £40.649M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £13.610M reduces net expenditure to £27.039M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

### **Specific Revenue Grants 2020/21**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Department for Work & Pensions	Housing Benefit Administration Subsidy	0.779
Welsh Government	NDR Admin Grant	0.394

**GENERAL FUND REVENUE****CHIEF EXECUTIVE : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.183	NJC Manual Workers	0.186
25.210	NJC APT&C	25.595
2.335	JNC Chief Officers	2.244
0.258	Other	0.304
<b>27.986</b>		<b>28.329</b>
	<b><u>Premises</u></b>	
0.716	Repairs & Maintenance	0.772
0.022	Maintenance of Grounds	0.022
0.517	Energy	0.621
0.120	Rents	0.206
0.942	Local Tax	1.164
0.065	Water	0.073
0.110	Cleaning/Domestic	0.199
<b>2.492</b>		<b>3.057</b>
	<b><u>Transport</u></b>	
0.017	Direct Transport	0.018
0.001	Contract Hire	0.001
0.014	Public Transport	0.014
0.131	Car Allowances	0.130
<b>0.163</b>		<b>0.163</b>
	<b><u>Supplies &amp; Services</u></b>	
0.929	Equipment/Materials/Furniture	1.177
2.099	Communications/Computing	3.036
0.018	Provisions	0.019
0.497	Printing/Stationery	0.503
0.134	Advertising	0.067
0.188	Grants & Subscriptions	0.189
0.033	Members Expenses	0.033
1.937	Services	1.996
0.524	Miscellaneous	0.563
0.030	Other	0.031
<b>6.389</b>		<b>7.614</b>
	<b><u>Third Party</u></b>	
0.285	Rendered by Other Local Authorities	0.293
0.050	Rendered by Private Contract	0.050
<b>0.335</b>		<b>0.343</b>
	<b><u>Transfer Payments</u></b>	
0.010	School Children/Students	0.010
<b>0.010</b>		<b>0.010</b>

	<b><u>Support Services</u></b>	
0.043	Recharges	0.044
<b>0.043</b>		<b>0.044</b>
	<b><u>Capital Financing</u></b>	
0.201	Other	1.089
<b>0.201</b>		<b>1.089</b>
<b>37.619</b>	<b>Total Expenditure</b>	<b>40.649</b>
	<b><u>Income</u></b>	
-1.182	Government Grants	-1.178
-1.823	Other Grants/Reimbursements	-1.936
-2.906	Customer/Client Receipts	-3.816
-5.896	Internal income	-6.680
<b>-11.807</b>	<b>Total Income</b>	<b>-13.610</b>
<b>25.812</b>	<b>NET CHIEF EXECUTIVE BUDGET</b>	<b>27.039</b>

**GENERAL FUND REVENUE**  
**CHIEF EXECUTIVE : SERVICES PROVIDED**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Chief Executive</u></b>	
0.395	Common Services	0.391
<b>0.395</b>		<b>0.391</b>
	<b><u>Democratic Services &amp; Communications</u></b>	
2.859	Democratic Services & Communications	2.913
<b>2.859</b>		<b>2.913</b>
	<b><u>Human Resources</u></b>	
	<u>Human Resources</u>	
0.529	Support Services	0.536
1.381	Employee Relations	1.329
1.956	Organisational Development	2.046
<b>3.866</b>	<b>Total Human Resources</b>	<b>3.911</b>
	<u>Pensions, Procurement &amp; Transactional Services</u>	
0.000	Pensions	0.000
0.570	Procurement	0.563
2.381	Transactional Services	2.196
<b>2.951</b>	<b>Total Pensions, Procurement &amp; Transactional Services</b>	<b>2.759</b>
<b>6.817</b>	<b>Total Human Resources</b>	<b>6.670</b>
	<b><u>Legal Services</u></b>	
1.342	Legal Services	1.249
0.280	Legal Administration	0.387
<b>1.622</b>	<b>Total Legal Services</b>	<b>1.636</b>
	<b><u>Finance &amp; Digital Services</u></b>	
	<u>Finance</u>	
3.314	Financial Management, Accountancy & Internal Audit	3.414
0.038	Public Service Partnerships	0.038
<b>3.352</b>	<b>Total Finance</b>	<b>3.452</b>
	<u>ICT &amp; Digital Services</u>	
4.944	ICT & Digital Services	5.940
<b>4.944</b>	<b>Total ICT &amp; Digital Services</b>	<b>5.940</b>
	<u>Customer Care</u>	
0.366	One for All	0.363
0.319	Strategic Management	0.039
0.907	Contact Centres	0.894
0.225	E Government	0.451
0.547	Business Support Unit	0.578
<b>2.364</b>	<b>Total Customer Care</b>	<b>2.325</b>
<b>10.660</b>	<b>Total Finance &amp; Digital Services</b>	<b>11.717</b>
	<b><u>Corporate Estates</u></b>	
0.080	Management of Surplus Sites	0.008
-0.147	Sundry Land and Properties	-0.083
1.691	Corporate Estates Management Department	1.476
1.835	Office Accommodation	2.311
<b>3.459</b>	<b>Total Corporate Estates</b>	<b>3.712</b>
<b>25.812</b>	<b>TOTAL CHIEF EXECUTIVE BUDGET</b>	<b>27.039</b>

**Chief Executive's Unit (Common Services)**

This Unit's primary function is to play the key role in supporting the work of the Chief Executive's Office.

