

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

ESTIMATES 2012/13

CONTENTS

	Page
Foreword by Corporate Services Group Director	2 – 3
Council Reports:29 th February 2012 (Revenue Budget Strategy)	5 – 15
:21 st March 2012 (3 Year Capital Programme)	16 – 26
Profile of Rhondda Cynon Taf County Borough Council	28
Estimates 2012/13	29
Summary	31– 37
Community & Children’s Services	38 – 50
Education and Lifelong Learning	51 – 63
Environmental Services	64 – 80
Chief Executive’s Division	81 – 93
Corporate Services	94 – 112
Corporate Budgets	113 – 116

FOREWORD BY CORPORATE SERVICES GROUP DIRECTOR

On the 29th February 2012 the Council agreed the Cabinet's proposals and recommendations for the revenue budget for the 2012/13 financial year. This was followed up on the 21st March 2012 with the agreement of the Council's 3 year Capital Programme. The budget-setting process continues to be ever challenging as the expectations of local residents are balanced with the continual drive from the Council for greater efficiency whilst still improving services, during this time of national austerity.

At an all Wales level, the Minister for Local Government and Communities (Carl Sargeant AM) announced an increase in revenue funding of 0.24% for local authorities in Wales for the year 2012/13. The increase for Rhondda Cynon Taf was 0.42%, which is the second lowest since the Council came into being in 1996 and is set against inflation running at much higher levels (over 5% during 2011).

Given this settlement level, a limited ability to increase Council Tax (with a low tax base) and the significant and emerging pressures upon many Council services, developing an equitable and deliverable budget strategy was never going to be easy. However, appropriate decisions were taken to ensure that the Council's financial stability was not compromised, that the budget was equitable for all and, where possible, delivers the improving public services which we all want to see in Rhondda Cynon Taf.

The Cabinet identified their most significant areas for prioritising resources during 2012/13 as being:

- Activities and Enhanced Provisions for Young People (including continued support of the E3 initiative)
- Adult Social Services (including the response to ongoing demographic pressures)
- Children's Social Services (including Looked after Children)
- Employment opportunity initiatives for our residents, particularly the young.
- Environmental Initiatives (maintaining support for the Carbon Reduction Commitment Initiative)
- Highways Infrastructure works.
- Roads (investment in our highways infrastructure)
- Schools (prioritised through reduced efficiency expectations and delivering WG's expectation)
- Waste Management.

Given the level of the settlement and identified spending needs, the Council was faced with a funding gap of £10M which needed to be bridged in order to set a balanced budget.

The Council was able to balance the budget for 2012/13 with a combination of efficiency measures and a risk assessed use of earmarked reserves, with the

Council's Medium Term Planning arrangements being used to effectively manage a cost reduction whilst avoiding, as far as possible, any service reductions. Such a strategy did not undermine the Council's core financial health (i.e. £10M remaining in general reserves) and equally importantly did not reduce services (with resultant job losses) which are provided to our residents.

The settlement also provided indicative settlements for the following 2 years, 2013/14 and 2014/15 at 1.3% and 0.6% respectively. Whilst there is a slight increase for 2013/14 the level does fall back the year after and both years are some way below Central Government's target for inflation of 2%. We also need to remain cautious given these are indicative only and recent history has demonstrated some drift from these figures.

In this context, the Council's Medium Term Financial Strategy becomes increasingly more critical in ensuring that the best use is made of all available Council resources.

Finally, I would like to record my sincere thanks to everyone who has played a part in helping to formulate and deliver this year's budget, including those who participated in the Council's Budget Consultation process. Setting the budget is only the start and the year ahead will once again be extremely challenging. This Council, however, will remain focused on maintaining sound financial management and on the delivery of continually improving services for the residents of the County Borough.

Steve Merritt CPFA
Corporate Services Group Director

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

COUNCIL REPORT 29th February 2012

- THE COUNCIL'S 2012/13 REVENUE BUDGET STRATEGY

COUNCIL REPORT 21st MARCH 2012

- THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2012 - 2015

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

MUNICIPAL YEAR 2011-2012.

COUNCIL

29th February 2012

	AGENDA ITEM NO.6
THE COUNCIL'S 2012/2013 REVENUE BUDGET STRATEGY	

REPORT OF:

THE CABINET

AUTHOR: Steve Merritt – Group Director Corporate Services Tel. No. 01443 424026

1.0 PURPOSE OF THE REPORT

The report provides information on the implications for the Council of the local government settlement for 2012/2013. It also sets out the recommendations of the Cabinet in response to this Council's resourcing requirements, in order to assist Members to determine specific service allocations within the Council's Revenue Budget, together with the level of Council Tax, for the year ending 31st March 2013.

2.0 RECOMMENDATIONS

It is recommended that Members:

- 2.1** Note the letter from the Minister and the table on the 2012/2013 local government settlement, reproduced at Appendix 1;
- 2.2** Approve Tables 1a and 1b in Section 11 of the report as the basis of allocating resources to the Individual Schools Budget (ISB), to other Council Services, and to meet its corporate financing requirements;
- 2.3** Agree the Council Tax increase for the financial year ending the 31st March 2013 is 2.49%;
- 2.4** Agree the Council's overall budget for 2012/2013, in order to set the Council Tax for the forthcoming financial year by the statutory deadline of the 11th March 2012;

3.0 BACKGROUND

- 3.1 At the Council meeting on the 28th September last year, the Council's Section 151 Officer presented the Council's audited accounts, which reported General Fund Balances amounting to £10.543M.
- 3.2 Given the continuing financial pressures the Council is working under, the continuing growth in the quantum of our budget and the potential risks that lay ahead, it remains my view that the Council should hold a minimum of £10M as General Fund Balances, (i.e. its working balance). This is at a level we have held for some years, although this minimum is set in the context of the need for continued strong financial management that is felt to be essential to ensure that the Council maintains financial flexibility and stability going forward. The Council also holds a number of earmarked reserves that are kept under continuous review. Indeed Members will recall that the Wales Audit Office directed us to remind Members of these reserves when setting the annual budget.
- 3.3 As at the 31st March 2011 earmarked reserves totaled some £96M (as per the audited accounts reported to Council on the 28th September 2011). Whilst these are set aside for specific purposes, by their very nature the degree of risk and associated financial values can and will change over time. A review of these reserves has now been undertaken and it is evident that, given changes to the financial risks which they are covering, the value of a number of them can be justifiably revised. The net effect is to reduce the total by some £6.2M.
- 3.4 The Wales Audit Office continues to emphasise that we must remain disciplined at this crucial time, if we are to maintain our long-term goal of driving forward continuous improvement of key services.
- 3.5 The Wales Audit Office assessment is an accurate one and it is important that Members continue to take their fiduciary duty extremely seriously. The challenge, therefore, is to construct a prudent and fair revenue budget for the financial year ending the 31st March 2013. This must involve an approach which publicly demonstrates sound financial stewardship; which does not take unnecessary risks; which maximises income generation; and which delivers much needed service improvements, particularly in areas of relative under-performance and where there would be greatest benefit to those local people who suffer deprivation and disadvantage.
- 3.6 Members and officers are continually working towards achieving the goals contained in both the Community Plan and the Improvement Plan, and these documents must be key drivers when determining the Council's 2012/2013 budget, and allocating resources. In addition over many years we have incorporated the key principle of continuing to deliver even greater levels of efficiency whilst protecting jobs and services.
- 3.7 Following the establishment of the overall financial position, the Cabinet, assisted by the senior management team was able to

commence initial work on its budget strategy for 2012/2013. The broad objectives of next year's proposed strategy are to:

- (i) Retain the support of the Wales Audit Office for the approach the Council has adopted to securing strong financial management;
- (ii) Continue with the delivery of our service improvement agenda possibly at a slower pace due to diminishing financial resources; and
- (iii) Take a responsible attitude towards agreeing the level of the Council Tax.

4.0 THE 2012/2013 LOCAL GOVERNMENT SETTLEMENT

4.1 On the 6th December 2011, the Minister for Local Government and Communities (Carl Sargeant AM) announced the 2012/2013 local government settlement. The Minister's letter and key table is attached at Appendix 1.

4.2 The "headlines" of the 2012/2013 settlement are as follows:-

- i. The small overall increase in Revenue Support Grant (RSG) and Non-Domestic Rates funding for 2012/2013 (of unhypothecated funding) at an all Wales level is 0.24% which is the second worst outcome since Local Government Reorganisation in 1996.
- ii. The settlement for Rhondda Cynon Taf, shows a minimal increase of 0.42% which needs to be set against the context of inflation currently at around 5% and significant increases in service demand and associated pressures.
- iii. The settlement also includes indicative figures for 2013/2014, at 1.3%, and 2014/2015, at 0.6%. Whilst the figure increases slightly for 2013/2014 it falls back again the following year and Members will note that, in each year, these very small increases are well below Central Government's target for inflation of 2%.
- iv. The settlement, this year, includes the Outcome Agreement Grant outside of RSG. This amounts to £2.500M and will only be received if the Council meets its Outcome Agreement targets.
- v. As yet we have had little detail of what specific grants this Council will receive from the estimated total of in excess of £800M across Wales. This is very important as many of these grants support key services provided by the Council.
- vi. The Council's General Capital Funding allocation is reduced by 7.4% (£1.028M) which follows the fall of 20% in 2011/2012. The

indicative figure for 2013/2014 is a further cut of 11.7% (£1.497M) with no further cut in 2014/2015.

5.0 THE FINANCIAL IMPLICATIONS OF THE 2012/2013 SETTLEMENT FOR RHONDDA CYNON TAF

- 5.1 The settlement indicates that our 2012/2013 RSG and NDR funding will total £345.651M. If the Council was to agree to an increase in Council Tax of just under 2.5%, then it is estimated that the Council, after adjusting for transfers in and out, will have a small increase in available resources of approximately £3.8M next year.
- 5.2 In anticipation of the 2012/2013 local government settlement, the Council's service managers constructed our base budget requirement for next financial year. Those initial calculations provided for:-
- National wage awards and pension cost increases;
 - Non-pay (i.e. goods and services) inflation, including energy;
 - Corporate financing requirements and levies;
 - Full year effects of additional burdens imposed on the Council.
- 5.3 The aggregate outcome of Points 5.1 and 5.2 above, including a Council Tax increase set at just under 2.5%, would produce an initial gap between required resources and available resources of some £10.7M.

6.0 DEVELOPING AN EQUITABLE AND BALANCED BUDGET FOR 2012/2013

- 6.1 It will not be easy for us to develop an equitable and deliverable revenue budget strategy given the significant pressure upon many of our services and new pressures that have arisen. The context is one of a very small increase in resources of 0.42%, a limited ability to increase our Council Tax, and a low tax base. Within these parameters, we will therefore need to take appropriate decisions to ensure that next year's budget is equitable for all, does not compromise our financial stability, safeguards jobs and if at all possible delivers the improving public services we all want to see in Rhondda Cynon Taf.
- 6.2 The Council's overall financial position is described in Section 3 of the report and it is vital that the strategy adopted for 2012/2013, takes account of the importance of sound financial management, including the level of balances and earmarked reserves, whilst targeting any available funding towards or not removing funds from our high priority, customer-focused public services.

6.3 Every year, there are certain corporate financial provisions that must be “top sliced” locally, before service budgets can be allocated. Next year will be no different. There will be a requirement for:

- a) A provision to meet levies from External Bodies;
- b) A provision for Capital Charges; and
- c) A provision for all other “Miscellaneous Finance” items (Audit Fees, Insurance Costs, Bank Charges, etc.) which are non-specific to any particular Service Group.

6.4 After setting aside appropriate sums for corporate financial requirements, Members can then fully assess the issues and opportunities for the budget as a whole.

6.5 The initial net budget position following on from the above is a “funding gap” of some £10.7M. Whilst this is a lower gap than that which we faced in 2011/12 it nonetheless has to be addressed in order that a balanced budget can be set and agreed at Council in late February 2012. It is proposed that this exercise is dealt with in two parts – firstly, setting the schools budget, and secondly assessing the options for closing any remaining gap.

7.0 THE INDIVIDUAL SCHOOLS BUDGET (ISB)

7.1 How the Council deals with the allocation of resources to be delegated to local Schools’ budgets will, as always, be particularly important.

7.2 Members have always viewed our schools as being a key priority and have ensured that they have been treated favourably in comparison with other council services. The Council also has to give due regard to the protection afforded to Schools in the settlement which equates to a funding increase of 1.71% as compared to the 0.42% given to the Council as a whole. The net effect of delivering the Welsh Government’s expectations is that schools will contribute only some £0.4M towards bridging the overall funding gap of £10.7M.

7.3 It will then be for schools’ governing bodies to manage the service implications in the same way that Cabinet has to do with the rest of the Council budget, but in the knowledge that they have received funding at a level well above the Welsh Government’s 2012/2013 local government settlement.

8.0 BALANCING THE BUDGET

8.1 The position, after allowing for the proposed treatment of schools, leaves a gap of £10.3M.

- 8.2 Clearly there are three basic options that could be adopted to produce a balanced budget:
1. Look to reduce the level of services offered which would probably require compulsory redundancies and to significantly increase both the level and breadth of charging for services; and / or
 2. Utilise some or all of the available earmarked reserve resources released and then through next financial year look to use the Council Medium Term Financial Planning (MTFP) arrangements to further reduce costs whilst avoiding, as far as possible, any service reductions and / or compulsory redundancies; and / or
 3. Introduce a further round of efficiency savings on top of the £51M delivered since 2004/2005 including the £5.4M delivered in 2011/2012. Given the significant number of staff linked directly to front line services, the challenge will be delivering this level of efficiency without impacting on service standards for residents of Rhondda Cynon Taf.
- 8.3 It is strongly recommended that the Council adopts a combination of options 2 & 3 i.e., firstly, to apply £5.2M of the monies released from earmarked reserves and utilise the MTFP to reduce costs through 2012/2013, rather than significantly and unnecessarily increasing the Council's General reserves to approaching £17M and balancing the budget through a whole series of service cuts and compulsory redundancies.
- 8.4 Coupled with this application of released reserves it is proposed that a further tranche of some £5.1M of efficiency savings are introduced, thus creating a balanced and affordable budget for 2012/2013, which should avoid front line service cuts and compulsory redundancies.
- 8.5 It is further proposed that the balance of the earmarked reserves released (£1M) be allocated to undertake further work to deal with the ad-hoc potholes that remain across the County Borough. In addition to this, the budget includes £150K to support a further £2M of capital expenditure to help maintain the infrastructure of our roads. This will supplement the major investment made in 2011/2012 and the initiative from Welsh Government to support capital expenditure on our highways. The budget also includes £0.250M required to support the new Apprenticeship scheme agreed at the Cabinet on the 16th January 2012.
- 8.6 This approach will not reduce General Fund Balances below their present level of £10.543M.

9.0 SERVICE PRIORITIES

- 9.1 Even within this period of significantly reducing resources and hence financial pressure on all services this Council remains committed to its promise to continue to deliver better public services, stronger communities and social justice. Above all we want to make Rhondda Cynon Taf a healthier, wealthier place to live, work and learn.
- 9.2 We have therefore prioritised our available resources into the key areas listed below (Alphabetically):
- Activities and Enhanced Provision for Young People (including continued support of the E3 initiative)
 - Adult Social Services (including the response to ongoing demographic pressures)
 - Children's Social Services (including Looked after Children Services)
 - Employment opportunity initiatives for our residents, particularly the young
 - Environmental Initiatives (including maintaining support for the Carbon Reduction Commitment initiative)
 - Highways infrastructure works
 - Schools (prioritised through reduced efficiency expectations and delivering WG's expectation)
 - Waste Management

10.0 THE 2012/2013 BUDGET CONSULTATION PROCESS

- 10.1 Our systematic, objective, and increasingly wide ranging approach to budget consultation was well received this year and was again conducted by our own staff, without the use of external consultants.
- 10.2 The consultation process for 2012/2013 was in two phases, allowing consultees an opportunity to first comment on the provisional 2012/2013 local government settlement, as it affects Rhondda Cynon Taf, prior to Cabinet considering its initial budget strategy.
- 10.3 In addition, full consultation has taken place with the Council's Scrutiny Committees and the Schools' Budget Forum.
- 10.4 The Council made use of the internet and intranet to gather both the Public's and its employees' views, this year. We also provided postal facilities and a dedicated e-mail address for those external consultees who were unable to attend scheduled meetings. A summary of the views expressed during the consultation exercise are included in Appendices 2 to 4.
- 10.5 After the Cabinet itself had reflected on the local government settlement, and taken into account the feedback from the first phase of the Council's consultation exercise, it formulated its **initial** 2012/2013

revenue budget strategy. That initial strategy was then released, immediately, to all the consultees, for further consideration.

- 10.6 Cabinet considered the results of the second phase of the consultation exercise, prior to it recommending this revenue budget strategy to the Council.

11.0 THE 2012/2013 MACRO REVENUE BUDGET

- 11.1 In England the Government has set aside monies to support Councils there who may wish to set very low levels of Council Tax - this is not the case in Wales.
- 11.2 In arriving at a sensible strategy for 2012/2013, the Cabinet has taken into consideration its key commitments, its views on service delivery and relevant charges for services and the need to minimise the tax burden on local residents. Consequently, and after careful deliberation, the Cabinet has concluded that it can devise a balanced revenue budget which will meet all of the fundamental requirements of its preferred strategy **and** hold the Council Tax increase for next year to just **2.49%**.
- 11.3 Table 1a below illustrates how the revenue resources available to the Council could be utilised, in order to restrict the Council's 2012/2013 Council Tax increase to 2.49%:

Table 1a: Suggested Resources in 2012/2013

	(£M)
2012/2013 Net Revenue Spending	436.921
LESS: Revenue Support Grant & NNDR Contribution	345.651
Sub total	91.270
LESS: Outcome Agreement Grant	2.500
Less: Use of Reserves	5.158
To be met from Council Taxpayers	83.612

- 11.4 Table 1b below, shows the overall effect on services of applying the principles of the Cabinet's recommended 2012/2013 budget strategy.