**GENERAL FUND REVENUE****CHIEF EXECUTIVE'S UNIT: TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.048	NJC APT&C	0.047
0.211	JNC Chief Officers	0.210
<b>0.259</b>		<b>0.257</b>
	<b><u>Premises</u></b>	
0.001	Cleaning/Domestic	0.001
<b>0.001</b>		<b>0.001</b>
	<b><u>Transport</u></b>	
0.001	Car Allowances	0.001
<b>0.001</b>		<b>0.001</b>
	<b><u>Supplies &amp; Services</u></b>	
0.001	Communications/Computing	0.000
0.000	Provisions	0.001
0.003	Printing/Stationery	0.001
0.129	Grants & Subscriptions	0.129
0.001	Other	0.001
<b>0.134</b>		<b>0.132</b>
<b>0.395</b>	<b>Total Expenditure</b>	<b>0.391</b>
<b>0.395</b>	<b>NET CHIEF EXECUTIVE'S UNIT BUDGET</b>	<b>0.391</b>

## **Democratic Services & Communications**

Democratic Services & Communications sits within the Chief Executive's Group. The Service is responsible for co-ordinating the democratic functions and governance processes of the Council.

It also has responsibility for the Council's Communications activity, Corporate Policy and Resident Engagement. The Service consists of the following areas:

- Democratic Services (Council Business Unit)
- Executive and Regulatory Business
- Scrutiny & Committee Services
- Cabinet Office & Mayoral Office
- Press & Communications (including Website, Social Media and Internal Communications)
- Public Relations
- Corporate Policy & Consultation

**GENERAL FUND REVENUE****DEMOCRATIC SERVICES & COMMUNICATIONS: TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
2.436	NJC APT&C	2.560
0.095	JNC Chief Officers	0.095
0.120	Other	0.126
<b>2.651</b>		<b>2.781</b>
	<b><u>Transport</u></b>	
0.006	Direct Transport	0.006
0.001	Public Transport	0.002
0.004	Car Allowances	0.003
<b>0.011</b>		<b>0.011</b>
	<b><u>Supplies &amp; Services</u></b>	
0.010	Equipment/Materials/Furniture	0.010
0.010	Communications/Computing	0.010
0.011	Printing/Stationery	0.009
0.096	Advertising	0.029
0.031	Members Expenses	0.032
0.010	Services	0.010
0.028	Miscellaneous	0.030
0.001	Other	0.000
<b>0.197</b>		<b>0.130</b>
<b>2.859</b>	<b>Total Expenditure</b>	<b>2.922</b>
	<b><u>Income</u></b>	
0.000	Internal Income	-0.009
<b>0.000</b>		<b>-0.009</b>
<b>2.859</b>	<b>NET DEMOCRATIC SERVICES &amp; COMMUNICATIONS BUDGET</b>	<b>2.913</b>



## **Human Resources**

The Human Resources directorate sits within the Chief Executive's Group, reporting directly to the Chief Executive, with the Director of Human Resources holding a key position on the Senior Leadership Team. The service area has developed a Human Resources Strategy that outlines how we will support the Council to realise its vision and achieve the priorities as set out in the Corporate Plan. The strategy will ensure that the Council:

- recruits and retains the best possible employees in the labour market; and
- develops staff in order for the workforce to fulfil its potential by having the required skills, resilience and capability to meet future challenges and opportunities.

The Human Resources Strategy consists of two strategic pillars to support the Council to achieve its vision, underpinned by five key themes for action. To support the strategy, the service area operates within the following functional areas:

- **The Employee Relations service** advises on recruitment advertising, health & safety, policy and proposals for organisational change and work to ensure that the Council's employment policies and processes comply with National and European law.
- **The Organisational Development service** is sub-divided into four linked teams: People Development, Workforce Development (including Job Evaluation), Employment, Education and Training (EET) and Occupational Health & Wellbeing.
- **The Equality, Diversity & Armed Forces service** has a strategic role within Human Resources, working closely with service areas to assist them in delivering their equality objectives and this team develops the Strategic Equality Plan Action Plan. This team also takes a lead for co-ordinating the Council's commitment to the Armed Forces Covenant.
- **The Pensions Service** facilitates the Council's ('Administration Authority') role, being responsible for the administration of the Local Government Pension Scheme on behalf of all the Employers that currently participate in the Rhondda Cynon Taf Pension Fund. These Employers meet the eligibility criteria of the scheme, either as Scheduled, Designated or Admitted Bodies.
- **The Corporate Procurement Service** is responsible for all procurement for the Council. Common and higher value procurements are carried out directly by the unit or in conjunction with collaborative partners whilst lower value spends and call-off ordering are undertaken within the Council's Directorates in accordance with the RCT Contract Procedure Rules. The service also now includes the Energy Management unit.

- **Transactional Services**, encompass a variety of core Council's business support function activities, that include Payroll, Creditor Payments, Credit Management, and the Corporate Fraud Team. Also included, are key statutory frontline financial functions to customers and residents of Rhondda Cynon Taf for Benefits, Council Tax and Business Rates.