Table 1b: Application of the 2012/2013 Outline Budget Strategy

BUDGET REQUIREMENTS	2011/2012	2012/2013	Increase / (Decrease)
	£M	£M	£M
<i>Corporate requirements</i>			
Capital financing	23.988	23.474	-0.514
Levies	12.290	12.074	-0.216
Miscellaneous	15.947	15.944	-0.003
	52.225	51.492	-0.733
Individual Schools budget (ISB)			
Individual Schools Budget	138.076	140.438	2.362
<i>Other Council Services</i>			
Community & Children's Services	112.529	118.162	5.633
Corporate Services & Chief Executive's Division	31.489	31.263	-0.226
Education & Life Long Learning Services	32.413	32.898	0.485
Environmental Services	61.188	62.668	1.480
Net Revenue Spending	427.920	436.921	9.001

- 11.5 **Next year, the opportunity for the Authority to further invest in its services rests with our ability to maximise any specific grants and to generate maximum efficiency savings which can then be re-invested in innovative ways, rather than being able to apply additional, unhypothecated resources from the Welsh Government.**

12.0 **COUNCIL TAX LEVELS**

- 12.1 It was felt by Cabinet that passing on a disproportionate increase to Council Taxpayers to quickly meet all the Council's aspirations, is not feasible, because of the (Council Tax) gearing effect. In Rhondda Cynon Taf, a 1% increase in the Council Tax would raise only an extra £0.8M for the Council. Put another way, a further 1% increase in our budget (£4.3M) would result in a Council tax increase of just over 5%. In any event, any excessive increase would, in all probability, result in intervention by the Minister for Local Government and Communities (Carl Sargeant AM).

12.2 The Cabinet Members are realistic and appreciate that their desire to quickly improve all our services is difficult and hence targeted investment is the only option. Nevertheless, service managers will be asked and supported to identify all ways to ensure that progress is maintained across the board, even though a limit on resources makes it very difficult.

12.3 This proposed increase equates to just over **54 pence per week** for someone living in a **Band D** property, and **35p** for a person living in a **Band A** home. Just under 44% of properties in Rhondda Cynon Taf are Band A. In addition, if a resident is in receipt of Council Tax Benefit, they will not be affected by the rise.

13.0 SPECIFIC GRANTS

13.1 For next year, the Welsh Government is to provide over £800M in Specific Grants to Welsh Local Authorities.

13.2 The Cabinet, of course, are mindful of the opportunities that are likely to accrue, by the Council attracting specific grants to supplement its base revenue budget. Whilst specific grants dilute local accountability, the fact remains that in attracting such funding, it allows us to undertake projects that otherwise we may have had to defer, or cancel.

13.3 By their nature, specific grants tend to be time-limited, and involve an assessment process. It is important, therefore, that any specific grant funded programme complements the Council's locally determined priorities. In addition, even if they are initially successful in attracting specific grants, authorities are restricted in their ability to confidently forward plan, as they have no guarantee of ongoing (specific grant) funding. Consequently, because specific grants are time limited it is vital to develop appropriate "exit strategies".

13.4 The allocation of specific grants remains a key feature of the Welsh Government's annual local government settlements, albeit the WG is committed to reduce such hypothecation.

14.0 EQUALITY IMPACT ASSESSMENT

14.1 In developing these proposals an Equality Impact Assessment (EIA) has been undertaken to ensure that:

- i the Council meets the requirements of the Public Sector Equality Duties; and
- ii due regard has been taken of the likely impact of the decision in terms of equality and discrimination.

15.0 CONCLUSIONS

- 15.1 The Council's overall financial position remains sound, with the level of General Reserves still exceeding the minimum level of £10M.
- 15.2 The Minister for Local Government and Communities (Carl Sargeant AM) announced the 2012/2013 Local Government Settlement on the 6th December 2011 with the increase in revenue funding for Rhondda Cynon Taf being 0.42%.
- 15.3 The Cabinet's proposals properly address the corporate financial requirements of the Council and, after allocating an adequate financial uplift to the Individual Schools Budget, the sum £244.991M would remain to fund all other services in 2012/2013. This resource can then be used to adequately fund pay increases and to support our key priorities.
- 15.4 As in the current year, Service Groups must adopt a vigorous procurement strategy to offset the effects of price inflation on non-employee related budgets.
- 15.5 **The Cabinet has recommended setting 2012/2013 revenue spending at a level that will result in a Council Tax increase of 2.49%, for the financial year ending the 31st March 2013.**
- 15.6 It is evident that future settlements will as a minimum require further significant efficiency savings. The Council must, therefore, continue to drive forward its Medium Term Financial Strategy, which ensures that the best use is made of all available resources.
- 15.7 The Cabinet's proposed Budget Strategy is aimed at protecting local jobs and services as well as balancing competing spending pressures with targeted investment in key service priorities, but without imposing an unreasonable increase in the taxes paid by local residents. The Cabinet's recommended approach clearly demonstrates sound financial management, a measured approach to a rise in Council Tax and the delivery of its promise to protect jobs and services. It should, therefore, be possible for all Members to fully support the proposed budget strategy for 2012/2013.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

MUNICIPAL YEAR 2011-2012

**COMMITTEE:
COUNCIL**

21st MARCH 2012

Item No: 6

THE COUNCIL'S THREE YEAR CAPITAL PROGRAMME 2012/13 - 2014/15

REPORT OF THE CABINET

**AUTHOR : STEVE MERRITT, GROUP DIRECTOR CORPORATE SERVICES
(01443) 424026**

1.0 PURPOSE OF REPORT

1.1 This report sets out the Council's proposed Capital Programme for 2012/13 to 2014/15, following the local government settlement for 2012/13.

2.0 RECOMMENDATIONS

It is recommended that Members:

2.1 Note the detail of the final 2012/13 local government settlement for capital expenditure, reproduced at Appendix 1;

2.2 Agree the proposed 'core' three year programme detailed at Appendix 2;

2.3 Agree the three-year Capital Programme, detailed at Appendix 3.

3.0 BACKGROUND

3.1 Members will be aware that each year the Council is allocated a sum of unhypothocated "Supported" borrowing and General Capital Grant from the Welsh Government (WG). Details of the allocation for 2012/13 are shown at Appendix 1, for 2012/13 there is a decrease of £1.028M, a 7.4% reduction in available resources compared to 2011/12, which follows the fall of 20% in 2011/12. The indicative figure for 2013/14 is a further cut of 11.7% (£1.497M) with no further cut in 2014/15.

3.2 This amount, together with estimated Capital Receipts and the utilisation of Capital Reserves represents the Council's 'Core' capital funding.

4.0 ROLLING ON THE EXISTING 'CORE' THREE YEAR PROGRAMME

- 4.1 The existing programme for 2012/13 and 2013/14 proposed the use of £19.684M of 'Core' funds. The 'Core' three year programme, now rolled on into 2014/15, continues to be funded from WG support, Capital Receipts and Capital Reserves, and it is proposed to continue to be set at £19.684M for the three years.
- 4.2 Notwithstanding the reduced level of WG support it has been possible to maintain our "Core" programme at its existing level for next year, albeit to continue at this level for the next 3 years could result in a potential shortfall in resources of £3.500M. At this stage and given the uncertainties, it is proposed that the existing "Core" programme is maintained with the requirement for us to firmly review and challenge any commitments made into years two and three, to robustly monitor capital receipt projections and to position ourselves to respond as greater certainty emerges.
- 4.3 Detailed at Appendix 2 is the Council's proposed 'Core' Three Year Capital Programme allocation for the period 2012/13 to 2014/15, with resources allocated in line with the Council's priorities for improvement, where relevant.
- 4.4 Members will note from Appendix 2 that the Core Programme relies on anticipated Capital Receipts and the use of Capital Reserves. Whilst this remains a prudent and realistic level of potential receipts receivable, the current economic climate is having the effect of delaying a number of receipts from being realised.
- 4.5 A review of the 2013/14 and 2014/15 programme shows that currently, of the projected core spend of approximately £40M, under £1M is currently contractually committed to be spent in each year. It will, therefore, be necessary to monitor closely commitments into both years as we progress through the next financial year with an eye firmly upon the emerging position with regards to receipts being realised and support from other areas. The position will be monitored in the regular quarterly performance reports presented to Members.
- 4.6 The Council's Revenue budget strategy has identified £0.150M of revenue funding to support a further £2M of capital expenditure to help maintain the infrastructure of our roads.
- 4.7 Where appropriate further opportunities will be brought before Members to utilise the Prudential Code to take forward the Council's key priorities. As previously stated, this option will continue to be used only where a sound business case exists.
- 4.8 In addition to 'Core' funds, the Council receives a significant amount of "specific grant". There are also certain items that were previously charged directly to the revenue budget which under new accounting rules are now shown in the Capital Programme (e.g. PC's, software etc.), whilst still being funded from revenue.

5.0 THE THREE YEAR CAPITAL PROGRAMME 2012/13 – 2014/15

- 5.1 The details of the 3 year proposed programme for each Service Group is provided below.

CORPORATE SERVICES GROUP AND CHIEF EXECUTIVES DIVISION

- 5.2 The latest Council Performance Report (Quarter 3, as at the 31st December 2011) projects full year capital spend of £14.677M for Corporate Services and the Chief Executive's Division (including Corporate Initiatives) in 2011/12.
- 5.3 The total resources for 2012/13, as outlined in the current three-year Capital Programme is £15.517M (of which £1.871M relates to Corporate Services, £1.897M to Corporate Initiatives and £11.749M to Chief Executive's).

DEVELOPMENT & REGENERATION

- 5.4 The Council's Capital Programme continues to provide a long term funding commitment to the economic regeneration of the County Borough and in doing so support one of the Council's eight priority areas for improvement, 'Regeneration Of Our Communities – Physical Regeneration'.
- 5.5 Throughout 2012/13, the Council will continue to deliver its long term programme of Town Centre Regeneration works, supported via Council and external funding sources. In particular;
- Aberdare Town Centre - the total estimated project costs are £7.550M and the Local Authority has secured external funding from Convergence grant (£1.000M), Heritage Lottery Funding grant (£0.700M), CADW (£0.060M), Targeted Match Funding grant (£1.451M) and Heads of the Valley (£2.545M). The remainder of the costs, £1.794M, will be funded by the Council and private sector contributions;
 - Pontypridd Town Centre - the estimated project costs are £9.687M and the Council has secured £3.193M Convergence grant and £4.791M Targeted Match Funding grant. The remainder of the costs, £1.703M, will be funded from the Local Authority and private sector contributions.

In addition to the above, sustained investment has been maintained across a range of funding streams for local businesses and partners to access, with the aim of targeting resources to improve the standard of premises (internal and external) and support the design and delivery of projects.

- 5.6 The Council has also been successful in securing a continuation of Neighbourhood Renewal Area funding from the WG of £1.138M in

2012/13 to sustain housing renewal activities in designated areas, this is a fall of some £0.187M (14%) from the 2011/2012 allocation. Funding levels for the WG approved Treherbert/Tynwydd and Penrhiwceiber/Miskin projects are expected to decrease further in future years as the former scheme ceases in 2012/13 and the latter in 2013/14. At the present time, no information is available on likely funding levels for future years.

HEALTH & SAFETY RELATED

- 5.7 As part of the Council's on-going programme to ensure high standards of health and safety within its premises, appropriate resources continue to be allocated to the management and remediation of Asbestos and Legionella as well as Disabled Access Initiatives (to support access improvements to Council buildings).

EDUCATION AND LIFELONG LEARNING DIRECTORATE

- 5.8 The latest Council Performance Report (Quarter 3, as at the 31st December 2011) projects full year capital spend of £16.066M for Education and Lifelong Learning in 2011/12.
- 5.9 The total resources available to Education and Lifelong Learning for 2012/13, as outlined in the current three-year Capital Programme is £21.410M.

SCHOOLS

- 5.10 Members will be aware that in 2010/11 the Authority received WG Tranche 2 Transition Funding to undertake the following works over the two year period 2010/11–2011/12:-
- **New Community Primary School in Penrhiwfer** – contribution towards a new school
 - **Penywaun Primary** – contribution towards an extension
- 5.11 Following submission of Tranche 3 Transition Funding bids in May 2010, approval of £8.077M was received from WG to part fund a new Community Primary in the Abercynon area for 420 pupils, to be built by September 2013. The total cost of the scheme is £11.436M which includes expenditure in 2011/12 and prudential borrowing of £3.359M.
- 5.12 The Council has approved prudential borrowing of £6.700M for a new primary school at Cwmbach, and £4.200M for a new primary school at Ynysboeth. This is in addition to a £0.925M insurance settlement for Ynysboeth.
- 5.13 £3.400M Council funding has been committed for a new Welsh Medium 3-18 School at Llanharri.
- 5.14 Members will be aware that on 15th December 2008 Cabinet agreed to the introduction of a School Modernisation Strategy. The Education and Lifelong Learning capital programme has subsequently been reviewed to ensure resources are aligned to meet this strategy and in doing so,

support another of the Council's improvement priorities, 'A Top Quality Education for All'.

PLANNED MINOR CAPITAL WORKS

- 5.15 The planned capital minor works programme allocation for 2012/13 is £5.826M. This includes £5.554M of core capital funding, £0.226M of revenue funding and £0.046M of S106 income. The allocation includes an on-going rolling programme for kitchen refurbishments/remodelling, window & door replacements, essential works, electrical rewiring, fire alarm upgrades, toilet refurbishments, DDA compliance works, boiler replacement, roof renewal, structural works, asbestos remediation works and IT hardware/software & licences.
- 5.16 Cabinet will receive a supplementary report detailing proposals of works for consideration within the above mentioned programme.

ENVIRONMENTAL SERVICES

- 5.17 The latest Council Performance Report (Quarter 3, as at the 31st December 2011) projects full year capital spend of £24.636M for Environmental Services in 2011/12.
- 5.18 The total resources available to Environmental Services for 2012/13, as outlined in the current three year Capital Programme is £16.974M.
- 5.19 The Group has a very wide range of responsibilities with opportunities to secure a variety of grant funding in addition to its annual allocation of "Core" funding.
- 5.20 A separate report on proposed schemes for Highways, Transportation & Strategic Projects will be presented to Members shortly.

HIGHWAYS INVESTMENT PROGRAMME

- 5.21 In addition to 'Core funds' the Council has released £1M of revenue earmarked reserves and allocated a further £2M prudential borrowing to help maintain the infrastructure of our roads and continues the commitment to create well maintained highways, as detailed within one of the Council's improvement priorities, 'A Cleaner, Greener County Borough'. This will supplement the major investment made in 2011/12 and the Local Government Borrowing Initiative (WGBI) that supports capital expenditure on our highways. WGBI will allow the Council to borrow £3.700M in 2012/13 and the following two financial years. The proposals for 2012/13 have been determined by the Highways Infrastructure team in accordance with the guidance provided. They have also been endorsed by the SEWTA Officer Working Group as a necessary part of the process. For future years Highways Asset Management Plans are in the process of being completed by all Welsh local authorities and will be submitted to the WG to support the continued investment.

Structures

- A budget of £0.700M has been allocated to Structures to address major structural repairs required at Coed Y Cwm.

Street Lighting

- A budget of £0.500M has been allocated to enhance the present programme associated with the replacement and upgrading of the Councils life expired concrete & steel lighting columns supplied via overhead lines

Safety Fencing and Barriers

- £0.100M budget has been allocated to implement a programme associated with the testing / repairing of the Councils safety barriers/ fencing infrastructure.

Footways

- A £0.600M budget has been allocated for the upgrading of the Councils adopted footway network.

Highways General

- £0.9M budget has been allocated to undertake minor works to highways.
Drainage

- A £0.200M budget has been allocated to undertake long standing and minor drainage works

Carriageways

- The remaining £5.337M is to be allocated to a phase two roads improvement programme.

TRANSPORT GRANT SCHEMES

5.22 The Transport Grant has yet to be approved.

SEWTA SCHEMES

5.23 Approvals are expected during March 2012 in respect of the Regional Transport Plan. Bids have been submitted to SEWTA, the nature of the works within the delivery plan include Walking & Cycling, Bus Priorities, Preparatory Works Grants, Corporate Studies and Small Schemes.

TRAFFIC SAFETY SCHEMES

5.24 This now forms part of the SEWTA Programme Management. A bid of has been submitted to the Project Board.

DRAINAGE IMPROVEMENTS

5.25 The major Drainage schemes for 2012/13 are the on-going works at Rhydyfelin flood alleviation & Sycamore Street, Rhydyfelin.

LAND RECLAMATION SCHEMES

5.26 Confirmation remains outstanding from The WG on the Land Reclamation scheme bids.

LEISURE CENTRES

5.27 "Core" funding of £0.100M has been identified in the 3 year programme for essential works at Leisure Centres.

PARKS & COUNTRYSIDE

- 5.28 The rolling programme of £0.110M continues for Parks Improvements. Also included in the programme is £0.104M allocated for Play Areas in respect of 2012/13 and £0.050M for the following two financial years.

ENVIRONMENTAL HEALTH

- 5.29 An amount of £0.323M has been allocated to the Cemeteries programme in respect of 2012/13 and a commitment of £0.135M continues for the following two financial years.

COMMUNITY SAFETY

Community Safety Initiatives Programme

- 5.30 This category contains projects aimed at improving safety within our estates e.g. CCTV, Traffic Calming, Removal of Asbestos etc. Included in the rolling programme is a commitment of £0.258M in respect of 2012/13 and £0.100M for the following two financial years.

STREETCARE

Fleet

- 5.31 The 3 year rolling programme for replacement vehicles continues. The 3 year allocation is £9.679M.

GROUP DIRECTORATE

- 5.32 Included in the programme is a budget of £0.688M for Group Directorate Buildings in respect of 2012/13 and a further £0.245M for the following two financial years.

COMMUNITY AND CHILDREN'S SERVICES

- 5.34 The latest Council Performance Report (Quarter 3, as at the 31st December 2011) projects full year capital spend of £10.758M for Community and Children's Services in 2011/12.
- 5.35 The total resources available to Community Services for 2012/13, as outlined in the current three year Capital Programme is £9.608M.

COMMISSIONING, HOUSING & BUSINESS SYSTEMS

Modernisation Programme (Adults & Children's)

- 5.36 The budget of £0.590M in 2012/13 and £0.390M in years 2013/14 & 2014/15 for Adults & Children's Services will continue to fund the essential refurbishment and improvement works to the Council's Adult & Children's Services establishments, in line with care standards and health & safety legislation.

Asbestos

- 5.37 The three year programme includes a budget of £0.060M per annum for Asbestos removal. This allocation aims to ensure that sufficient funding is in place to carry out the removal of asbestos within the Council's Adult & Children's Services establishments, when it is identified during essential refurbishment and improvement works which are carried out within the Group's modernisation programme.

Telecare (including Carelink)

- 5.38 The three year programme identifies a budget of £0.300M in 2012/13 and £0.200M for years 2013/14 & 2014/15 for Telecare Services (inclusive of £0.050M for Carelink). The allocation aims to ensure that the Council continues to meet expected demand for services over the term of the programme and reflects the Council's support to deliver another of its improvement priorities, 'Maintaining People's Independence – supporting adults and older people to live independently'.

PRIVATE SECTOR HOUSING

- 5.39 The proposed private sector housing programme reflects previously agreed strategic investment priorities that contribute to the Council's improvement priority area of 'Regeneration Of Our Communities – Physical Regeneration' and in particular, ensuring a range of good quality housing is available across the County Borough.

Disabled Facilities Grants (DFG's)

- 5.40 Disabled facility grants remain the only mandatory grant in the Private Housing Sector for which the Council has a legal duty to administer and allocate. This budget also includes works of adaptation for disabled residents living in their own homes and reflects the Council's desire to deliver services by reference to service users' needs rather than operational convenience.

Maintenance Repair Assistance Grant (MRA's)

- 5.41 The Council has previously targeted grant aid to the elderly and it considers the provision of Maintenance Repair Assistance Grants to be a key element of the Council's community care strategies. The funding is based on the needs of elderly and disabled customers as well as those on income support.

Renovation Grants Exceptional Circumstances

- 5.42 This budget is needed to assist home owners where their property is deemed a danger to the health, safety and welfare of the occupant or the public.

Community Regeneration

5.43 This budget offers grant assistance in line with existing policies. This includes grants to bring empty properties back into use, grant to provide/repair flats above shops in our communal areas and support a number of initiatives underpinning the affordable warmth and energy efficiency agenda. It also supports a number of Corporate / Community Plan initiatives and underpins a number of commitments identified within the Local Housing Strategy Operational Plan.

5.44 **Local Authority Mortgage Scheme**

Cabinet on the 16th January 2012 authorised officers to finalise detailed implementation requirements for a scheme to support first time buyers to access 95% mortgages based upon :

- Maximum value of total mortgage lending of £2M;
- Maximum individual loan support of £0.095M;
- The Post Codes included should be all those which are unique to properties within Rhondda Cynon Taf;
- The scheme should support both old and new properties.

Subject to the lending institutions' requirements, there will be a need to either place a deposit with them or to put in place an indemnity covering the value of the Council's risk exposure. If the former is the case, then the placing of the deposit will need to be treated, in line with accounting requirements, as capital expenditure, with the subsequent return of the deposit being a capital receipt. This does not impact upon the funding of the capital programme as detailed in this report.

Once the scheme details have been finalised, the capital programme will be amended accordingly (if appropriate).

6.0 **CONCLUSIONS**

6.1 The three year Capital Programme is a key component of the overall Medium Term Financial Planning and Resources Strategy for this Council. Targeted capital investment can make a significant impact on service delivery and used effectively, is able to underpin the Council's improvement priorities, where relevant.

6.2 This report sets out the capital investment priorities for the Council through to March 2015. It represents an ambitious and significant level of investment (£123M) over the next 3 years.

6.3 The programme includes some element of slippage but this is likely to be subject to changes when the 2011/12 accounts are finalised. Any changes to slippage will be reported to Members in the next quarterly performance report.

- 6.4 Inevitably as the year progresses, changes will be made to the programme, for example where new schemes can be supported by specific grants. Approval from Members will be sought as these opportunities arise throughout 2012/13.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

AUTHORITY PROFILE

RHONDDA CYNON TAF CBC - A PROFILE

Rhondda Cynon Taf CBC was formed in 1996 from the three districts of the former Mid Glamorgan County Council, and is the second largest unitary authority in Wales in population terms (second only to Cardiff), with a total of 231,946 living in the area. The County Borough Council occupies an area of 42,000 hectares in the South Wales Valleys stretching from the Brecon Beacons in the North to Cardiff in the South.

The three geographical districts that make up Rhondda Cynon Taf share a range of common socio-economic and cultural characteristics with high levels of relative poverty and social exclusion, particularly in the northern valleys which have some of the highest deprivation indicators in the United Kingdom.

The Council's services are managed and delivered by its group directorates which manage and co-ordinate related services. There are five directorates in the Council's current structure:

Education and Lifelong - Learning	Providing School and Community Learning Services, Libraries, Heritage & Museums, Welsh Language Services, Planning & Resources, PFI and Catering Services.
Community and Children's - Services	Providing Community Care Services, Community Housing Services, Health and Social Care, Children's Services and the Communities 1 st Programme.
Environmental Services -	Providing Highways, Transport and Strategic Projects Services, Public Health & Protection Services (incl Community Safety), Streetcare Services, Leisure and Cultural Services.
Corporate Services -	Providing the front line services of customer care and housing benefit and council tax administration together with key support services such as Finance, ICT, Corporate Estates Management, Procurement and Legal Services (including support to elected Members of the Council).
Chief Executive's Division -	Providing the Authority wide functions of Human Resources, Strategy & Public Relations and Regeneration & Planning Services.

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

ESTIMATES

2012/13

ESTIMATES

2012/13

SUMMARY

AUTHORITY WIDE BUDGET SUMMARY

Total resources available for the Authority in a financial year are split into two elements, General Fund Revenue Expenditure and Capital Expenditure.

General Fund Revenue Expenditure

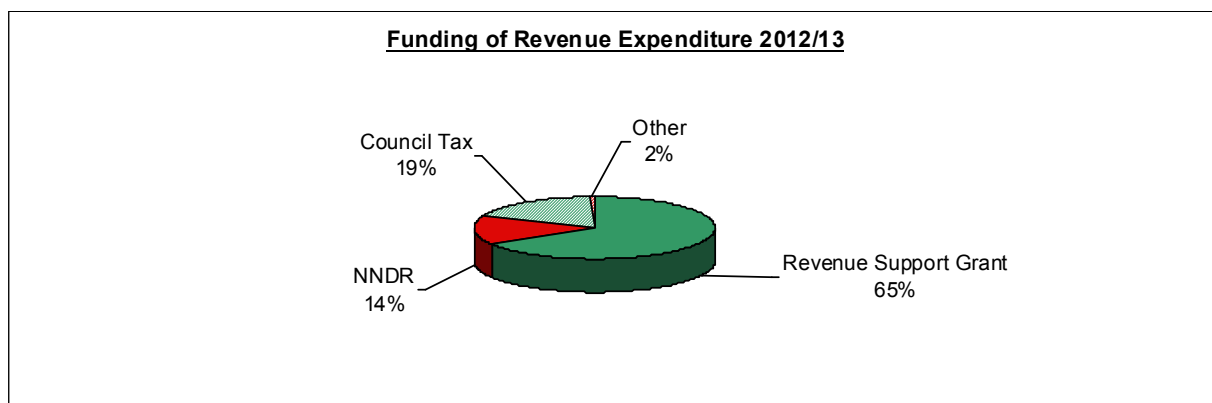
The final local government settlement figures for 2012/13, after adjusting for transfers of expenditure responsibilities, saw a minimal increase of funding from WG of 0.42%. With a Council Tax increase of 2.49%, the Council's Net Revenue Budget for 2012/13 was set at £436.921M.

The total amount to be collected from Council Tax payers to support the Council's expenditure is £83.612M.

The 2012/13 Budget Requirement

	(£M)
2012/2013 Net Revenue Spending	436.921
LESS: Revenue Support Grant & NNDR Contribution	345.651
Sub total	91.270
LESS: Outcome Agreement Grant	2.500
Less: Use of Reserves	5.158
To be met from Council Taxpayers	83.612

This is further illustrated in the chart below.



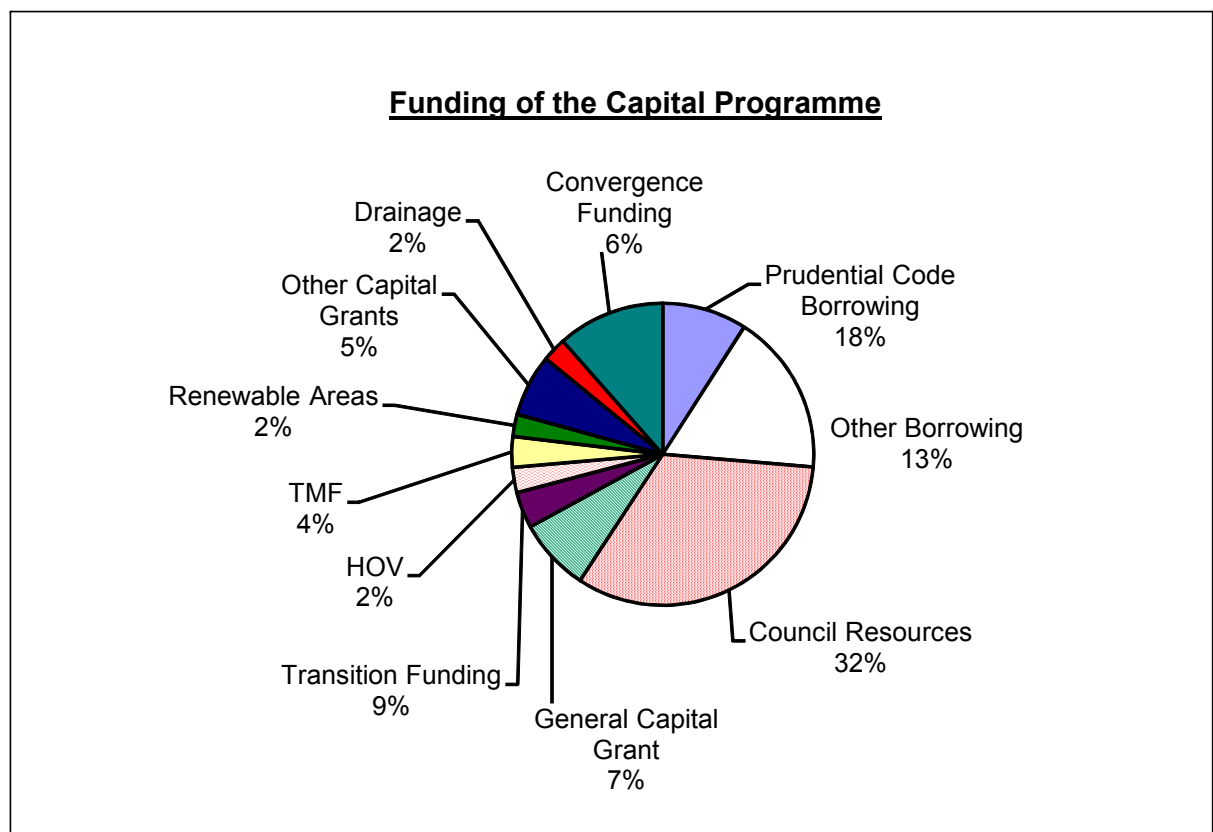
Further details on the Authority Wide Budget can be found on the following pages.

Capital Expenditure

The funding of the Capital Programme for 2012/13 is detailed in the table below.

	£M
Prudential Code Borrowing	11.474
Other Borrowing	8.517
Council Resources	20.349
General Capital Grant	4.311
Transition Funding	5.500
HOV	1.183
TMF	2.516
Renewal Areas	1.138
Other Capital Grants/Contributions	3.127
Drainage Imp	1.399
Convergence Funding	3.995
2012/13 Capital Programme	63.509

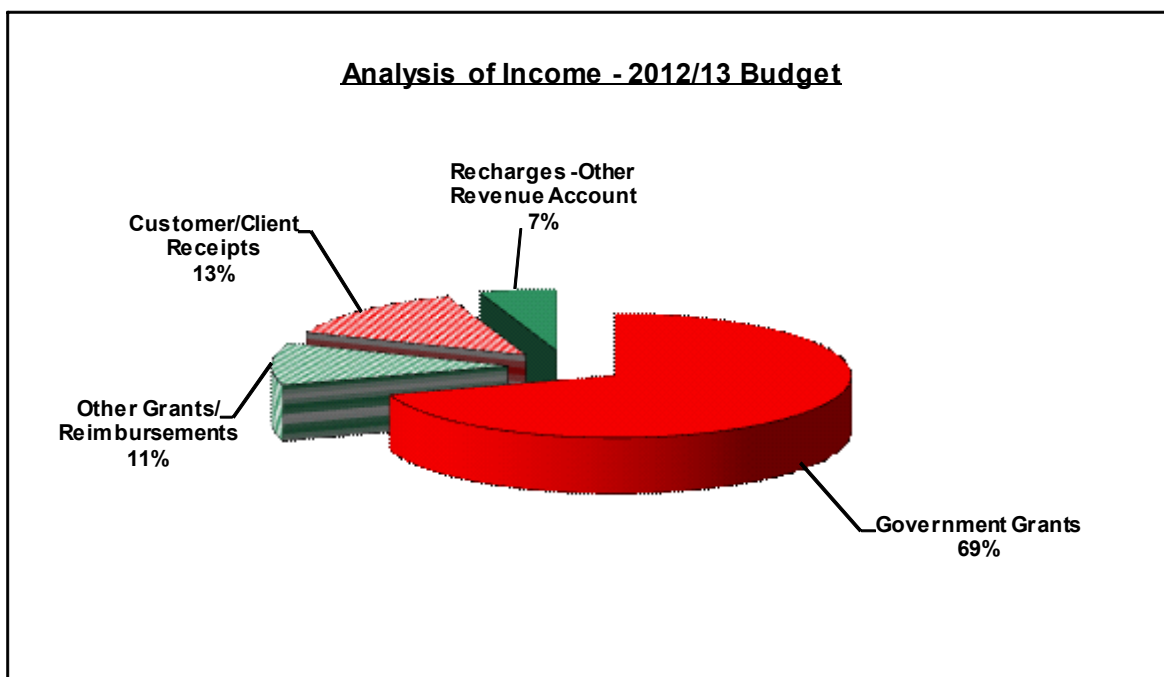
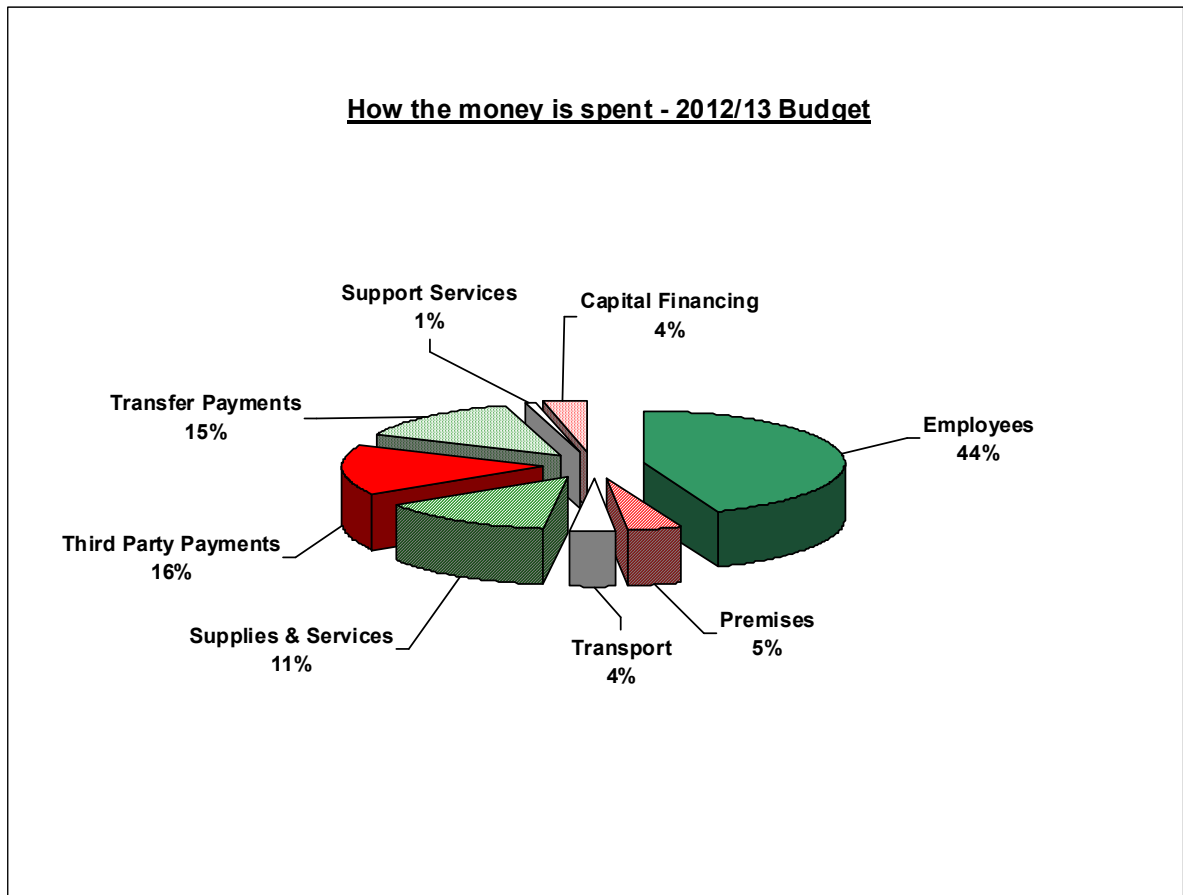
This is further illustrated in the chart below.



A summary of the 3 year Capital Programme for the Authority is provided at the end of this section and detailed within subsequent sections for each Group.

GENERAL FUND REVENUE EXPENDITURE

The Net Revenue Budget for the Authority for 2012/13 amounts to £436.921M. Gross expenditure is estimated at £664.226M and this is analysed by expenditure type in the chart below.



GENERAL FUND REVENUE : TYPE OF SPEND

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
118.375	Burnham	120.334
41.245	NJC Manual Workers	40.464
0.047	JNC B & CE	0.048
1.024	JNC Blind Workshops	0.997
0.463	JNC Engineering Craftsmen	0.561
118.396	NJC APT&C	115.781
1.519	Soulbury	1.541
5.018	JNC Chief Officers	5.000
1.420	JNC Youth Leaders	1.434
7.189	Other	5.256
294.696		291.416
	<u>Premises</u>	
8.360	Repairs and Maintenance	9.072
0.638	Maintenance of Grounds	0.651
7.215	Energy	7.874
2.117	Rents	2.164
5.652	Local Tax	5.646
0.752	Water	0.740
4.983	Cleaning/Domestic	4.939
0.054	Insurance	0.053
0.174	Other	0.255
29.945		31.394
	<u>Transport</u>	
6.836	Direct Transport	9.835
13.340	Contract Hire	13.315
0.499	Public Transport	0.509
2.416	Car Allowances	2.443
0.201	Other	0.211
23.292		26.313
	<u>Supplies & Services</u>	
18.171	Equipment, Materials & Furniture	18.522
4.623	Communications & Computing	4.775
3.824	Provisions	4.163
1.508	Printing & Stationery	1.502
0.843	Advertising	0.996
1.459	Members Expenses	1.385
4.686	Grants & Subscriptions	4.768
21.834	Services	27.840
12.076	Miscellaneous	10.559
0.515	Other	1.236
69.539		75.746
	<u>Third Party</u>	
8.206	Rendered by Other Local Authorities	6.686
32.957	Rendered by Voluntary Organisations	33.300
39.068	Rendered by Private Contract	43.014
2.071	Supporting People	2.067
10.784	Foster Care	12.104
8.659	Transport	8.555
0.137	Structural	0.092
0.302	Cyclic	0.352
0.396	Safety Aids	0.367
0.050	Winter Maintenance	0.050
2.186	Street Lighting	2.367

2011/12 Budget		2012/13 Budget
0.016	Highway Drainage	0.015
0.099	Other	0.100
104.931		109.069
	<u>Transfer Payments</u>	
2.917	School Children/Students	2.820
91.336	Housing Benefits	97.306
94.253		100.126
	<u>Support Services</u>	
5.580	Recharges	5.045
5.580		5.045
	<u>Capital Financing</u>	
0.270	Other	1.641
23.990	Capital Charges	23.476
24.260		25.117
646.496	Total Expenditure	664.226
	<u>Income</u>	
-153.516	Government Grants	-155.915
-24.355	Other Grants/Reimbursements	-26.374
-29.690	Customer/Client Receipts	-29.815
-0.080	Interest	-0.020
-10.935	Rechgs – Other revenue account	-15.181
-218.576	Total Income	-227.305
427.920	NET REVENUE BUDGET 2011/2012	436.921

Note

Prior year (2011/2012) figures are provided for information. The effect of certain accounting changes and changes in function responsibility has distorted comparisons between years.