**GENERAL FUND REVENUE****HUMAN RESOURCES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.053	NJC Manual Workers	0.052
9.034	NJC APT&C	8.926
0.546	JNC Chief Officers	0.542
0.136	Other	0.176
<b>9.769</b>		<b>9.696</b>
	<b><u>Premises</u></b>	
0.001	Repairs & Maintenance	0.001
0.000	Energy	0.000
<b>0.001</b>		<b>0.001</b>
	<b><u>Transport</u></b>	
0.001	Contract Hire	0.001
0.004	Public Transport	0.004
0.041	Car Allowances	0.040
<b>0.046</b>		<b>0.045</b>
	<b><u>Supplies &amp; Services</u></b>	
0.022	Equipment/Materials/Furniture	0.022
0.428	Communications/Computing	0.433
0.018	Provisions	0.018
0.051	Printing/Stationery	0.051
0.030	Advertising	0.030
0.028	Grants & Subscriptions	0.028
0.487	Services	0.505
0.160	Miscellaneous	0.160
0.017	Other	0.017
<b>1.241</b>		<b>1.264</b>
	<b><u>Third Party</u></b>	
0.050	Rendered by Private Contract	0.050
<b>0.050</b>		<b>0.050</b>
	<b><u>Transfer Payments</u></b>	
0.010	School Children/Students	0.010
<b>0.010</b>		<b>0.010</b>
<b>11.117</b>	<b>Total Expenditure</b>	<b>11.066</b>
	<b><u>Income</u></b>	
-1.182	Government Grants	-1.173
-0.129	Other Grants/Reimbursements	-0.129
-0.890	Customer/Client Receipts	-0.898
-2.099	Internal Income	-2.196
<b>-4.300</b>	<b>Total Income</b>	<b>-4.396</b>
<b>6.817</b>	<b>NET HUMAN RESOURCES BUDGET</b>	<b>6.670</b>

### **Legal Services**

The Division is an integral part of the Chief Executive's Group and provides corporate and client orientated legal support to the Council, its Members and Officers. The Division has both "customer facing", e.g. Electoral Registration and internal corporate functions. It fulfils a wide variety of roles namely:-

- Delivery of Corporate and Client Department orientated Legal Services;
- Legal Support to Council, Cabinet and Scrutiny Committees;
- Electoral Services (Electoral Registration and Conduct of Elections);
- Corporate Governance Unit (Freedom of Information and Ombudsman Complaints handling); and
- Supporting the role and service delivery of Her Majesty's Coroner.

The Division also provides central support services, which are at the heart of local democracy, without which the running of the Council would not be possible.

**GENERAL FUND REVENUE****LEGAL SERVICES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
1.778	NJC APT&C	1.889
0.379	JNC Chief Officers	0.376
0.002	Other	0.002
<b>2.159</b>		<b>2.267</b>
	<b><u>Premises</u></b>	
0.002	Repairs & Maintenance	0.005
0.089	Rents	0.098
0.003	Cleaning/Domestic	0.003
<b>0.094</b>		<b>0.106</b>
	<b><u>Transport</u></b>	
0.004	Public Transport	0.004
0.010	Car Allowances	0.010
<b>0.014</b>		<b>0.014</b>
	<b><u>Supplies &amp; Services</u></b>	
0.074	Equipment/Materials/Furniture	0.069
0.080	Communications/Computing	0.076
0.070	Printing/Stationery	0.081
0.006	Advertising	0.007
0.002	Member Expenses	0.001
1.410	Services	1.458
0.117	Miscellaneous	0.115
0.001	Other	0.000
<b>1.760</b>		<b>1.807</b>
	<b><u>Support Services</u></b>	
0.043	Recharges	0.044
<b>0.043</b>		<b>0.044</b>
<b>4.070</b>	<b>Total Expenditure</b>	<b>4.238</b>
	<b><u>Income</u></b>	
-1.616	Other Grants/Reimbursements	-1.699
-0.558	Customer/Client Receipts	-0.603
-0.274	Internal Income	-0.300
<b>-2.448</b>	<b>Total Income</b>	<b>-2.602</b>
<b>1.622</b>	<b>NET LEGAL SERVICES BUDGET</b>	<b>1.636</b>

## **Finance & Digital Services**

The service area plays a key role as both a provider of a frontline service (customer care services) and internal support services across the Council.

The following functions are undertaken within the service area:-

- **Customer Care** – which includes:
  - Customer Service, providing easy access to information and services through a customer’s channel of choice:-
    - digitally using the Council’s website and other self-service options;
    - via the telephone through the Council’s 24hr Contact Centre; and
    - face-to-face in Community settings.
  - Corporate Business Support for Administration, Print, Mail and Records Management Storage.
- **Financial Management and Accountancy and Performance Management** – that includes Treasury Management & Pension Fund Investments, Council Wide Financial Reporting and Management Accounting, Systems and Bank Reconciliation, and the provision of data and performance management support services across the Council.
- **ICT (Information and Communication Technology) and Digital Services** – that includes:
  - The Digital Improvement Office – digital advice, process improvement and project management / delivery;
  - Data – information management, General Data Protection Regulation and security;
  - Council ICT infrastructure and assets – storage, telephony, PC, Laptops and databases; and
  - Operational Support – Service Desk and supporting key systems such as Payroll, Social Care, Finance.