GENERAL FUND REVENUE : SERVICES PROVIDED

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Community & Children's Services</u>	
66.377	Adult Services	68.338
34.938	Children's Services	38.606
12.473	Commissioning, Housing & Business Systems	11.127
113.788		118.071
	<u>Education & Lifelong Learning</u>	
14.553	School Effectiveness & Inclusion	15.017
18.176	Resources & Community Learning	17.868
138.076	Delegated Schools	140.438
170.805		173.323
	<u>Environmental Services</u>	
16.726	Highways, Transportation & Strategic Projects	17.026
5.862	Public Health & Protection	6.008
22.078	Streetcare	22.536
13.528	Leisure & Culture	13.510
3.304	Group Directorate	3.361
61.498		62.441
	<u>Chief Executive's Division</u>	
3.667	Human Resources	3.866
1.828	Chief Executive	1.931
3.121	Regeneration & Planning	3.109
8.616		8.906
	<u>Corporate Services</u>	
6.810	Finance	6.471
3.866	ICT	3.816
3.886	Legal & Democratic Services	4.028
2.970	Corporate Estates Management	5.034
0.160	Group Management	0.162
0.639	Procurement	0.646
2.569	Customer Care	2.540
20.900		22.697
375.607	Total Group Budgets	385.438
	<u>Corporate Budgets</u>	
23.988	Capital Financing	23.629
12.290	Levies	12.074
15.655	Miscellaneous	15.400
0.380	NNDR Relief	0.380
52.313	Total Corporate Budgets	51.483
427.920	TOTAL REVENUE BUDGET	436.921

THREE YEAR SUMMARY CAPITAL PROGRAMME

GROUP	TOTAL COST OF SCHEMES (incl historic spend) £M	BUDGET		
		2012/13	2013/14	2014/15
		£M	£M	£M
Community & Children's Services				
General Programme	15.933	0.950	0.650	0.650
Private Sector Housing	128.553	8.658	8.508	8.508
	144.486	9.608	9.158	9.158
Education & Lifelong Learning				
Schools	42.837	15.584	9.403	0.449
Lifelong Learning	0.327	0.000	0.000	0.000
Other	0.263	0.000	0.000	0.000
Supplementary Capital Programme	45.625	5.826	5.300	5.300
	89.052	21.410	14.703	5.749
Environmental Services				
Highways, Transportation and Strategic Projects	243.059	11.800	2.528	1.810
Leisure & Culture	13.683	0.314	0.260	0.260
Public Health & Protection	3.827	0.765	0.285	0.285
Streetcare	32.800	3.407	5.531	0.741
Group Directorate	3.385	0.688	0.245	0.245
	296.754	16.974	8.849	3.341
Chief Executive's Division				
Development and Regeneration	56.810	11.749	3.135	1.547
	56.810	11.749	3.135	1.547
Corporate Services				
Corporate Estates	6.464	0.350	0.350	0.350
Finance Services	8.627	0.663	0.655	0.655
Customer Services	1.643	0.858	0.000	0.000
	16.734	1.871	1.005	1.005
Corporate Budgets				
Corporate Initiatives	13.684	1.897	1.200	1.130
	13.684	1.897	1.200	1.130
TOTAL CAPITAL BUDGET	617.520	63.509	38.050	21.930

- The 2012/2013 estimates include estimated slippage from 2011/2012 and additional grant aided schemes that were known when the 3 year programme was agreed.

COMMUNITY & CHILDREN'S SERVICES

COMMUNITY & CHILDREN'S SERVICES OVERVIEW

The Community & Children's Services Group comprises the majority of the Council's front line customer contact services. Over 25% of the Council's directly employed personnel are located within the Group and are responsible for delivering a range of statutory and discretionary services. These include:

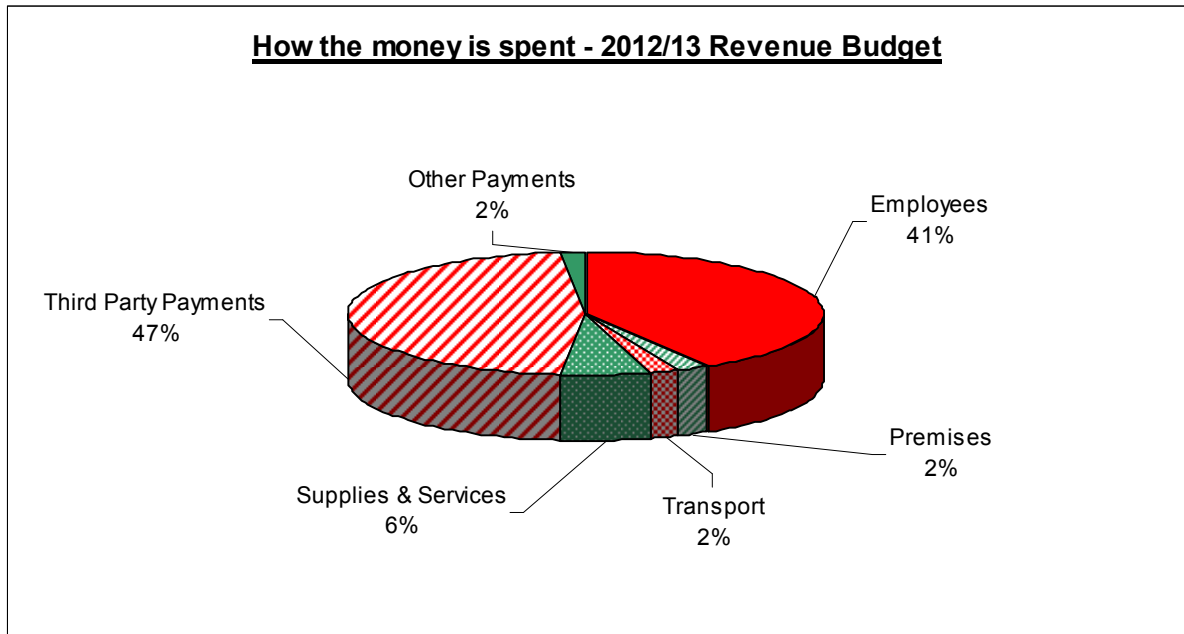
- Adult Care Services
- Children's Services
- Private Sector Housing

A summary of the total resources available for the Community Services Group in 2012/13 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	9.608	0.000	9.608
General Fund Revenue	173.288	-55.217	118.071
Total	182.896	-55.217	127.679

COMMUNITY & CHILDREN'S SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Community & Children's Services Group for 2012/13 amounts to £118.071M, Gross expenditure is estimated at £173.288M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £55.217M reduces net expenditure to £118.071M. A detailed analysis of how this money will be spent can be found on the subsequent pages within this section.

Specific Revenue Grants 2012/13

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount
		£M
Welsh Government	ASD Strategic Action Plan	0.040
	Supporting People Grant	7.164
	Mental Handicap Strategy	3.331
	Social Care Workforce Development Programme (SCWDP)	0.668
	School Based Counselling	0.362
	RAISE (LAC)	0.094
	Families First - Fframwaith Partnership (Former Cymorth Fund)	3.753
	Flying Start	3.736
	Foundation Phase	0.378
	Language & Play Grant	0.105
	Integrated Family Support Service Grant	0.600
	Communities First Grant	3.207
	Reach the Heights – First Footholds	0.038
ESF	Genesis (ESF)	0.689
	Reach the Heights (YOS)	0.037
Youth Justice Board	Youth Justice Provision	0.654
Employment Service	Subsidisation of Employment of Disabled Workers in Sheltered Workshops	0.431
Big Lottery Fund	Developing Home School Links	0.043
Macmillan Cancer	Macmillan Welfare Benefits Adviser	0.035

GENERAL FUND REVENUE**COMMUNITY & CHILDREN'S SERVICES : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
19.538	NJC Manual Workers	19.635
0.047	JNC B & CE	0.048
1.024	JNC Blind Workshops	0.997
48.259	NJC APT&C	48.181
1.066	JNC Chief Officers	1.077
2.066	Other	1.943
72.000		71.881
	<u>Premises</u>	
0.649	Repairs and Maintenance	0.535
1.419	Energy	1.178
0.918	Rents	0.571
0.699	Local Tax	0.192
0.188	Water	0.151
1.223	Cleaning/Domestic	1.169
0.009	Other	0.009
5.105		3.805
	<u>Transport</u>	
1.433	Contract Hire	1.453
1.610	Car Allowances	1.698
0.201	Other	0.211
3.244		3.362
	<u>Supplies & Services</u>	
3.561	Equipment, Materials & Furniture	3.587
0.707	Communications and Computing	0.767
0.945	Provisions	1.014
0.356	Printing and Stationery	0.338
0.636	Grants & Subscriptions	0.568
1.669	Services	1.912
2.264	Miscellaneous	2.076
0.268	Other	0.272
10.406		10.534
	<u>Third Party</u>	
6.393	Rendered by Other Local Authorities	4.859
18.505	Rendered by Voluntary Organisations	18.998
39.053	Rendered by Private Contract	42.998
10.784	Foster Care	12.104
2.071	Supporting People	2.067
76.806		81.026
	<u>Transfer Payments</u>	
2.318	School Children	2.214
2.318		2.214
	<u>Support Services</u>	
0.475	Recharges	0.466
0.475		0.466
170.354	Total Expenditure	173.288
	<u>Income</u>	
-27.857	Government Grants	-24.461
-21.100	Other Grants/Reimbursements	-22.901
-6.102	Customer/Client Receipts	-6.360
-1.507	Rechgs – Other revenue account	-1.495
-56.566	Total Income	-55.217
113.788	NET COMMUNITY & CHILDREN'S SERVICES BUDGET	118.071

GENERAL FUND REVENUE**COMMUNITY & CHILDREN'S SERVICES : SERVICES PROVIDED**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Adult Services</u>	
41.307	Elderly & Physically Disabled Services	42.184
16.356	Learning Disability Services	16.701
8.714	Mental Health Services	9.453
66.377		68.338
	<u>Children's Services</u>	
19.538	Looked After Children Services	22.721
1.261	Youth Offending Service	1.062
6.513	Assessment & Care Planning	7.188
0.622	Safeguarding & Standards	0.650
1.880	Early Intervention & Prevention	1.808
3.628	Disabled Children Services	3.811
1.141	Community & Family Support Services	1.077
0.355	Children's Services Management	0.289
34.938		38.606
	<u>Commissioning, Housing & Business Systems</u>	
1.114	Private Housing	0.877
0.106	Vision Products	0.031
0.077	Communities 1st	0.053
0.842	Quality & Support Management	0.926
1.166	Property Services	0.613
0.934	Social Care Training & Development	0.915
1.403	Social Care – Customer Relations	1.369
0.691	Social Care – Information Systems	0.745
5.249	Social Care – Performance, Review & Improvement	4.595
0.424	Fframwaith – (Grant funded)	0.396
0.467	Service Strategy & Regulation	0.607
0.000	Services to Asylum Seekers	0.000
12.473		11.127
113.788	TOTAL COMMUNITY & CHILDREN'S SERVICES BUDGET	118.071

Adult Services

The Adult Services Division can be analysed over the following service areas:

- **Elderly People/ People with a Physical or Sensory Disability**

Services to these clients are provided through a broad range of services including residential care, day care, domiciliary care and social work. The main emphasis is placed upon supporting clients in their own homes. The Council provides residential accommodation in its own homes, other local authority homes, or in homes provided by the voluntary sector or private organisations. The legislation gives wide discretionary powers to support people in their own homes and communities.

These provisions include:

- Assessment Care Management Services including Occupational Therapists
- Home Care Service
- Day Centres
- Community Day Centres
- Aids and Home Adaptations

The Division has broad powers to provide facilities for social rehabilitation, recreation and support for people with a physical disability. This will include any residential or day care specifically provided for the client group or any assistance to voluntary organisations providing the same.

- **People with Learning Disabilities**

Services are also provided through the broad range of methods such as residential and day care etc as identified above. Once again the main emphasis is placed upon the need to support individuals in their own homes or in homely settings in the community. Residential care for people with learning disabilities is normally provided for those people who are unable to live with their own family. The type of service provided and the length of stay depends on individual circumstances.

- **People with Mental Health Needs**

Services are provided both through the Authority, other local authorities, the private sector and voluntary organisations. They incorporate a mixture of group homes, residential nursing, day care and rehabilitation of clients within the community. In addition, services relating to alcohol or solvent abuse are included here on the basis that there is generally an underlying mental health problem which causes the behaviour.

GENERAL FUND REVENUE**ADULT SERVICES : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
19.386	NJC Manual Workers	19.539
0.047	JNC B & CE	0.048
18.799	NJC APT&C	18.755
0.126	JNC Chief Officers	0.128
0.476	Other	0.474
38.834		38.944
	<u>Premises</u>	
0.027	Repairs and Maintenance	0.028
0.887	Energy	0.963
0.285	Rents	0.239
0.134	Local Tax	0.105
0.134	Water	0.132
0.359	Cleaning/Domestic	0.370
0.002	Other	0.002
1.828		1.839
	<u>Transport</u>	
0.867	Contract Hire	0.885
0.678	Car Allowances	0.917
0.043	Other	0.050
1.588		1.852
	<u>Supplies & Services</u>	
1.548	Equipment, Materials & Furniture	1.552
0.093	Communications and Computing	0.167
0.759	Provisions	0.819
0.044	Printing and Stationery	0.046
0.318	Services	0.304
0.556	Miscellaneous	0.554
0.105	Other	0.105
3.423		3.547
	<u>Third Party</u>	
0.795	Rendered by Other Local Authorities	0.770
14.671	Rendered by Voluntary Organisations	15.205
32.745	Rendered by Private Contract	35.284
48.211		51.259
	<u>Transfer Payments</u>	
0.051	School Children	0.051
0.051		0.051
93.935	Total Expenditure	97.492
	<u>Income</u>	
-7.098	Government Grants	-6.912
-18.191	Other Grants/Reimbursements	-19.885
-2.079	Customer/Client Receipts	-2.220
-0.190	Rechgs – Other revenue account	-0.137
-27.558	Total Income	-29.154
66.377	NET ADULT SERVICES BUDGET	68.338

Children's Services

The purpose of the Division is to provide statutory children's services which

- Protect children from abuse, maximise life chance benefits for children in need and children looked after, taking into account their wishes and feelings, measured through individual needs assessments and reviews,
- Through real partnerships with other agencies, ensure 'Best Value' in the use of resources provided for these services.

These services are organised and delivered through the following service areas:

- Looked After Children Services
- Youth Offending Service
- Assessment & Care Planning Services
- Safeguarding & Standards
- Early Intervention & Prevention (including Early Years)
- Disabled Children Services
- Community & Family Support Services

The core business of the Division is to provide quality services for children and young people in need, safeguarding and promoting their welfare. The Children's Services Plan sets out the values, policy aims and priority developments for Rhondda Cynon Taf.

It is important to note that the provision of services is comprehensive, highly regulated and mandatory – a requirement of legislation, regulation and practice guidance.

GENERAL FUND REVENUE**CHILDREN'S SERVICES: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.074	NJC Manual Workers	0.060
16.866	NJC APT&C	17.799
0.397	JNC Chief Officers	0.400
0.711	Other	0.673
18.048		18.932
	<u>Premises</u>	
0.050	Repairs and Maintenance	0.050
0.103	Energy	0.095
0.292	Rents	0.175
0.086	Local Tax	0.056
0.014	Water	0.013
0.097	Cleaning/Domestic	0.123
0.004	Other	0.004
0.646		0.516
	<u>Transport</u>	
0.478	Contract Hire	0.480
0.725	Car Allowances	0.622
0.042	Other	0.049
1.245		1.151
	<u>Supplies & Services</u>	
0.192	Equipment, Materials & Furniture	0.206
0.124	Communications and Computing	0.127
0.168	Provisions	0.175
0.054	Printing and Stationery	0.052
0.459	Grants & Subscriptions	0.373
0.842	Services	1.093
0.494	Miscellaneous	0.423
0.052	Other	0.103
2.385		2.552
	<u>Third Party</u>	
1.626	Rendered by Other Local Authorities	1.731
2.174	Rendered by Voluntary Organisations	2.352
4.634	Rendered by Private Contract	6.171
10.784	Foster Care	12.104
19.218		22.358
	<u>Transfer Payments</u>	
2.194	School Children/Students	2.107
2.194		2.107
	<u>Support Services</u>	
0.266	Recharges	0.245
0.266		0.245
44.002	Total Expenditure	47.861
	<u>Income</u>	
-6.997	Government Grants	-7.003
-0.945	Other Grants/Reimbursements	-1.080
-1.023	Customer/Client Receipts	-1.069
-0.099	Rechgs – Other revenue account	-0.103
-9.064	Total Income	-9.255
34.938	NET CHILDREN'S SERVICES BUDGET	38.606

Commissioning, Housing & Business Systems

This Division is responsible for a whole range of internal support services at a level and cost that meet all the requirements of the Community & Children's Services direct service providers. It is also responsible for the delivery of a comprehensive housing service within the county.

The Support & Housing services provided by this Division are as follows

- **Director & Administration**
- **Social Care – Training & Development**
- **Community Safety Partnership**
- **Communities 1st**
- **Social Care – Customer Relations**
- **Social Care – Information Systems**
- **Social Care Performance, Review & Improvement**
- **Service Strategy & Regulation**
- **Service to Asylum Seekers**
- **Housing Advice Centre** - Homeless and Housing Advice
- **Administration of Improvement Grants** - management of the Council's renewal and grant service, the objective of which is to improve and adapt private housing to meet the needs of the householders
- **Supported Employment** – Supported employment services are provided through a network of local employers and by our own Vision Products facility

GENERAL FUND REVENUE**COMMISSIONING, HOUSING & BUSINESS SYSTEMS : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.078	NJC Manual Workers	0.036
12.594	NJC APT&C	11.627
0.543	JNC Chief Officers	0.549
1.024	JNC Blind Workshop	0.997
0.879	Other	0.796
15.118		14.005
	<u>Premises</u>	
0.572	Repairs and Maintenance	0.457
0.429	Energy	0.120
0.341	Rents	0.157
0.479	Local Tax	0.031
0.040	Water	0.006
0.767	Cleaning/Domestic	0.676
0.003	Other	0.003
2.631		1.450
	<u>Transport</u>	
0.088	Contract Hire	0.088
0.207	Car Allowances	0.159
0.116	Other	0.112
0.411		0.359
	<u>Supplies & Services</u>	
1.821	Equipment, Materials & Furniture	1.829
0.490	Communications and Computing	0.473
0.018	Provisions	0.020
0.258	Printing and Stationery	0.240
0.177	Grants & Subscriptions	0.195
0.509	Services	0.515
1.214	Miscellaneous	1.099
0.111	Other	0.064
4.598		4.435
	<u>Third Party</u>	
3.972	Rendered by Other Local Authorities	2.358
1.660	Rendered by Voluntary Organisations	1.441
1.674	Rendered by Private Contract	1.543
2.071	Supporting People	2.067
9.377		7.409
	<u>Transfer Payments</u>	
0.073	School Children	0.056
0.073		0.056
	<u>Support Services</u>	
0.209	Recharges	0.221
0.209		0.221
32.417	Total Expenditure	27.935
	<u>Income</u>	
-13.762	Government Grants	-10.546
-1.964	Other Grants/Reimbursements	-1.936
-3.000	Customer/Client Receipts	-3.071
-1.218	Recharges – Other revenue account	-1.255
-19.944	Total Income	-16.808
12.473	NET COMMISSIONING, HOUSING & BUSINESS SYSTEMS BUDGET	11.127

COMMUNITY SERVICES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEMES (Inc historic spend) £M	BUDGET		
		2012/13 £M	2013/14 £M	2014/15 £M
<u>COMMISSIONING, HOUSING & BUSINESS SYSTEMS</u>				
<u>General Programme</u>				
Modernisation Programme (Adults)	6.603	0.440	0.340	0.340
Modernisation Programme (Children's)	4.828	0.150	0.050	0.050
Asbestos Remediation Works	0.528	0.060	0.060	0.060
Telecare Equipment (inc. Carelink)	2.236	0.300	0.200	0.200
ICES	0.639	0.000	0.000	0.000
Computer Hardware & Software	1.099	0.000	0.000	0.000
Sub - Total General Programme	15.933	0.950	0.650	0.650
<u>Private Sector Housing</u>				
Disabled Facilities Grants/Adaptations (DFG's)	54.091	3.950	3.950	3.950
Maintenance Repair Assistance (MRA's)	35.851	2.350	2.350	2.350
Renovation Grants Exceptional Circumstances & Home Improvement Zones	27.986	1.200	1.200	1.200
Community Regeneration	10.625	1.158	1.008	1.008
Sub - Total Private Sector Housing	128.553	8.658	8.508	8.508
TOTAL COMMUNITY & CHILDRENS SERVICES GROUP	144.486	9.608	9.158	9.158

* The 2012/2013 estimates include estimated slippage from 2011/2012 and additional grant aided schemes that were known when the 3-year programme was agreed.

EDUCATION & LIFELONG LEARNING

EDUCATION & LIFELONG LEARNING OVERVIEW

OUR VISION

“DEVELOPING PEOPLE, DEVELOPING COMMUNITIES”

We want to achieve a Rhondda Cynon Taf where children, young people and adults are supported, throughout their development, to become full and active citizens and where learning, in all settings, is fostered and encouraged.

We will strive to achieve our vision through working in partnership with our schools and with those organisations in the public and private sectors who share our aims and ideals.

The Directorate’s three top priorities continue to be:

- Promoting lifelong and community learning
- Better meeting the needs of children in need
- Increasing the standards of achievement in our schools

We are aware that these need to be addressed holistically. Therefore, we recognise that the lifelong learning agenda and the range of other services also have an important role in helping us deliver our vision.

The Directorate has a vital role to play in delivering the five themes identified in the Community Plan. Particularly ‘Learning for Growth’ and ‘Our Health and Well Being’.

The Directorate is essential in ensuring that those groups identified in the Community Plan who need to benefit most, actually do.

The Directorate has two main divisions:

- School Effectiveness & Inclusion
- Resources & Community Learning

A further service area is identified separately:

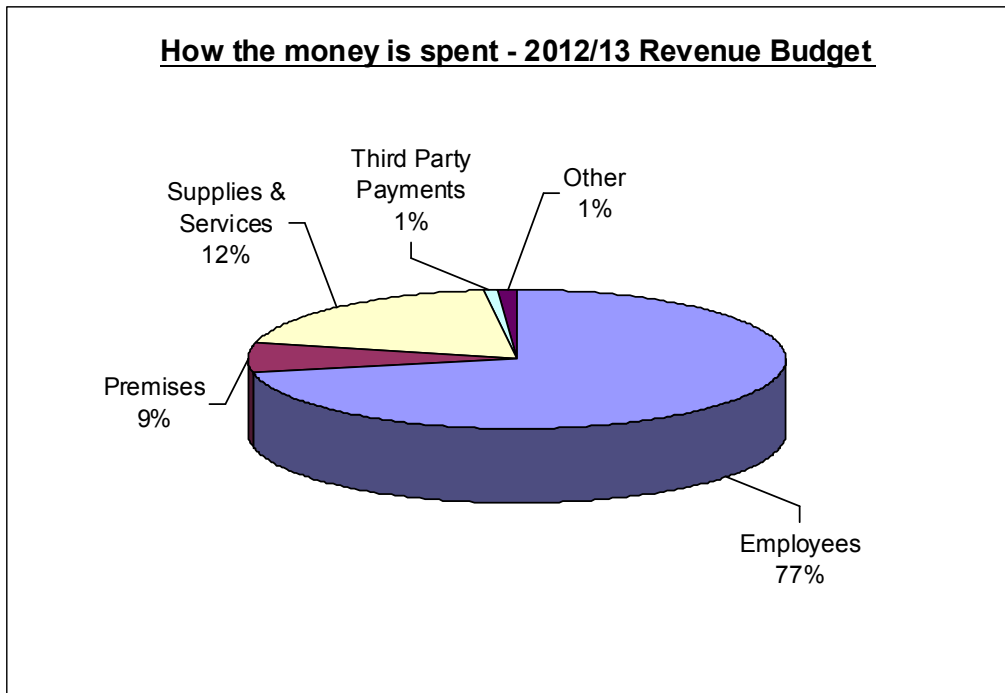
- Delegated schools – Individual School Budgets

A summary of the total resources available for the Education and Lifelong Learning Directorate in 2012/13 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	21.410	0.000	21.410
Revenue	196.042	22.719	196.042
Total	217.452	22.719	217.452

EDUCATION & LIFELONG LEARNING REVENUE EXPENDITURE

The Net Revenue Budget for the Education and Lifelong Learning Directorate for 2012/13 amounts to £173.323M. Gross expenditure is estimated at £196.042M and this is analysed by expenditure type in the chart below.



Income receivable by the Directorate of £22.719M reduces net expenditure to £173.323M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2012/13

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
Welsh Government	Post-16 provision in schools	13.349
	Post-16 special schools and out of county provision	1.361
	Foundation Phase	7.332
	Pupil Deprivation Grant	3.383
	School Effectiveness	2.047
	Welsh in Education	0.263
	PFI Revenue	1.595
	Learning Pathways 14-19	0.985
	Primary schools free breakfast	0.950
	Community Learning	0.281
	Appetite for Life	0.199
	Youth Service	0.198
	Family Literacy, Language and Numeracy	0.131
	Ethnic Minority Achievement	0.143
	School Uniform Grant Scheme	0.077
	Education of Gypsy Travellers Grant	0.027
Welsh Government – Welsh	Building The Future Together	1.149
European Funding Office	Reach The Heights	0.110
	Transition Into Work	0.270
	Bridges Into Work	0.630
Rural Payments Agency	Infant Milk	0.430
Sports Council for Wales	5x60	0.391

GENERAL FUND REVENUE**EDUCATION & LIFELONG LEARNING: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
118.375	Burnham	120.334
6.793	NJC Manual Workers	7.379
20.973	NJC APT&C	17.403
1.519	Soulbury	1.541
0.384	JNC Chief Officers	0.387
1.420	JNC Youth Leaders	1.434
3.338	Other	1.706
152.802		150.184
	<u>Premises</u>	
5.067	Repairs and Maintenance	5.829
0.615	Maintenance of Grounds	0.626
3.727	Energy	4.086
0.132	Rents	0.226
3.205	Local Tax	3.061
0.051	Water	0.046
3.402	Cleaning/Domestic	3.431
0.054	Insurance	0.053
0.001	Other	0.001
16.254		17.359
	<u>Transport</u>	
0.030	Direct Transport	0.043
0.302	Contract Hire	0.233
0.003	Public Transport	0.004
0.165	Car Allowances	0.165
0.500		0.445
	<u>Supplies & Services</u>	
8.818	Equipment/Materials/Furniture	8.944
0.525	Communications/Computing	0.650
2.466	Provisions	2.722
0.154	Printing/Stationery	0.168
0.077	Advertising	0.074
3.051	Grants & Subscriptions	3.392
6.610	Services	8.018
0.007	Other	0.718
21.708		24.686
	<u>Third Party</u>	
0.564	Rendered by Other Local Authorities	0.574
0.918	Rendered by Voluntary Organisations	0.993
1.482		1.567
	<u>Transfer Payments</u>	
0.578	School Children/Students	0.585
0.578		0.585
	<u>Support Services</u>	
-0.257	Recharges	0.000
-0.257		0.000
	<u>Capital Financing</u>	
0.000	Other	1.216
0.000		1.216
193.067	Total Expenditure	196.042
	<u>Income</u>	
-16.272	Government Grants	-16.288
-1.276	Other Grants/Reimbursements	-1.430
-3.812	Customer/Client Receipts	-4.067
-0.902	Recharges – Other revenue account	-0.934
-22.262	Total Income	-22.719
170.805	NET EDUCATION & LIFELONG LEARNING BUDGET	173.323

GENERAL FUND REVENUE**EDUCATION & LIFELONG LEARNING: SERVICES PROVIDED**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>School Effectiveness & Inclusion</u>	
1.073	Retirement & Severance	1.084
0.832	Maternity Costs	0.845
0.164	Licenses & Subscriptions	0.164
0.057	Welsh Language	0.000
0.854	School Effectiveness & Welsh in Education Grant	0.907
0.596	Music Service	0.534
0.969	School Improvement	0.958
7.511	Special Education Needs	8.010
2.497	Education Otherwise	2.515
14.553		15.017
	<u>Resources & Community Learning</u>	
4.342	Services for Young People	4.325
2.282	Service Improvement & Business Support	2.152
0.836	Asset Management – PFI	0.836
0.544	School Planning, Organisations & Governance	0.607
3.645	School Meals & Milk	3.328
1.160	Catering Direct Trading Account	1.220
0.720	Premises & Facilities	0.764
-0.026	District Use	0.002
0.305	Residual Pension liabilities	0.300
3.263	Libraries	3.230
0.766	Heritage	0.764
0.339	Adult Education	0.340
18.176		17.868
	<u>Delegated Schools</u>	
72.284	Primary Schools	73.776
59.933	Secondary Schools	60.397
5.072	Special Schools	5.477
0.787	Nursery Schools	0.788
138.076		140.438
170.805	TOTAL EDUCATION AND LIFELONG LEARNING BUDGET	173.323

School Effectiveness & Inclusion

The purpose of the Division is to raise standards of achievement and attainment, to ensure the highest quality of educational experience for all pupils in our schools.

The Division contains the following teams:

- Education and School Improvement service
- Learning Support service
- Education Psychology service
- Behaviour Support service
- Language Support service
- County Music service

The Division delivers the Council's Single Education Plan and covers the majority of statutory responsibilities which are laid down in the School Standards and Framework Act 1998 and other associated Acts.

Overall the work of the Division is to support, challenge and develop schools to raise standards of achievement. The Division aims to create a supportive culture of development which will ensure the active learning of all pupils from early years to post sixteen.

The Division also supports pupils who have special needs and provides a range of opportunities to ensure that as far as possible all pupils have access to, and benefit from, appropriate education provision.

The Music Service seeks to enhance the musical experiences available to pupils through instrumental tuition. As well as focusing on the individual, instrumental tuition provides the opportunity of a wider musical experience through participation ensembles, bands, orchestras and choirs.

GENERAL FUND REVENUE**SCHOOL EFFECTIVENESS & INCLUSION: TYPE OF SPEND**

2011/12 Budget £M		2012/13 Budget £M
	<u>Employees</u>	
5.825	Burnham	5.569
2.601	NJC Manual Workers	2.977
1.567	NJC APT&C	1.323
1.393	Soulbury	1.414
0.026	JNC Youth Leaders	0.026
1.201	Other	1.188
12.613		12.497
	<u>Premises</u>	
0.005	Repairs and Maintenance	0.017
0.001	Maintenance of Grounds	0.001
0.049	Energy	0.040
0.041	Rents	0.036
0.011	Local Tax	0.011
0.008	Water	0.006
0.018	Cleaning/Domestic	0.015
0.005	Insurance	0.003
0.001	Other	0.001
0.139		0.130
	<u>Transport</u>	
0.004	Direct Transport	0.004
0.033	Contract Hire	0.048
0.002	Public Transport	0.002
0.080	Car Allowances	0.065
0.119		0.119
	<u>Supplies & Services</u>	
0.190	Equipment/Materials/Furniture	0.181
0.020	Communications/Computing	0.019
0.004	Provisions	0.004
0.015	Printing/Stationery	0.014
0.003	Advertising	0.003
2.484	Grants & Subscriptions	2.341
1.353	Services	1.523
0.005	Other	0.240
4.074		4.325
	<u>Third Party</u>	
0.564	Rendered by Other Local Authorities	0.574
0.918	Rendered by Voluntary Organisations	0.993
1.482		1.567
	<u>Transfer Payments</u>	
0.007	School Children/Students	0.005
0.007		0.005
18.434	Total Expenditure	18.643
	<u>Income</u>	
-2.689	Government Grants	-2.341
-0.603	Other Grants/Reimbursements	-0.736
-0.019	Customer/Client Receipts	-0.019
-0.570	Recharges – Other revenue account	-0.530
-3.881	Total Income	-3.626
14.553	NET SCHOOL EFFECTIVENESS & INCLUSION	15.017

Resources & Community Learning

The purpose of the Division is to provide an effective support service structure to contribute to the achievement of the Council's strategic aims and objectives, and to ensure that highest quality of educational experience for all people in our communities and to support learning for everyone throughout their lives.

The Division contains the following teams:

- Services for Young People (Including the Youth Service, Youth Clubs and E3+)
- Libraries, Heritage and Museums (including Cynon Valley Museum and Gallery and the Rhondda Heritage Park)
- Welsh Services Unit (including support for translation and the Council's Welsh Language Scheme)
- Client Services
- Planning and Resources (Planning of School Places; Service Asset Management Plan and Emergency Planning Response)
- Private Finance Initiative
- Catering Direct
- SIMS
- Adult Education

Our key aims are to:

- Improve the quality of life of people who live and work in the County Borough;
- Improve the management of assets;
- Link lifelong learning to community and economic regeneration;
- Expand access to ICT;
- Contribute to the raising of standards agenda, widen access and challenge disengagement.

We strive to turn ideas into action by:

- Organising the physical resources to facilitate achievement of objectives;
- Providing the Education and Lifelong Learning Directorate support service infrastructure;
- Providing a range of support services to schools and governing bodies;
- Carrying out the Council's statutory responsibility for the management and organisation of school places;
- Manage the Directorate's capital programme.

GENERAL FUND REVENUE**RESOURCES & COMMUNITY LEARNING: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.295	Burnham	0.346
1.745	NJC Manual Workers	1.881
9.868	NJC APT&C	7.705
0.126	Soulbury	0.127
0.384	JNC Chief Officers	0.387
1.394	JNC Youth Leaders	1.408
0.310	Other	0.513
14.122		12.367
	<u>Premises</u>	
1.152	Repairs and Maintenance	1.153
0.002	Maintenance of Grounds	0.002
0.291	Energy	0.238
0.091	Rents	0.115
0.387	Local Tax	0.208
0.019	Water	0.016
1.109	Cleaning/Domestic	1.106
3.051		2.838
	<u>Transport</u>	
0.026	Direct Transport	0.039
0.037	Contract Hire	0.021
0.001	Public Transport	0.002
0.085	Car Allowances	0.100
0.149		0.162
	<u>Supplies & Services</u>	
0.942	Equipment/Materials/Furniture	0.976
0.245	Communications/Computing	0.204
2.462	Provisions	2.718
0.139	Printing/Stationery	0.154
0.074	Advertising	0.071
0.096	Grants & Subscriptions	0.080
2.382	Services	3.406
0.002	Other	0.478
6.342		8.087
	<u>Support Services</u>	
-0.257	Recharges	0.000
-0.257		0.000
23.407	Total Expenditure	23.454
	<u>Income</u>	
-0.433	Government Grants	-0.440
-0.673	Other Grants/Reimbursements	-0.694
-3.793	Customer/Client Receipts	-4.048
-0.332	Recharges – Other revenue account	-0.404
-5.231	Total Income	-5.586
18.176	NET RESOURCES & COMMUNITY LEARNING	17.868

Delegated Schools

This area of service relates to:

- Nursery Schools Individual School Budgets
- Primary Schools Individual School Budgets
- Secondary Schools Individual School Budgets
- Special Schools Individual School Budgets

Each individual schools budget is calculated in accordance with formula funding guidelines and delegated to the individual schools to control their own budgets.