**GENERAL FUND REVENUE****FINANCE & DIGITAL SERVICES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
8.834	NJC APT&C	8.863
0.671	JNC Chief Officers	0.591
<b>9.505</b>		<b>9.454</b>
	<b><u>Premises</u></b>	
0.001	Repairs & Maintenance	0.001
0.001	Rents	0.001
0.029	Cleaning/Domestic	0.054
<b>0.031</b>		<b>0.056</b>
	<b><u>Transport</u></b>	
0.009	Direct Transport	0.010
0.004	Public Transport	0.003
0.039	Car Allowances	0.039
<b>0.052</b>		<b>0.052</b>
	<b><u>Supplies &amp; Services</u></b>	
0.808	Equipment/Materials/Furniture	1.057
1.473	Communications/Computing	2.392
0.353	Printing/Stationery	0.352
0.013	Grants & Subscriptions	0.014
0.020	Services	0.014
0.204	Miscellaneous	0.243
0.008	Other	0.009
<b>2.879</b>		<b>4.081</b>
	<b><u>Third Party</u></b>	
0.285	Rendered by Other Local Authorities	0.293
<b>0.285</b>		<b>0.293</b>
<b>12.752</b>	<b>Total Expenditure</b>	<b>13.936</b>
	<b><u>Income</u></b>	
-0.000	Government Grants	-0.005
-0.078	Other Grants/Reimbursements	-0.108
-0.259	Customer/Client Receipts	-0.259
-1.755	Internal Income	-1.847
<b>-2.092</b>	<b>Total Income</b>	<b>-2.219</b>
<b>10.660</b>	<b>NET FINANCE &amp; DIGITAL SERVICES BUDGET</b>	<b>11.717</b>

## **Corporate Estates**

Property is a key resource and presents a very visible image of the Council. It has value, costs money and is a critical component in the delivery of services to the community. The Council has recognised that property is a strategic resource, with the asset planning framework linked to clear corporate service and resource strategies.

Corporate Estates sits within the Chief Executive Group alongside Finance & Digital Services, Human Resources, Legal Services and Democratic Services & Communications. Our priorities support those identified in the Council's Corporate Plan 2020-24. Our priorities are mostly cross cutting in nature and support numerous components / themes of the Corporate Plan as well as contributing to Medium Term Service Planning.

Corporate Estates is the leading Service for the management of the Council's assets and delivers a wide range of strategic services to the Prosperity, Development & Frontline Services, Education and Inclusion Services, Community and Children's Services and Chief Executive groups. We provide a comprehensive asset management service including multi disciplinary design, strategic maintenance, asbestos management, legionella management, land and property information, property review, property acquisitions / disposals, estates management and asset management planning.



**GENERAL FUND REVENUE****CORPORATE ESTATES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
0.130	NJC Manual Workers	0.134
3.080	NJC APT&C	3.310
0.433	JNC Chief Officers	0.430
<b>3.643</b>		<b>3.874</b>
	<b><u>Premises</u></b>	
0.712	Repairs & Maintenance	0.765
0.022	Maintenance of Grounds	0.022
0.517	Energy	0.621
0.030	Rents	0.107
0.942	Local Tax	1.164
0.065	Water	0.073
0.077	Cleaning/Domestic	0.141
<b>2.365</b>		<b>2.893</b>
	<b><u>Transport</u></b>	
0.002	Direct Transport	0.002
0.001	Public Transport	0.001
0.036	Car Allowances	0.037
<b>0.039</b>		<b>0.040</b>
	<b><u>Supplies &amp; Services</u></b>	
0.015	Equipment/Materials/Furniture	0.019
0.107	Communications/Computing	0.125
0.009	Printing/Stationery	0.009
0.002	Advertising	0.001
0.018	Grants & Subscriptions	0.018
0.010	Services	0.009
0.015	Miscellaneous	0.015
0.002	Other	0.004
<b>0.178</b>		<b>0.200</b>
	<b><u>Capital Financing</u></b>	
0.201	Other	1.089
<b>0.201</b>		<b>1.089</b>
<b>6.426</b>	<b>Total Expenditure</b>	<b>8.096</b>
	<b><u>Income</u></b>	
-1.199	Customer/Client Receipts	-2.056
-1.768	Internal Income	-2.328
<b>-2.967</b>	<b>Total Income</b>	<b>-4.384</b>
<b>3.459</b>	<b>NET CORPORATE ESTATES BUDGET</b>	<b>3.712</b>