GENERAL FUND REVENUE**DELEGATED SCHOOLS: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
112.255	Burnham	114.419
2.447	NJC Manual Workers	2.521
9.538	NJC APT&C	8.375
1.827	Other	0.005
126.067		125.320
	<u>Premises</u>	
3.910	Repairs and Maintenance	4.659
0.612	Maintenance of Grounds	0.623
3.387	Energy	3.808
0.000	Rents	0.075
2.807	Local Tax	2.842
0.024	Water	0.024
2.275	Cleaning/Domestic	2.310
0.049	Insurance	0.050
13.064		14.391
	<u>Transport</u>	
0.232	Contract Hire	0.164
0.232		0.164
	<u>Supplies & Services</u>	
7.686	Equipment/Materials/Furniture	7.787
0.260	Communications/Computing	0.427
0.471	Grants & Subscriptions	0.971
2.875	Services	3.089
11.292		12.274
	<u>Transfer Payments</u>	
0.571	School Children/Students	0.580
0.571		0.580
	<u>Capital Financing</u>	
0.000	Other	1.216
0.000		1.216
151.226	Total Expenditure	153.945
	<u>Income</u>	
-13.150	Government Grants	-13.507
-13.150	Total Income	-13.507
138.076	NET DELEGATED SCHOOLS	140.438

EDUCATION & LIFELONG LEARNING THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEMES (inc historic spend) £M	BUDGET		
		2012/13 £M	2013/14 £M	2014/15 £M
SCHOOLS				
Maerdy Infants & Junior Merger	1.682	0.008	0.000	0.000
E&LL Condition Surveys	0.227	0.075	0.000	0.000
Brynna Primary Extension	0.550	0.483	0.011	0.000
Ynysboeth Community Primary	4.625	2.370	1.999	0.054
YG Llanhari (Primary)	3.407	2.130	0.033	0.000
Cwmbach Primary	6.700	1.697	4.817	0.100
SBIG SCHEMES				
Williamstown Primary	9.503	0.128	0.000	0.000
School Modernisation	1.036	0.441	0.146	0.146
TRANSITION SBIG				
Penywaun Primary	3.671	0.100	0.000	0.000
New Primary – Abercynon Area (Transition 3)	11.436	8.152	2.397	0.149
TOTAL SCHOOLS	42.837	15.584	9.403	0.449
LIFELONG LEARNING				
New Llantrisant Library	0.327	0.000	0.000	0.000
TOTAL LIFELONG LEARNING	0.327	0.000	0.000	0.000
OTHER				
Education Energy Invest to Save	0.263	0.000	0.000	0.000
TOTAL OTHER	0.263	0.000	0.000	0.000
SUPPLEMENTARY CAPITAL PROGRAMME				
Planned Kitchen Refurbishments	2.479	0.100	0.200	0.200
Window & Door Replacements	3.129	0.107	0.150	0.150
Essential Works	9.608	0.476	0.500	0.500
IT Hardware/Software/Licenses	4.446	0.226	0.200	0.200
Roof Renewal	4.378	0.697	0.900	0.900
Boiler Replacement	1.864	0.207	0.250	0.250
DDA Education & LLL	1.222	0.200	0.150	0.150
Structural Works	0.465	0.00	0.100	0.100
Electrical Rewiring	2.052	0.366	0.200	0.200
Asbestos Remediation Works	10.257	2.797	2.000	2.000
Fire Alarm Upgrades	1.191	0.100	0.100	0.100
Toilet Refurbishments	3.087	0.450	0.450	0.450
Improvements to Schools	1.447	0.100	0.100	0.100
TOTAL SUPPLEMENTARY CAPITAL PROGRAMME	45.625	5.826	5.300	5.300
TOTAL EDUCATION & LIFELONG LEARNING	89.052	21.410	14.703	5.749

The 2012/13 estimates include estimated slippage from 2011/12 and grant-aided schemes that were known when the 3 year programme was agreed.

ENVIRONMENTAL SERVICES

ENVIRONMENTAL SERVICES OVERVIEW

This group focuses on the 'visible' Environmental services operated by the Authority. It includes the front line services for

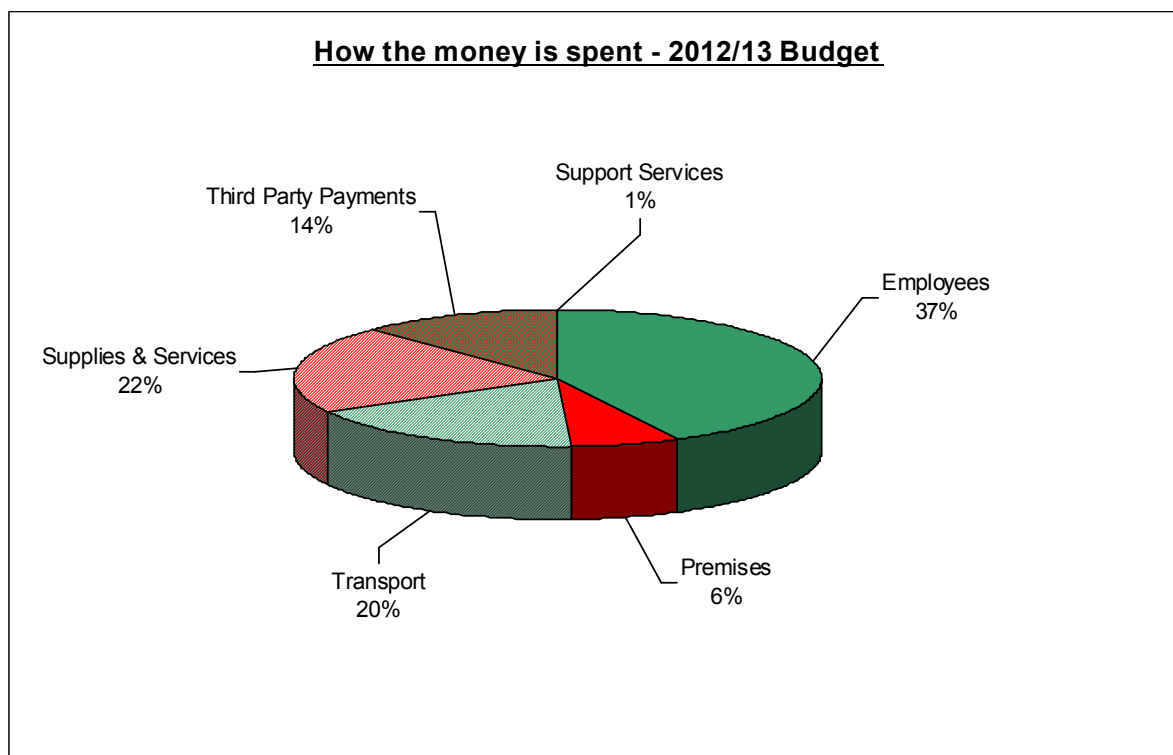
- Highways, Transport and Strategic Projects
- Public Health and Protection incorporating Community Safety Partnership
- Streetcare incorporating Waste Services
- Leisure, Culture and Tourism

A summary of the total resources available for the Environmental Services Group in 2012/13 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	16.974	0.000	16.974
General Fund Revenue	100.947	-38.506	62.441
Total	117.921	-38.506	79.415

ENVIRONMENTAL SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Environmental Services Group for 2012/13 amounts to £62.441M. Gross expenditure is estimated at £100.947M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £38.506M reduces net expenditure to £62.441M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2012/13

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount
WG	Concessionary Fares	6.617
	Bus Subsidy	0.594
	Safety Camera Grant	0.010
	Road Safety	0.128
	Sustainable Waste Management	5.048
	Tidy Towns	0.050
	Safer Communities Fund	0.184
	Domestic Abuse	0.048
	Community Cohesion Grant	0.063
	Substance Misuse Action Team	2.220
Home Office	Community Safety	0.060
Forestry Commission / Countryside Council	Coed Cymru / Countryside Management / Countryside Services (Est)	0.056
Sports Council for Wales	Grand/Big Splash	0.288
	Dragon Sports Scheme	0.080
	Sports Development	0.248
NHS Trust	GP Referral Scheme (Est)	0.185
Arts Council for Wales	Arts Development	0.155

GENERAL FUND
ENVIRONMENTAL SERVICES : TYPE OF SPEND

2011/12 Budget £M		2012/13 Budget £M
	<u>Employees</u>	
14.825	NJC Manual Workers	13.362
0.463	JNC Engineering Craftsmen	0.561
21.521	NJC APT&C	21.789
0.704	JNC Chief Officers	0.713
1.149	Other	0.943
38.662		37.368
	<u>Premises</u>	
1.932	Repairs and Maintenance	1.799
1.677	Energy	1.747
0.304	Rents	0.299
1.395	Local Tax	1.359
0.480	Water	0.471
0.266	Cleaning/Domestic	0.247
0.156	Other	0.240
6.210		6.162
	<u>Transport</u>	
4.036	Direct Transport	7.770
11.605	Contract Hire	11.629
0.476	Public Transport	0.486
0.366	Car Allowances	0.328
16.483		20.213
	<u>Supplies & Services</u>	
5.276	Equipment/Materials/Furniture	5.481
0.593	Communications/Computing	0.508
0.411	Provisions	0.425
0.312	Printing/Stationery	0.322
0.304	Advertising	0.464
0.397	Grants & Subscriptions	0.206
5.575	Services	8.894
7.386	Miscellaneous	6.284
0.183	Other	0.178
20.437		22.762
	<u>Third Party</u>	
1.249	Rendered by Other Local Authorities	1.253
0.934	Rendered by Voluntary Organisations	0.952
8.659	Transport	8.555
0.137	Structural	0.092
0.287	Cyclic	0.337
0.396	Safety Aids	0.367
0.050	Winter Maintenance	0.050
2.186	Street Lighting	2.367
0.016	Highway Drainage	0.015
0.099	Other	0.100
14.013		14.088
	<u>Support Services</u>	
0.091	Recharges	0.069
0.091		0.069
	<u>Transfer Payments</u>	
0.015	School Children/Students	0.015
0.015		0.015
	<u>Capital Financing</u>	
0.270	Other	0.270
0.270		0.270
96.181	Total Expenditure	100.947
	<u>Income</u>	
-15.436	Government Grants	-15.282
-1.055	Other Grants/Reimbursements	-0.917
-13.730	Customer/Client Receipts	-13.776
-4.462	Rechgs – Other revenue account	-8.531
-34.683	Total Income	-38.506
61.498	NET ENVIRONMENTAL SERVICES BUDGET	62.441

GENERAL FUND**ENVIRONMENTAL SERVICES : SERVICES PROVIDED**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Highways, Transport and Strategic Projects</u>	
3.014	Highways Management	3.175
13.379	Transportation	13.492
0.333	Strategic Projects	0.359
16.726		17.026
	<u>Public Health & Protection</u>	
1.850	Protection	1.930
1.074	Environmental Health	1.501
0.704	Business Support	0.507
1.149	Housing Strategy	0.929
1.085	Community Safety Partnership	1.141
5.862		6.008
	<u>Streetcare</u>	
0.013	Enforcement	0.013
3.818	Street Cleansing	3.921
0.763	Facilities Cleaning	0.651
4.017	Highways Maintenance	4.417
11.066	Waste Services	11.229
2.401	Fleet Management	2.305
22.078		22.536
	<u>Leisure and Culture</u>	
12.349	Leisure, Parks & Countryside	12.252
1.179	Cultural Services	1.258
13.528		13.510
	<u>Group Directorate</u>	
1.156	Group Directorate	1.468
0.621	Business Support Services	0.553
1.527	Property Management	1.340
3.304		3.361
61.498	TOTAL ENVIRONMENTAL SERVICES BUDGET	62.441

Highways, Transportation and Strategic Projects

The Service Group delivers a broad range of Environmental services and contains 9 separate areas as outlined below:-

Highways

Parking Services
Highways Infrastructure
Highways Development Control

Transportation

Integrated Transport Unit
Transportation Strategy
Sustainable Development

Strategic Projects

Construction Projects
Traffic Projects
Land Reclamation & Engineering
Capita Glamorgan Consultancy

The service focuses on the technical aspects of the above with operational work undertaken by colleagues in the Streetcare Team.

The work of the team touches all residents of the borough and can form a significant customer contact interface, often high profile with increasingly complex solutions we are an integral part of the Council's services.

GENERAL FUND REVENUE**HIGHWAYS, TRANSPORT AND STRATEGIC PROJECTS : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.412	NJC Manual Workers	0.413
3.158	NJC APT&C	3.119
0.073	NJC Chief Officers	0.074
0.064	Other	0.000
3.707		3.606
	<u>Premises</u>	
0.068	Repairs and Maintenance	0.103
0.014	Energy	0.015
0.127	Rents	0.128
0.182	Local Tax	0.188
0.004	Water	0.005
0.395		0.439
	<u>Transport</u>	
0.016	Direct Transport	0.025
9.913	Contract Hire	9.982
0.467	Public Transport	0.477
0.055	Car Allowances	0.033
10.451		10.517
	<u>Supplies & Services</u>	
0.115	Equipment/Materials/Furniture	0.083
0.019	Communications/Computing	0.017
0.073	Printing/Stationery	0.070
0.034	Advertising	0.051
0.104	Grants & Subscriptions	0.061
0.130	Services	0.173
0.046	Miscellaneous	0.028
0.008	Other	0.005
0.529		0.488
	<u>Third Party</u>	
0.196	Rendered by Other Local Authorities	0.200
8.659	Transport	8.555
0.123	Structural	0.078
0.221	Cyclic	0.273
0.391	Safety Aids	0.362
0.050	Winter Maintenance	0.050
2.186	Street Lighting	2.367
0.016	Highways Drainage	0.015
0.099	Other	0.100
11.941		12.000
	<u>Support Services</u>	
0.046	Recharges	0.046
0.046		0.046
	<u>Transfer Payments</u>	
0.015	School Children/Students	0.015
0.015		0.015
27.084	Total Expenditure	27.111
	<u>Income</u>	
-6.789	Government Grants	-6.749
-0.874	Other Grants/Reimbursements	-0.702
-1.784	Customer/Client Receipts	-1.723
-0.911	Rechgs – Other revenue account	-0.911
-10.358	Total Income	-10.085
16.726	NET HIGHWAYS, TRANSPORT AND STRATEGIC PROJECTS	17.026

Public Health & Protection

This service sits within the Environmental Services Group. It delivers a diverse range of services.

Strategic & Frontline Services

Community Safety
Health & Well-being
Bereavement Services
Registration Services

Housing Strategy & Standards
Pollution & Public Health
Animal Control

Trading Standards
Food and Health & Safety
Licensing

Performance & Support Services

A brief overview of our regulatory functions:

Many of the requests for service we receive are for our **Environmental Health** services. We have three teams tackling housing, pollution and food safety issues. So for example, if residents have a problem with noisy neighbours, their private rented home is not up to standard or pest control, its Environmental Health they will need to contact.

Our **Trading Standards** service ensures that businesses can trade fairly, that consumer rights are protected, that rogue traders and those profiting from counterfeit goods are tackled and that animal health and welfare is protected. So if someone believes they have not received the service or goods they have paid for Trading Standards may be able to help.

The last of our regulatory services is **Licensing**. We licence premises to sell alcohol and with our partners ensure that they don't contribute to crime and disorder or cause a nuisance. We also ensure that the taxis in the county borough are roadworthy and their drivers are fit and proper persons.

We work closely with partners on three vitally important issues; Housing, Community Safety and Health and Well-being.

Our **Housing Strategy** team sets the direction for all housing services in RCT. We aim to enable people to access good quality, affordable housing that is safe, comfortable and energy efficient.

The **Community Safety** team work with colleagues in the police and other organisations to reduce crime and disorder. Key priorities are reducing re-offending and anti-social behaviour, domestic violence, substance misuse and alcohol fuelled disorder.

We want residents of RCT to have the best health experience possible. Our **Health and Well-being** Coordinator works with partners to tackle

inequalities in health. Key priorities are reducing smoking, tackling obesity and promoting physical activity.

Perhaps our most emotive and sensitive service area is **Bereavement Services**. We manage 14 cemeteries located across the county borough and one crematorium near Pontypridd. Our aim is to provide dignified and sensitive services for the deceased.

Our **Registration Services**, register births, deaths and marriages and provide for a range of celebratory services including, marriage ceremonies at our recently refurbished premises in Pontypridd.

GENERAL FUND REVENUE**PUBLIC HEALTH & PROTECTION: TYPE OF SPEND**

2011/12 Budget £M		2012/13 Budget £M
	<u>Employees</u>	
0.574	NJC Manual Workers	0.607
6.619	NJC APT&C	6.690
0.066	JNC Chief Officers	0.068
0.141	Other	0.140
7.400		7.505
	<u>Premises</u>	
0.161	Repairs and Maintenance	0.077
0.112	Energy	0.130
0.057	Rents	0.051
0.107	Local Tax	0.109
0.024	Water	0.020
0.035	Cleaning/Domestic	0.029
0.016	Other	0.101
0.512		0.517
	<u>Transport</u>	
0.103	Direct Transport	0.117
0.072	Contract Hire	0.074
0.006	Public Transport	0.006
0.126	Car Allowances	0.110
0.307		0.307
	<u>Supplies & Services</u>	
0.143	Equipment/Materials/Furniture	0.150
0.211	Communications/Computing	0.184
0.001	Provisions	0.000
0.074	Printing/Stationery	0.065
0.008	Advertising	0.008
0.276	Grants & Subscriptions	0.128
0.233	Services	0.237
0.365	Miscellaneous	0.330
0.018	Other	0.024
1.329		1.126
	<u>Third Party</u>	
1.048	Rendered by Other Local Authorities	1.047
0.924	Rendered by Voluntary Organisations	0.942
1.972		1.989
	<u>Support Services</u>	
0.045	Recharges	0.023
0.045		0.023
11.565	Total Expenditure	11.467
	<u>Income</u>	
-2.866	Government Grants	-2.574
-0.011	Other Grants/Reimbursements	-0.011
-2.826	Customer/Client Receipts	-2.874
-5.703	Total Income	-5.459
5.862	NET PUBLIC HEALTH & PROTECTION	6.008

Streetcare

To work with the community to maintain and improve the street scene to a standard which will promote civic pride and community responsibility.

To provide quality refuse and recycling services that are efficient and reliable and that satisfy both customer and legislative requirements.

The Division consists of six main areas of operation:

- Enforcement
- Street Cleansing
- Facilities Cleaning
- Highways Maintenance
- Waste Services
- Fleet Management & Maintenance

GENERAL FUND REVENUE**STREETCARE : TYPE OF SPEND**

2011/12 Budget £M		2012/13 Budget £M
	<u>Employees</u>	
10.701	NJC Manual Workers	9.468
0.463	JNC Engineering Craftsmen	0.561
2.793	NJC APT&C	2.983
0.066	JNC Chief Officers	0.067
0.258	Other	0.133
14.281		13.212
	<u>Premises</u>	
0.013	Repairs and Maintenance	0.013
0.122	Cleaning/Domestic	0.122
0.125	Other	0.125
0.260		0.260
	<u>Transport</u>	
3.649	Direct Transport	7.328
1.188	Contract Hire	1.145
0.095	Car Allowances	0.100
4.932		8.573
	<u>Supplies & Services</u>	
3.825	Equipment/Materials/Furniture	4.027
0.021	Communications/Computing	0.020
0.006	Printing/Stationery	0.004
0.137	Advertising	0.337
0.004	Grants & Subscriptions	0.004
4.604	Services	7.335
6.011	Miscellaneous	4.595
0.064	Other	0.064
14.672		16.386
34.145	Total Expenditure	38.431
	<u>Income</u>	
-5.144	Government Grants	-5.098
-4.459	Customer/Client Receipts	-4.285
-2.464	Rechgs – Other revenue account	-6.512
-12.067	Total Income	-15.895
22.078	NET STREETCARE	22.536

Leisure and Culture

To develop an active, healthy and inclusive Rhondda Cynon Taf, where sport, active recreation and physical activity provide a platform for participation, fun and achievement within communities.

To protect, improve and increase the enjoyment of green spaces within the County Borough.

To support the development of the arts and creative industries as a means of improving the quality of life for local people and visitors, inspiring learning, and contributing to the social, economic and environmental transformation of the county borough.

To bridge the communication gaps between core Council services and the residents of and visitors to the County Borough, through positive experiences, inclusive opportunities and participatory activity.

The Division consists of 2 main areas:

Leisure, Parks and Countryside including:

- Area Parks
- Parks and Amenities
- Countryside and Environment
- Leisure

Cultural Services including:

- Arts Development
- Theatres
- Strategic arts and creative industries development and policy advice

GENERAL FUND REVENUE**LEISURE & CULTURE: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
3.138	NJC Manual Workers	2.874
8.795	NJC APT&C	8.840
0.068	JNC Chief Officers	0.068
0.053	Other	0.053
12.054		11.835
	<u>Premises</u>	
1.032	Repairs and Maintenance	1.053
1.347	Energy	1.423
0.015	Rents	0.015
0.893	Local Tax	0.910
0.384	Water	0.385
0.081	Cleaning/Domestic	0.074
0.014	Other	0.013
3.766		3.873
	<u>Transport</u>	
0.268	Direct Transport	0.300
0.429	Contract Hire	0.425
0.003	Public Transport	0.003
0.079	Car Allowances	0.079
0.779		0.807
	<u>Supplies & Services</u>	
1.068	Equipment/Materials/Furniture	1.090
0.138	Communications/Computing	0.140
0.410	Provisions	0.425
0.081	Printing/Stationery	0.101
0.102	Advertising	0.067
0.000	Grants & Subscriptions	0.002
0.469	Services	1.006
0.932	Miscellaneous	0.957
0.076	Other	0.078
3.276		3.866
	<u>Third Party</u>	
0.005	Rendered by Other Local Authorities	0.006
0.010	Rendered by Voluntary Organisations	0.010
0.014	Structural	0.014
0.066	Cyclic	0.064
0.005	Safety Aids	0.005
0.100		0.099
19.975	Total Expenditure	20.480
	<u>Income</u>	
-0.637	Government Grants	-0.861
-0.170	Other Grants/Reimbursements	-0.204
-4.646	Customer/Client Receipts	-4.894
-0.994	Rechgs – Other revenue account	-1.011
-6.447	Total Income	-6.970
13.528	NET LEISURE AND CULTURE	13.510

Group Directorate

The Division consists of 3 main areas that support the remainder of the Environmental Services Group. These are:

- Group Directorate
- Business Support Services incorporating Customer Services
- Property Management

The Customer Services section seeks to continuously improve the real and perceived quality of Customer Care and Communication between the Environmental Services teams and the external customer and to provide excellent administrative support to its Service Managers.

GENERAL FUND REVENUE

GROUP DIRECTORATE : TYPE OF SPEND

2011/12 Budget £M		2012/13 Budget £M
	<u>Employees</u>	
0.156	NJC APT&C	0.157
0.431	JNC Chief Officers	0.436
0.633	Other	0.617
1.220		1.210
	<u>Premises</u>	
0.658	Repairs and Maintenance	0.553
0.204	Energy	0.179
0.105	Rents	0.105
0.213	Local Tax	0.152
0.068	Water	0.061
0.028	Cleaning/Domestic	0.022
0.001	Other	0.001
1.277		1.073
	<u>Transport</u>	
0.003	Contract Hire	0.003
0.011	Car Allowances	0.006
0.014		0.009
	<u>Supplies & Services</u>	
0.125	Equipment/Materials/Furniture	0.131
0.204	Communications/Computing	0.147
0.078	Printing/Stationery	0.082
0.023	Advertising	0.001
0.013	Grants & Subscriptions	0.011
0.139	Services	0.143
0.032	Miscellaneous	0.374
0.017	Other	0.007
0.631		0.896
	<u>Capital Financing</u>	
0.270	Other	0.270
0.270		0.270
3.412	Total Expenditure	3.458
	<u>Income</u>	
-0.015	Customer/Client Receipts	-0.000
-0.093	Rechgs – Other revenue account	-0.097
-0.108	Total Income	-0.097
3.304	NET GROUP DIRECTORATE	3.361

ENVIRONMENTAL SERVICES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEMES (Inc historic spends) £M	BUDGET		
		2012/13 £M	2013/14 £M	2014/15 £M
Highways, Transportation, Traffic & Fleet				
<u>Roads/Structures</u>				
Highways Improvements	20.966	7.137	0.840	0.840
Car Parks	1.107	0.125	0.045	0.045
Structures	1.881	0.700	0.350	0.350
Street Lighting	1.710	0.500	0.250	0.250
Total Highways Technical Services	25.664	8.462	1.485	1.485
<u>Strategic Projects</u>				
Transport Grant Schemes	181.761	0.000	0.000	0.000
SEWTA Regional Transport Plan	4.668	0.000	0.000	0.000
RCT & Other Grant Transport Schemes	0.405	0.025	0.025	0.025
Traffic Management	3.575	0.719	0.160	0.160
Drainage Improvements	6.569	2.594	0.858	0.140
Land Reclamation	20.417	0.000	0.000	0.000
Total Strategic Projects	217.395	3.338	1.043	0.325
Total Highways, Transportation & Strategic Projects	243.059	11.800	2.528	1.810
<u>Leisure & Culture</u>				
<u>Leisure</u>				
Leisure Centre Refurbishment Programme	9.977	0.100	0.100	0.100
Total Leisure	9.977	0.100	0.100	0.100
<u>Parks & Countryside</u>				
Parks Improvements	1.373	0.110	0.110	0.110
Play Areas	2.333	0.104	0.050	0.050
Total Parks & Countryside	3.706	0.214	0.160	0.160
Total Leisure & Parks	13.683	0.314	0.260	0.260
<u>Public Health & Protection</u>				
<u>Environmental Health</u>				
Cemeteries Planned Programme	0.984	0.323	0.135	0.135
Total Environmental Health	0.984	0.323	0.135	0.135
Community Safety Initiatives	2.557	0.258	0.100	0.100
Alleygating	0.286	0.184	0.050	0.050
Total Community Safety	2.843	0.442	0.150	0.150
Total Public Health & Protection	3.827	0.765	0.285	0.285

<u>Streetcare</u>				
<u>Fleet</u>				
Vehicles	32.800	3.407	5.531	0.741
Total	32.800	3.407	5.531	0.741
Total Streetcare	32.800	3.407	5.531	0.741
<u>Group Directorate</u>				
Buildings	2.751	0.407	0.210	0.210
Asbestos Remedial Works	0.634	0.281	0.035	0.035
Total	3.385	0.688	0.245	0.245
Total Group Directorate	3.385	0.688	0.245	0.245
ENVIRONMENTAL SERVICES GROUP TOTAL	296.754	16.974	8.849	3.341

*** The 2012/2013 estimates include estimated slippage from 2011/2012 and additional grant aided schemes that were known when the 3 year programme was agreed.**

CHIEF EXECUTIVE'S DIVISION

CHIEF EXECUTIVE'S DIVISION OVERVIEW

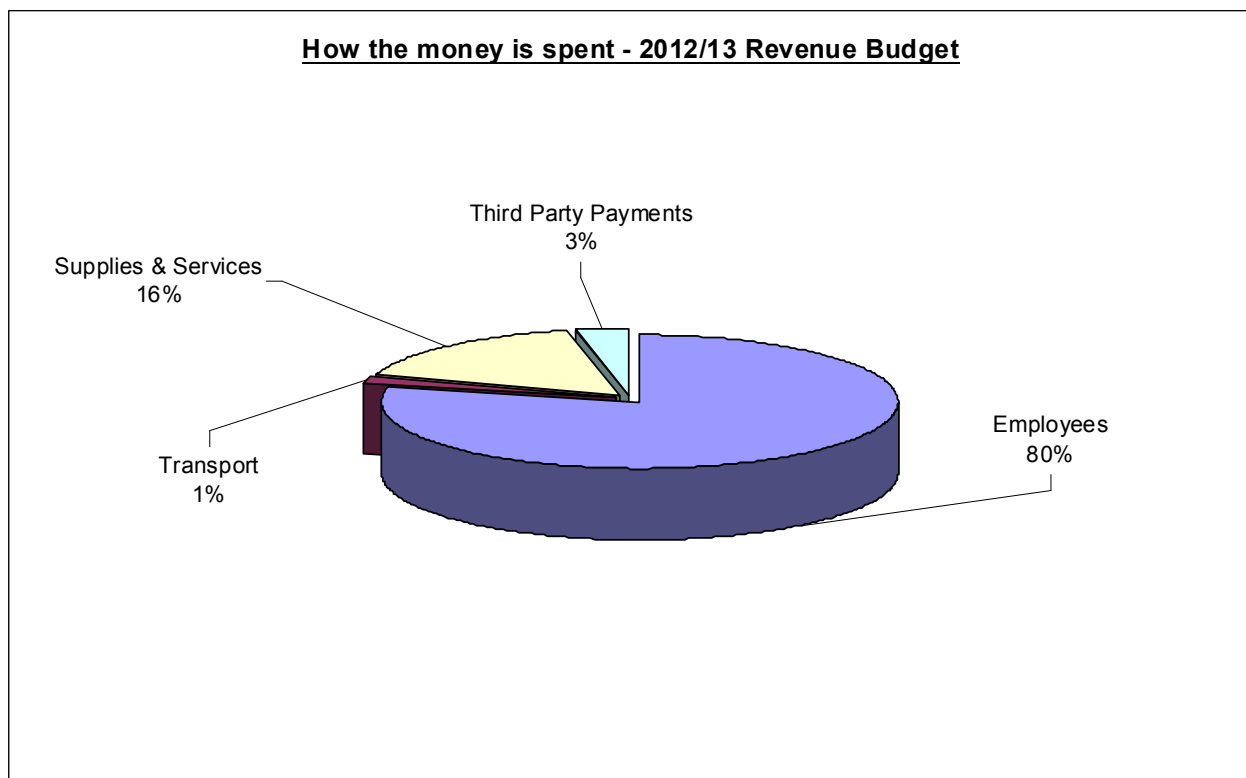
This Division has a focus on the development, implementation and monitoring of the Council's Human Resources Policies, the management of the Authority's public relations activities, coordinating external funding arrangements and enhancing the physical and economic environment of Rhondda Cynon Taf. As such it includes key service units for Human Resources, Strategy & Public Relations and Regeneration & Planning.

A summary of the total resources available for the Chief Executive's Division in 2012/13 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	11.749	0.000	11.749
Revenue	11.091	-2.185	8.906
Total	22.840	-2.185	20.655

CHIEF EXECUTIVE'S DIVISION REVENUE EXPENDITURE

The Net Revenue Expenditure for the Chief Executive's Division for 2012/13 amounts to £8.906M. Gross expenditure is estimated at £11.091M and this is analysed by expenditure type in the chart below.



Income receivable by the Division of £2.185M reduces net expenditure to £8.906M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2012/13

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
Welsh Government	Business Env Coordinator	0.032
	SET Programme	0.056
	Aberdare THI Scheme	0.039
ERDF	SEW Local Investment Fund	0.122

GENERAL FUND REVENUE**CHIEF EXECUTIVE'S DIVISION : TYPE OF SPEND**

2011/12 Budget £M		2012/13 Budget £M
	<u>Employees</u>	
7.558	NJC APT&C	7.895
0.982	JNC Chief Officers	0.992
8.540		8.887
	<u>Premises</u>	
0.006	Energy	0.007
0.013	Rents	0.012
0.005	Local Tax	0.005
0.001	Water	0.001
0.008	Cleaning/Domestic	0.008
0.033		0.033
	<u>Transport</u>	
0.099	Car Allowances	0.090
0.011	Direct Transport	0.011
0.005	Public Transport	0.004
0.115		0.105
	<u>Supplies & Services</u>	
0.058	Equipment/Materials/Furniture	0.057
0.157	Communications/Computing	0.133
0.002	Provisions	0.002
0.093	Printing & Stationery	0.093
0.310	Advertising	0.310
0.549	Grants & Subscriptions	0.549
0.036	Members Expenses	0.036
0.300	Services	0.253
0.322	Miscellaneous	0.300
0.006	Other	0.020
1.833		1.753
	<u>Third Party</u>	
0.300	Rendered by Voluntary Organisations	0.273
0.015	Rendered by Private Contract	0.016
0.015	Cyclic	0.015
0.330		0.304
	<u>Support Services</u>	
0.009	Recharges	0.009
0.009		0.009
10.860	Total Expenditure	11.091
	<u>Income</u>	
-0.247	Government Grants	-0.249
-0.241	Other Grants/Reimbursements	-0.217
-1.600	Customer/Client Receipts	-1.510
-0.156	Rechgs – Other revenue account	-0.209
-2.244	Total Income	-2.185
8.616	NET CHIEF EXECUTIVE'S DIVISION BUDGET	8.906

GENERAL FUND REVENUE**CHIEF EXECUTIVE'S DIVISION : SERVICES PROVIDED**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Chief Executive</u>	
0.394	Common Services	0.396
1.292	Cabinet Secretariat	1.384
0.142	Strategic Policy	0.151
1.828		1.931
	<u>Human Resources</u>	
0.459	Support Services	0.459
1.895	Employment Services	1.777
1.313	Organisational Development	1.630
3.667		3.866
	<u>Regeneration & Planning</u>	
2.151	Economic & Community Development	2.127
0.426	Special Development	0.432
0.238	Development Control	0.296
0.007	Building Control	-0.002
0.299	Process	0.256
3.121		3.109
8.616	TOTAL CHIEF EXECUTIVE'S DIVISION BUDGET	8.906

Chief Executive's Unit

This Unit's primary function is to play the key role in supporting the work of the Chief Executive's Office and the Strategy and Public Relations Department.

Strategy and Public Relations

The Strategy & Public Relations Department sits within the Chief Executive's Division of the Council. The department is responsible for communicating and marketing a positive perception of the Council and the services it provides to residents. The department takes a lead on corporate policy and citizen engagement. The service area consists of the following departments:

- Press & Communications
- Public Relations & Marketing (including Events, Internal Comms & Creative Design)
- Corporate Policy & Consultation
- Tourism

In addition to these service related functions the department is also responsible for the following democratic functions of the Council, namely:

- The Leader's Office
- The Cabinet Office, which supports the Cabinet in the discharge of its executive duties
- The Mayoral Office

GENERAL FUND REVENUE**CHIEF EXECUTIVE'S UNIT: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.936	NJC APT&C	1.029
0.446	JNC Chief Officers	0.450
1.382		1.479
	<u>Premises</u>	
0.002	Local Tax	0.002
0.001	Cleaning/Domestic	0.001
0.003		0.003
	<u>Transport</u>	
0.013	Car Allowances	0.012
0.011	Direct Transport	0.011
0.002	Public Transport	0.002
0.026		0.025
	<u>Supplies & Services</u>	
0.010	Equipment/Materials/Furniture	0.009
0.018	Communications/Computing	0.016
0.037	Printing & Stationery	0.038
0.129	Advertising	0.129
0.036	Members Expenses	0.036
0.147	Grants & Subscriptions	0.147
0.117	Services	0.079
0.154	Miscellaneous	0.132
0.001	Other	0.002
0.649		0.588
	<u>Third party</u>	
0.015	Cyclic	0.015
0.015		0.015
	<u>Support Services</u>	
0.006	Recharges	0.006
0.006		0.006
2.081	Total Expenditure	2.116
	<u>Income</u>	
-0.036	Customer Clients Receipts	-0.037
-0.173	Other Grants/Reimburs/Contributions	-0.148
-0.044	Rechgs-Other Rev A/C hds	-0.000
-0.253	Total Income	-0.185
1.828	NET CHIEF EXECUTIVE'S UNIT	1.931

Human Resources

Human Resources sits within the Chief Executive's Office, reporting directly to Chief Executive, with the Director of Human Resources holding a key position on the Corporate Management Team. Human Resources covers:

- The Employment Services function supports the Council through three main teams:
 - (1) Education and Lifelong Learning, Corporate Services and The Chief Executives Office,
 - (2) Community and Children's Services; and
 - (3) Environmental Services and Health & Safety.

The teams advise in all areas of employee relations, health & safety, and job evaluation. They implement proposals for organisational change and work to ensure that the Council's employment policies and processes comply with National and European law.

- The Organisational Development function is sub-divided into five linked teams: People Development, Equality, Diversity & Social Justice, Workforce Development, Recruitment Advertising and Occupational Health & Wellbeing. These teams are dedicated to assisting the development of a competent, effective and healthy workforce
- The service directly contributes to the achievement of the Council's priorities around Medium Term Service Planning; HR has positioned itself at the heart of the Council's Medium Term Planning arrangements as well as providing focussed support to service areas to enable the successful delivery of key transformation projects. The People Strategy Sub Group together with sub groups on Job Evaluation and People and Workforce Strategy have clear terms of reference and action plans agreed by the overarching Group to assist in its delivery.

- The service contributes to the Healthier Adults and Communities core aim of the Community Strategy contributing to the ambition to reduce health inequalities Strategic Theme through the achievement of the Gold Standard of the Corporate Health Standard. Whilst the Corporate Health Standard is aimed at improving the Health & Wellbeing of our employees it should be noted that over 80% of those employees live within the County boundaries and the Corporate Health messages are therefore being delivered to our communities as well as our employees.