**CHIEF EXECUTIVE THREE YEAR CAPITAL PROGRAMME**

	<b>BUDGET</b>		
	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
<b><u>Finance &amp; Digital Services</u></b>			
Capitalisation of Computer HW / SW & Licenses	0.700	0.700	0.700
<b>Total Finance &amp; Digital</b>	<b>0.700</b>	<b>0.700</b>	<b>0.700</b>
<b><u>Corporate Estates</u></b>			
Major repair/refurbishment and/or rationalisation of Service Group Accommodation	0.150	0.150	0.150
Strategic Maintenance	0.050	0.050	0.050
Asset Management Planning	0.050	0.050	0.050
Corporate Improvement	0.249	0.000	0.000
Abestos Management	0.175	0.175	0.175
Asbestos Remediation Works	0.050	0.050	0.050
Legionella Remediation Works	0.275	0.275	0.275
Legionella Management	0.175	0.175	0.175
Housing & Regeneration	0.145	0.000	0.000
<b>Total Corporate Estates</b>	<b>1.319</b>	<b>0.925</b>	<b>0.925</b>
<b>TOTAL CHIEF EXECUTIVE BUDGET</b>	<b>2.019</b>	<b>1.625</b>	<b>1.625</b>

\* The 2020/2021 budget includes estimated slippage from 2019/2020 and additional grant aided schemes that were known when the three year programme was agreed.

**RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

**PROSPERITY, DEVELOPMENT & FRONTLINE  
SERVICES**

**PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES OVERVIEW**

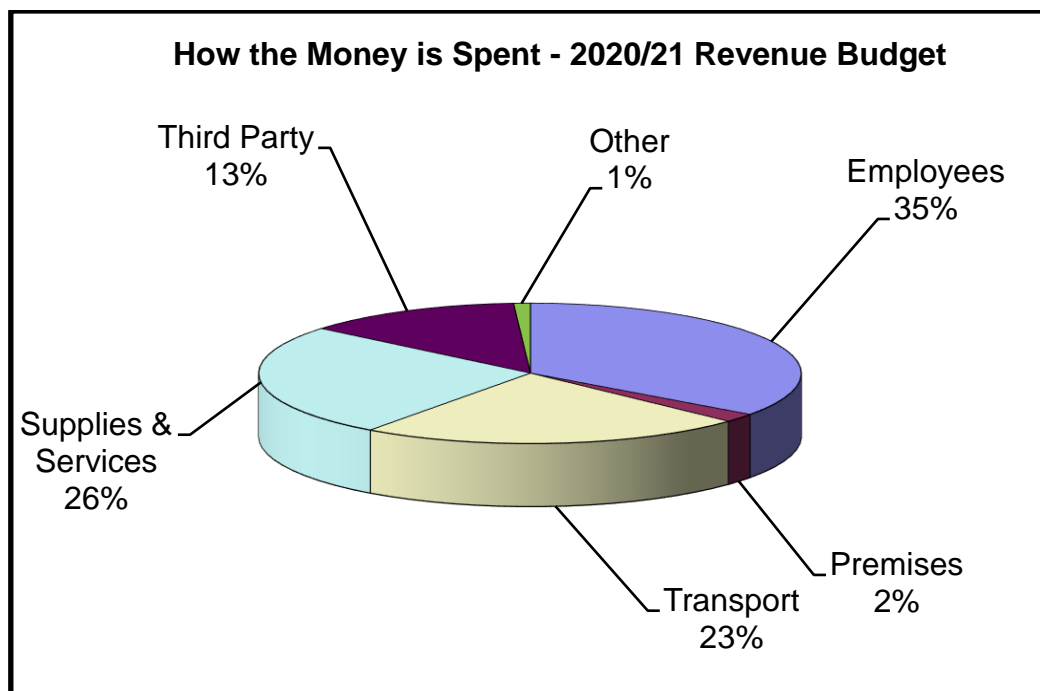
This Group contains both Prosperity & Development Services (i.e. Regeneration, Housing and Planning Services, together with Marketing, Events, Tourism & Design) and Frontline Services (i.e. Highways, Transportation, Streetcare and Parks Services).

A summary of the total resources available for the Prosperity, Development & Frontline Services Group in the 2020/21 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
Capital Programme	56.969	0.000	56.969
General Fund Revenue	88.468	-32.540	55.928
<b>Total</b>	<b>145.437</b>	<b>-32.540</b>	<b>112.897</b>

## **PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES REVENUE EXPENDITURE**

The Net Revenue Budget for the Prosperity, Development & Frontline Services Group for 2020/21 amounts to £55.928M. Gross expenditure is estimated at £88.468M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £32.540M reduces net expenditure to £55.928M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

### **Specific Revenue Grants 2020/21**

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

<b>Award Body</b>	<b>Purpose</b>	<b>Amount £M</b>
Welsh Government	Enabling Natural Resources and Wellbeing Grant	0.030
	Sustainable Waste Management Grant	1.154
	Lead Local Flood Authority Grant	0.070
	Concessionary Fares	6.789
	Road Safety	0.125
	Bus Service Support	0.665
	Tomorrow's Valley Residual Waste	1.189
	Tomorrow's Valley Food Waste	0.064

**GENERAL FUND REVENUE****PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
14.159	NJC Manual Workers	13.708
12.754	NJC APT&C	13.602
0.770	JNC Chief Officers	1.011
2.365	Other	2.555
<b>30.048</b>		<b>30.876</b>
	<b><u>Premises</u></b>	
0.603	Repairs & Maintenance	0.603
0.254	Energy	0.279
0.184	Rents	0.191
0.488	Local Tax	0.508
0.146	Water	0.154
0.138	Cleaning/Domestic	0.143
0.086	Other	0.087
<b>1.899</b>		<b>1.965</b>
	<b><u>Transport</u></b>	
7.712	Direct Transport	7.818
12.650	Contract Hire	12.002
0.530	Public Transport	0.567
0.104	Car Allowances	0.102
<b>20.996</b>		<b>20.489</b>
	<b><u>Supplies &amp; Services</u></b>	
4.270	Equipment/Materials/Furniture	4.471
0.331	Communications/Computing	0.369
0.088	Printing/Stationery	0.100
0.126	Advertising	0.193
0.379	Grants & Subscriptions	0.264
15.152	Services	14.718
2.242	Miscellaneous	2.369
0.128	Other	0.133
<b>22.716</b>		<b>22.617</b>
	<b><u>Third Party</u></b>	
0.082	Rendered by Other Local Authorities	0.159
0.021	Rendered by Voluntary Organisations	0.036
8.561	Transport	8.580
0.204	Structural	0.207
0.547	Cyclic	0.658
0.406	Safety Aids	0.412
0.062	Winter Maintenance	0.063
1.475	Street Lighting	1.543
0.113	Miscellaneous	0.115
0.013	Highways Drainage	0.014
<b>11.484</b>		<b>11.787</b>

	<b><u>Transfer Payments</u></b>	
0.132	School Children/Students	0.112
<b>0.132</b>		<b>0.112</b>
	<b><u>Support Services</u></b>	
0.024	Recharges	0.024
<b>0.024</b>		<b>0.024</b>
	<b><u>Capital Financing</u></b>	
0.438	Other	0.598
<b>0.438</b>		<b>0.598</b>
<b>87.737</b>	<b>Total Expenditure</b>	<b>88.468</b>
	<b><u>Income</u></b>	
-9.436	Government Grants	-9.433
-1.122	Other Grants/Reimbursements	-1.250
-10.640	Customer/Client Receipts	-6.831
-2.564	Recharges–Other Revenue Account	-0.044
-7.166	Internal Income	-14.982
<b>-30.928</b>	<b>Total Income</b>	<b>-32.540</b>
<b>56.809</b>	<b>NET PROSPERITY, DEVELOPMENT &amp; FRONTLINE SERVICES BUDGET</b>	<b>55.928</b>

**GENERAL FUND REVENUE****PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES : SERVICES PROVIDED**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Prosperity &amp; Development</u></b>	
0.366	Central Services	0.364
1.157	Regeneration & Prosperity	1.054
-0.010	Housing	0.011
0.520	Planning Services	0.666
0.634	Marketing, Events, Tourism & Design	0.696
<b>2.667</b>	<b><u>Total Prosperity &amp; Development</u></b>	<b>2.791</b>
	<b><u>Frontline Services</u></b>	
3.550	Highways Management	3.495
14.632	Transportation	14.089
0.321	Strategic Projects	0.249
4.366	Street Cleansing	4.637
0.964	Facilities Cleaning	0.970
4.322	Highways Maintenance	4.076
18.245	Waste Services	17.981
2.140	Fleet Management	2.165
3.886	Parks Services	3.715
1.716	Group Directorate	1.760
<b>54.142</b>	<b><u>Total Frontline Services</u></b>	<b>53.137</b>
<b>56.809</b>	<b>TOTAL PROSPERITY, DEVELOPMENT &amp; FRONTLINE SERVICES BUDGET</b>	<b>55.928</b>



## **Prosperity, Development & Frontline Services**

### **Prosperity & Development**

This area of service aims to support economic growth in Rhondda Cynon Taf, via the delivery of quality initiatives and services.

Prosperity & Development sits within Prosperity, Development & Frontline Services, providing a range of both statutory and non-statutory, but predominantly frontline services. The main focus of these services is balanced and sustainable regeneration through the development of strategic frameworks for the delivery, development management, facilitation of physical works, housing and through business support together with other economic development initiatives.

The Regeneration service delivers third sector and business support for both the Council's own capital grants and those for which external funding is available.

Town Centres are key work areas with Town Centre Regeneration Schemes and interventions being currently delivered, and the service is continually exploring further funding sources for our towns. Regeneration strategy development and the delivery, in partnership, of complementary initiatives are also undertaken.

The Housing service delivers a large capital programme inclusive of a variety of grants to householders to repair, adapt and improve their homes. In addition the grants section delivers the empty property grant that seeks to bring back into use vacant empty properties. The strategic housing function acts as the focal point for housing intelligence that is used by internal and external partners to shape housing policy and capital investment programmes.

The Planning service includes both strategic and development management functions. Key is the development of the Local Development Plan. The service considers applications under the Planning Act and Building Regulations, enforcement, planning obligations and Community Infrastructure Levy, the conservation/protection of historic environments and dangerous structures.

Significant areas of the service's work is around supporting other Council services and external organisations in developing regeneration strategically and also accessing funding regimes.

The significance of a regional approach to regeneration, housing and economic development is increasing. The service is actively involved in shaping regional initiatives with partners.

Marketing, Events, Tourism & Design are part of the Prosperity, Development and Frontline Services Group, where it will form an integral part of the group by raising the profile of our Town Centre redevelopment programmes, and managing high profile events such as Nos Galan; this area will also promote the visitor attractions within the County Borough.

**GENERAL FUND REVENUE****PROSPERITY & DEVELOPMENT: TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
4.033	NJC APT&C	3.869
0.221	JNC Chief Officers	0.451
<b>4.254</b>		<b>4.320</b>
	<b><u>Premises</u></b>	
0.001	Energy	0.000
0.006	Rents	0.006
0.005	Local Tax	0.006
0.003	Water	0.003
0.003	Cleaning/Domestic	0.003
<b>0.018</b>		<b>0.018</b>
	<b><u>Transport</u></b>	
0.003	Public Transport	0.003
0.044	Car Allowances	0.044
<b>0.047</b>		<b>0.047</b>
	<b><u>Supplies &amp; Services</u></b>	
0.035	Equipment/Materials/Furniture	0.046
0.021	Communications/Computing	0.021
0.025	Printing/Stationery	0.025
0.044	Advertising	0.111
0.216	Grants & Subscriptions	0.101
0.006	Services	0.006
0.198	Miscellaneous	0.197
0.001	Other	0.001
<b>0.546</b>		<b>0.508</b>
	<b><u>Third Party</u></b>	
0.000	Rendered by Other Local Authorities	0.082
0.021	Rendered by Voluntary Organisations	0.036
0.007	Cyclic	0.006
<b>0.028</b>		<b>0.124</b>
<b>4.893</b>	<b>Total Expenditure</b>	<b>5.017</b>
	<b><u>Income</u></b>	
-2.128	Customer/Client Receipts	-2.128
-0.098	Internal Income	-0.098
<b>-2.226</b>	<b>Total Income</b>	<b>-2.226</b>
<b>2.667</b>	<b>NET PROSPERITY &amp; DEVELOPMENT BUDGET</b>	<b>2.791</b>

## **Prosperity, Development & Frontline Services**

### **Frontline Services**

The Service delivers a broad range of environmental services whilst the work of the team touches all residents of the borough and can form a significant customer contact interface, often high profile with increasingly complex solutions. The service is an integral part of the Council's services and the core Frontline Service.

The aims of the service are:

- To work with the community to maintain and improve the street scene to a standard which will promote civic pride and community responsibility.
- To provide quality refuse and recycling services that are efficient and reliable and that satisfy both customer and legislative requirements.

The Division consists of four main areas of operation and contains the following service areas as outlined below:

#### **Highways Technical Services**

Highways Maintenance  
Parking Services  
Highways Infrastructure  
Highways Development Control  
Roads & Street Works Act (RASWA)  
Redstart

#### **Transportation**

Road Safety  
Integrated Transport Unit  
Transportation Strategy

#### **Strategic Projects**

Construction Projects  
Traffic Services  
Land Reclamation & Engineering

#### **Streetcare Services**

Waste Services  
Street Cleansing  
Facilities Cleaning  
Enforcement  
Emergency Planning  
Fleet Management & Maintenance  
Parks Services

**GENERAL FUND REVENUE****FRONTLINE SERVICES : TYPE OF SPEND**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
	<b><u>Employees</u></b>	
14.159	NJC Manual Workers	13.708
8.721	NJC APT&C	9.733
0.549	JNC Chief Officers	0.560
2.365	Other	2.555
<b>25.794</b>		<b>26.556</b>
	<b><u>Premises</u></b>	
0.603	Repairs & Maintenance	0.603
0.253	Energy	0.279
0.178	Rents	0.185
0.483	Local Tax	0.502
0.143	Water	0.151
0.135	Cleaning/Domestic	0.140
0.086	Other	0.087
<b>1.881</b>		<b>1.947</b>
	<b><u>Transport</u></b>	
7.712	Direct Transport	7.818
12.650	Contract Hire	12.002
0.527	Public Transport	0.564
0.060	Car Allowances	0.058
<b>20.949</b>		<b>20.442</b>
	<b><u>Supplies &amp; Services</u></b>	
4.235	Equipment/Materials/Furniture	4.425
0.310	Communications/Computing	0.348
0.063	Printing/Stationery	0.075
0.082	Advertising	0.082
0.163	Grants & Subscriptions	0.163
15.146	Services	14.712
2.044	Miscellaneous	2.172
0.127	Other	0.132
<b>22.170</b>		<b>22.109</b>
	<b><u>Third Party</u></b>	
0.082	Rendered by Other Local Authorities	0.077
8.561	Transport	8.580
0.204	Structural	0.207
0.540	Cyclic	0.652
0.406	Safety Aids	0.412
0.062	Winter Maintenance	0.063
1.475	Street Lighting	1.543
0.113	Miscellaneous	0.115
0.013	Highways Drainage	0.014
<b>11.456</b>		<b>11.663</b>

	<b><u>Transfer Payments</u></b>	
0.132	School Children/Students	0.112
<b>0.132</b>		<b>0.112</b>
	<b><u>Support Services</u></b>	
0.024	Recharges	0.024
<b>0.024</b>		<b>0.024</b>
	<b><u>Capital Financing</u></b>	
0.438	Other	0.598
<b>0.438</b>		<b>0.598</b>
<b>82.844</b>	<b>Total Expenditure</b>	<b>83.451</b>
	<b><u>Income</u></b>	
-9.436	Government Grants	-9.433
-1.122	Other Grants/Reimbursements	-1.250
-8.512	Customer/Client Receipts	-4.703
-2.564	Recharges–Other Revenue Account	-0.044
-7.068	Internal Income	-14.884
<b>-28.702</b>	<b>Total Income</b>	<b>-30.314</b>
<b>54.142</b>	<b>NET FRONTLINE SERVICES BUDGET</b>	<b>53.137</b>

**PROSPERITY, DEVELOPMENT & FRONTLINE SERVICES THREE YEAR  
CAPITAL PROGRAMME**

	<b>BUDGET</b>		
	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
<b><u>Prosperity &amp; Development</u></b>			
<b><u>Planning &amp; Regeneration</u></b>			
Business Support Grants	0.200	0.200	0.200
Llys Cadywn (Taff Vale) Development	5.289	0.000	0.000
Targeted Regeneration Investment (TRI) Programme Regional	0.854	0.000	0.000
Regeneration Investment	1.300	0.400	0.400
Robertstown Development	5.102	0.000	0.000
Coed Ely Development	2.414	0.059	0.000
RCT Tracks and Trails Development	0.100	0.040	0.000
Pontypridd YMCA	1.270	0.000	0.000
VRP Discovery Gateways Ynysangharad War Memorial Park	0.310	0.000	0.000
<b>Total Planning &amp; Regeneration</b>	<b>16.839</b>	<b>0.699</b>	<b>0.600</b>
<b><u>Private Sector Housing</u></b>			
Disabled Facilities Grants/Adaptions (DFG)	4.400	4.000	4.000
Maintenance Repair Assistance (MRA)	0.450	0.450	0.450
Renovation Grants Exceptional Circumstances & Home Improvement Zones	0.650	0.450	0.450
Empty Properties Grant Properties	0.000	0.900	0.000
Affordable Housing	0.400	0.400	0.400
Community Regeneration	0.550	0.250	0.250
Tackling Poverty Fund	0.300	0.000	0.000
<b>Total Private Sector Housing</b>	<b>6.750</b>	<b>6.450</b>	<b>5.550</b>
<b>Total Prosperity &amp; Development</b>	<b>23.589</b>	<b>7.149</b>	<b>6.150</b>

<b><u>Frontline Services</u></b>			
<b><u>Highways Technical Services</u></b>			
Highways Improvements	7.801	3.804	0.750
Car Parks	0.045	0.045	0.045
Structures	6.051	0.300	0.300
Parks Structures	1.000	0.000	0.000
Street Lighting	0.200	0.200	0.200
Traffic Management	0.160	0.160	0.160
<b>Total Highways Technical Services</b>	<b>15.257</b>	<b>4.509</b>	<b>1.455</b>
<b><u>Strategic Projects</u></b>			
Transportation Infrastructure	9.224	2.525	0.025
Drainage Improvements	0.540	0.140	0.140
<b>Total Strategic Projects</b>	<b>9.764</b>	<b>2.665</b>	<b>0.165</b>
<b><u>Wastes Strategy</u></b>			
Waste Strategy	2.147	0.000	0.000
<b>Total Waste Strategy</b>	<b>2.147</b>	<b>0.000</b>	<b>0.000</b>
<b><u>Fleet</u></b>			
Vehicles	6.112	1.573	0.400
<b>Total Fleet</b>	<b>6.112</b>	<b>1.573</b>	<b>0.400</b>
<b><u>Buildings</u></b>			
Buildings	0.100	0.100	0.100
<b>Total Buildings</b>	<b>0.100</b>	<b>0.100</b>	<b>0.100</b>
<b>Total Frontline Services</b>	<b>33.380</b>	<b>8.847</b>	<b>2.120</b>
<b>TOTAL PROSPERITY, DEVELOPMENT &amp; FRONTLINE SERVICES BUDGET</b>	<b>56.969</b>	<b>15.996</b>	<b>8.270</b>

\* The 2020/2021 budget includes slippage from 2019/2020 and additional grant aided schemes that were known when the three year programme was agreed.

## **RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL**

### **AUTHORITY WIDE BUDGETS**



### **AUTHORITY WIDE BUDGETS OVERVIEW**

Authority Wide Budgets represent those elements of financing which are Council wide and which cannot be directly attributed to any specific service group.

A summary of the total resources available for these budgets in the 2020/21 financial year is as follows:

	<b>Gross Expenditure</b>	<b>Income</b>	<b>Net Expenditure</b>
	<b>£M</b>	<b>£M</b>	<b>£M</b>
General Fund Revenue	132.528	-62.056	70.472
<b>Total</b>	<b>132.528</b>	<b>-62.056</b>	<b>70.472</b>

**AUTHORITY WIDE BUDGETS : SERVICES PROVIDED**

<b>2019/20 Budget</b>		<b>2020/21 Budget</b>
<b>£M</b>		<b>£M</b>
18.917	Capital Financing	19.713
12.384	Levies	12.438
11.815	Miscellaneous	13.216
0.400	NDR Relief	0.425
24.336	Council Tax Reduction Scheme	24.680
<b>67.852</b>	<b>TOTAL AUTHORITY WIDE BUDGETS</b>	<b>70.472</b>