The Key Priorities for Human Resources continue to be:

- a. Equal Pay/Equal Value Claims*
- b. Medium Term Service Planning*
- c. Progression of Collaborative Working Arrangements*
- d. Health, Safety & Wellbeing Strategy*
- e. Mainstreaming Equality and Delivery of Strategic Equality Plan*
- f. Review of HR Service*

GENERAL FUND REVENUE**HUMAN RESOURCES : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
3.052	NJC APT&C	3.347
0.271	JNC Chief Officers	0.274
3.323		3.621
	<u>Transport</u>	
0.024	Car Allowances	0.022
0.002	Public Transport	0.002
0.026		0.024
	<u>Supplies & Services</u>	
0.026	Equipment/Materials/Furniture	0.026
0.080	Communications/Computing	0.067
0.002	Provisions	0.002
0.042	Printing & Stationery	0.041
0.071	Advertising	0.071
0.053	Grants & Subscriptions	0.053
0.071	Services	0.071
0.069	Miscellaneous	0.069
0.001	Other	0.014
0.415		0.414
	<u>Third Party</u>	
0.015	Rendered by Private Contract	0.016
0.015		0.016
3.779	Total Expenditure	4.075
	<u>Income</u>	
-0.112	Rechgs – Other revenue account	-0.209
-0.112	Total Income	-0.209
3.667	NET HUMAN RESOURCES	3.866

REGENERATION AND PLANNING

This area of Service aims to enhance the physical and economic environment of Rhondda Cynon Taf, via the delivery of quality initiatives and services.

Regeneration and Planning sits within the Chief Executive's Division, providing a wide range of both statutory and non statutory, but predominantly frontline, services. The main focus of these services is balanced and sustainable regeneration through the development of strategic frameworks for the delivery, development management, facilitation of physical works, and through business support together with other economic development initiatives.

The planning service includes both strategic and development control functions. Key is the development of the Local Development Plan. The Development Control service considers applications under the Planning Act and Building Regulations, urban design, enforcement, planning obligations, the conservation/protection of historic environments and dangerous structures.

The Division also develops the Regeneration Strategy in partnership; delivers third sector and business support; facilitates enhancement of Town Centres via strategy development, secures external funding and delivers schemes and initiatives; supports other Council and external organisations in accessing funding regimes

GENERAL FUND REVENUE
REGENERATION AND PLANNING: TYPE OF SPEND

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
3.570	NJC APT&C	3.519
0.265	JNC Chief Officers	0.268
3.835		3.787
	<u>Premises</u>	
0.006	Energy	0.007
0.013	Rents	0.012
0.003	Local Tax	0.003
0.001	Water	0.001
0.007	Cleaning/Domestic	0.007
0.030		0.030
	<u>Transport</u>	
0.062	Car Allowances	0.056
0.001	Public Transport	0.000
0.063		0.056
	<u>Supplies & Services</u>	
0.022	Equipment/Materials/Furniture	0.022
0.059	Communications/Computing	0.050
0.014	Printing & Stationery	0.014
0.110	Advertising	0.110
0.349	Grants & Subscriptions	0.349
0.112	Services	0.103
0.099	Miscellaneous	0.099
0.004	Other	0.004
0.769		0.751
	<u>Third Party</u>	
0.300	Rendered by Voluntary Organisations	0.273
0.300		0.273
	<u>Support Services</u>	
0.003	Recharges	0.003
0.003		0.003
5.000	Total Expenditure	4.900
	<u>Income</u>	
-0.247	Government Grants	-0.249
-0.068	Other Grants/Reimbursements	-0.069
-1.564	Customer/Client Receipts	-1.473
-1.879	Total Income	-1.791
3.121	NET DEVELOPMENT AND REGENERATION	3.109

CHIEF EXECUTIVE THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEME (inc historic spend)	BUDGET		
		2012/13	2013/14	2014/15
	£M	£M	£M	£M
<u>Regeneration & Planning</u>				
Physical Regeneration	1.371	0.143	0.193	0.496
Ferndale Town Centre	3.105	0.396	0.054	0.040
Pontypridd Lido	0.159	0.000	0.000	0.000
Pontypridd Regeneration	1.115	0.481	0.134	0.085
Pontypridd Town Centre	9.687	3.763	0.708	0.315
Project Support Fund	3.546	0.350	0.350	0.350
Business Support Grants	6.360	0.295	0.235	0.150
LIF Business Finance Grant (Convergence)	3.567	1.000	0.450	0.000
COMVOL RCT Funded Phase 2	0.583	0.056	0.000	0.000
SEW Community Economic Development	0.666	0.168	0.168	0.111
Neighbourhood Renewal Areas	19.101	1.138	0.000	0.000
Aberdare Town Centre	7.550	3.959	0.843	0.000
Group Total	56.810	11.749	3.135	1.547

* The 2012/2013 outturns include estimated slippage from 2011/2012 and additional grant aided schemes that were known when the 3 year programme was agreed.

CORPORATE SERVICES

CORPORATE SERVICES OVERVIEW

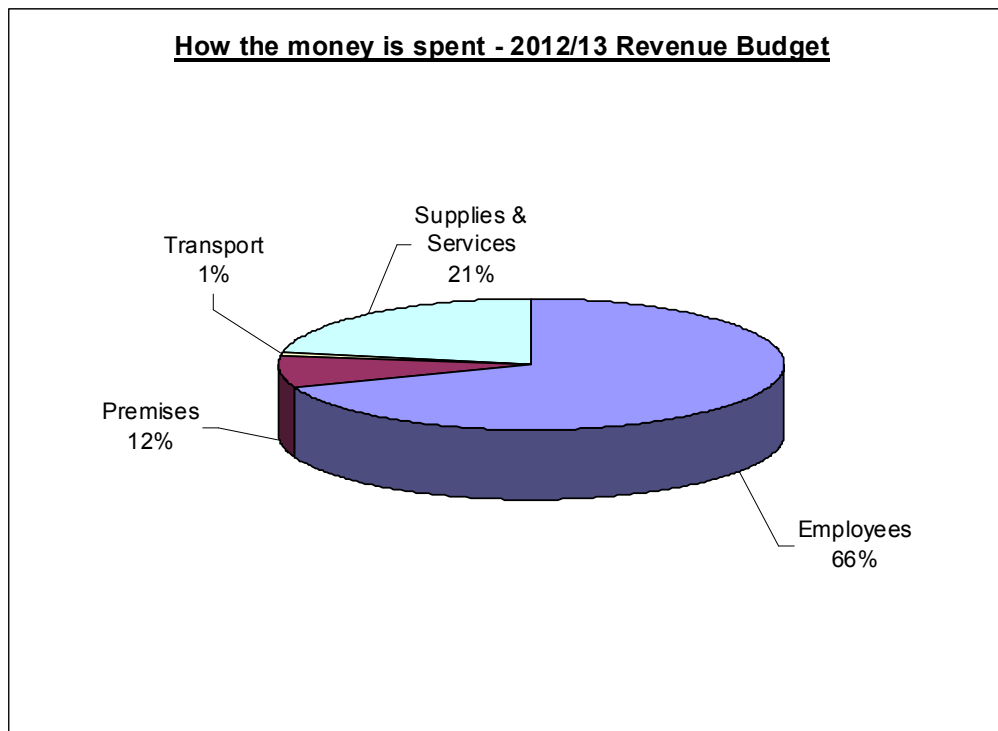
This group contains both front line (e.g. Housing Benefits, Council Tax, Pensions and Customer Care) and corporate support functions (e.g. Accountancy, Legal, Corporate Estates, Procurement, ICT and Member Services) that underpin the service delivery capability across all groups.

A summary of the total resources available for the Corporate Services Group in 2012/13 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	1.871	0.000	1.871
Revenue	33.989	-11.292	22.697
Total	35.860	-11.292	24.568

CORPORATE SERVICES REVENUE EXPENDITURE

The Net Revenue Budget for the Corporate Services Group for 2012/13 amounts to £22.697M. Gross expenditure is estimated at £33.989M and this is analysed by expenditure type in the chart below.



Income receivable by the Group of £11.292M reduces net expenditure to £22.697M. A detailed analysis of how this money will be spent can be found on subsequent pages within this section.

Specific Revenue Grants 2012/13

The table below identifies the main areas of expenditure funded by Specific Revenue Grants, which are included within gross expenditure / income figures as appropriate.

Award Body	Purpose	Amount £M
WG	NNDR Admin Grant	0.372
DWP (Dept for Work & Pensions)	Housing Benefit & Council Tax Benefit / Admin Grant	1.975

GENERAL FUND REVENUE**CORPORATE SERVICES : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.089	NJC Manual Workers	0.088
20.085	NJC APT&C	20.513
1.882	JNC Chief Officers	1.831
0.186	Other	0.124
22.242		22.556
	<u>Premises</u>	
0.712	Repairs and Maintenance	0.909
0.023	Maintenance of Grounds	0.025
0.386	Energy	0.856
0.750	Rents	1.056
0.348	Local Tax	1.029
0.032	Water	0.071
0.084	Cleaning/Domestic	0.084
0.008	Other	0.005
2.343		4.035
	<u>Transport</u>	
0.009	Direct Transport	0.011
0.174	Car Allowances	0.160
0.015	Public Transport	0.015
0.198		0.186
	<u>Supplies & Services</u>	
0.458	Equipment/Materials/Furniture	0.453
2.321	Communications/Computing	2.397
0.516	Printing & Stationery	0.504
0.142	Advertising	0.138
1.423	Members Expenses	1.349
0.053	Grants & Subscriptions	0.053
0.714	Services	0.702
1.722	Miscellaneous	1.517
0.051	Other	0.048
7.400		7.161
	<u>Third Party</u>	
0.010	Rendered by Voluntary Organisations	0.010
0.010		0.010
	<u>Transfer Payments</u>	
0.006	School Children/Students	0.006
0.006		0.006
	<u>Support Services</u>	
0.044	Recharges	0.033
0.044		0.033
	<u>Capital Financing</u>	
0.002	Capital Charges	0.002
0.002		0.002
32.245	Total Expenditure	33.989
	<u>Income</u>	
-2.392	Government Grants	-2.347
-0.683	Other Grants/Reimbursements	-0.909
-4.362	Customer/Client Receipts	-4.024
-3.908	Rechgs – Other revenue account	-4.012
-11.345	Total Income	-11.292
20.900	NET CORPORATE SERVICES BUDGET	22.697

GENERAL FUND REVENUE**CORPORATE SERVICES : SERVICES PROVIDED**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Financial Services</u>	
2.616	Financial Management and Accountancy	2.456
2.999	Operational Finance	2.872
0.589	Performance and Resources	0.545
0.470	Internal Audit	0.461
0.136	Public Service Partnerships	0.137
6.810		6.471
	<u>ICT</u>	
3.866	ICT Operational Services	3.816
3.866		3.816
	<u>Legal and Democratic Services</u>	
1.346	Legal Services	1.261
2.177	Democratic Services	2.100
0.070	Central Print Unit	0.315
0.293	Legal Administration	0.352
3.886		4.028
	<u>Corporate Estates Management</u>	
0.056	Management of Surplus Sites	0.079
-0.097	Sundry Land and Properties	-0.102
1.836	Corporate Estates Management Dept	1.850
1.175	Office Accommodation	3.207
2.970		5.034
	<u>Group Management</u>	
0.160	Director and Support Services	0.162
0.160		0.162
	<u>Procurement</u>	
0.639	Procurement	0.646
0.639		0.646
	<u>Customer Care</u>	
0.882	One For All	0.888
0.466	Strategic Management	0.459
0.997	Contact Centres	0.988
0.224	E Government	0.205
2.569		2.540
20.900	TOTAL CORPORATE SERVICES BUDGET	22.697

Financial Services

The Division plays a key role as a provider of both front line services (e.g. Council Tax, Benefits & Pensions) and internal support services across the Council.

The following functions are undertaken within the service area;

- **Financial Management & Accountancy Services** – that includes Insurance, Treasury Management & Pension Fund Investments and Council Wide Financial Reporting & Management Accounting
- **Operational Finance** – encompassing Council Tax, NNDR, Housing & Council Tax Benefits, Sundry Debtors, Payroll, Pensions & Creditor Payments,
- **Performance & Resources** – that provides data and performance management support services across the Council.
- **Internal Audit** – The Internal Audit Service as well as delivering its traditional role, contributes to the continuous improvement agenda through operational audits and project work.

In addition, in October 2010, the Division also took over, on an interim basis responsibility for the Partnership Delivery agenda at the Council.

The Division's over-riding statement of purpose is:

'To deliver high quality financial services which meet the needs of our customers and support the Council's service improvement activities'.

GENERAL FUND REVENUE**FINANCIAL SERVICES : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.024	NJC Manual Workers	0.024
9.062	NJC APT&C	9.212
0.855	JNC Chief Officers	0.792
9.941		10.028
	<u>Premises</u>	
0.032	Repairs and Maintenance	0.000
0.006	Maintenance of Grounds	0.000
0.147	Energy	0.000
0.020	Rents	0.000
0.072	Local Tax	0.000
0.010	Water	0.000
0.026	Cleaning/Domestic	0.027
0.001	Other	0.000
0.314		0.027
	<u>Transport</u>	
0.051	Car Allowances	0.045
0.006	Public Transport	0.006
0.057		0.051
	<u>Supplies & Services</u>	
0.036	Equipment/Materials/Furniture	0.035
0.446	Communications/Computing	0.462
0.096	Printing & Stationery	0.094
0.006	Advertising	0.007
0.028	Grants & Subscriptions	0.028
0.072	Services	0.072
1.436	Miscellaneous	1.228
0.017	Other	0.010
2.137		1.936
	<u>Third Party</u>	
0.010	Rendered by Voluntary Organisations	0.010
0.010		0.010
	<u>Transfer Payments</u>	
0.006	School Children/Students	0.006
0.006		0.006
	<u>Support Services</u>	
0.006	Recharges	0.006
0.006		0.006
12.471	Total Expenditure	12.064
	<u>Income</u>	
-2.392	Government Grants	-2.347
-0.019	Other Grants / Reimbursements	-0.020
-0.866	Customer/Client Receipts	-0.743
-2.384	Rechgs – Other revenue account	-2.483
-5.661	Total Income	-5.593
6.810	NET FINANCIAL SERVICES	6.471

ICT

The ICT Service is part of the Customer Care & ICT Directorate within the Corporate Services Group. It is an internal support service that is responsible for the cost effective provision, support, maintenance and improvement of ICT both within and externally facing to the Council.

The Service underpins the efficient and high quality support of the computing infrastructure to the Council and its customers, delivering cross cutting services that are critical to the realisation of its priorities and corporate business goals.

ICT delivers cross cutting services underpinning the Council's improvement, sustainability, Welsh language, equality and wider agendas.

Key Objectives 2012/13

1. **Improve Infrastructure further** through the deployment of enabled and agile technology by implementing phase 2 of our Data Centre Transformation plans, implementation of Multi Functional Devices at our strategic sites, and improved members infrastructure

2. **Manage Information across the organisation** through the implementation of the Council's Information Management Plan that ensures information is appropriately managed in terms of risk through governance and opportunity through secure data sharing and integration where appropriate

3. **Service efficiency** that maximises the benefit of investments, economies of scale and collaboration, ensuring ICT service, assets and contract arrangements are as cost effective as possible, benchmarked, and collaboration sought where appropriate. through the reviews of
 - i. Service Structures
 - ii. Central Print Unit operations,
 - iii. Desktop Procurement,
 - iv. Telephony and Broadband Networks

4. **Support Organisational Priorities** through the provision of ICT project support to over 50 Council wider improvement priorities, enabling transformation change around self service, mobile working, system integration and electronic workflow, green ICT etc.

5. **Service Collaboration** through an assessment of future ICT service provision across the Cwm Taf LHB, RCT and Merthyr Tydfil CBC's and increased Datacentre collaboration with Bridgend CBC.

GENERAL FUND REVENUE**ICT : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
2.500	NJC APT&C	2.470
0.172	JNC Chief Officers	0.174
0.008	Other	0.008
2.680		2.652
	<u>Premises</u>	
0.010	Repairs and Maintenance	0.010
0.001	Rents	0.001
0.011		0.011
	<u>Transport</u>	
0.023	Car Allowances	0.019
0.001	Public Transport	0.001
0.024		0.020
	<u>Supplies & Services</u>	
0.071	Equipment/Materials/Furniture	0.070
1.411	Communications/Computing	1.408
0.113	Printing & Stationery	0.102
0.002	Advertising	0.002
0.003	Grants & Subscriptions	0.003
0.005	Services	0.005
0.020	Miscellaneous	0.020
0.001	Other	0.001
1.626		1.611
4.341	Total Expenditure	4.294
	<u>Income</u>	
-0.071	Other Grants / Reimbursements	-0.070
-0.404	Recharges – Other revenue account	-0.408
-0.475	Total Income	-0.478
3.866	NET ICT	3.816

Legal and Democratic Services Division

The Division is an integral part of the Corporate Services Group and provides corporate legal support to the Council, its Members and Officers. It fulfils a wide variety of roles namely:

- Delivery of Corporate and Client orientated Legal Services
- Delivery of Committee, Scrutiny and Member Support Functions
- Land Charges and Electoral Services (Electoral Registration and Conduct of Elections)
- Operation of the Central Print Unit covering Print Services, Bulk Digital Copying Service and the Council's Courier Service
- Corporate Governance Unit
- Supporting the role and service delivery of HM Coroner

The Division provides central support services, which are at the heart of local democracy, without which the running of the Council would not be possible. The Division is responsible for implementing the requirements of the Local Government Act 2000 including making provision for new constitutional arrangements and the enhanced role of the Monitoring Officer.

Within Members' Services, there are internal and external pressures that may require additional funding. For example, the Local Democracy, Economic Development and Construction Act which, proposes an enhanced Scrutiny function and the establishment of a Crime & Disorder Scrutiny Committee. This, alongside the Council's objective of achieving the Wales Charter for Member Support & Development Award (Advanced Level), will see significant pressures upon the resources of the team.

The Division acts as the link between HM Coroner and our partner Authorities of Bridgend and Merthyr County Borough Councils and is working more closely with HM Coroner following the retirement of the previous long serving Coroner. The introduction of the Coroners and Justice Act 2009 increases the need for continued closer liaison and we are working closely with other authorities across Wales to ensure the on-going efficiency within service provision.

For Electoral Registration, the drive towards individual registration will provide challenges and a great deal of change in future years. For 2011 the focus is on preparing the administration of the forthcoming County Borough and Police Commissioner elections in May 2012.

Legal Services continues its drive with regards to the integration of the Case Management System and meeting its objective of achieving LEXCEL standard, for example by further developments in procedure mapping and MI reporting. The increasing support required for child protection cases will also see significant pressures upon the resources of the team.

GENERAL FUND REVENUE**LEGAL AND DEMOCRATIC SERVICES : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.065	NJC Manual Workers	0.000
2.358	NJC APT&C	2.427
0.215	JNC Chief Officers	0.221
0.114	Other	0.116
2.752		2.764
	<u>Premises</u>	
0.009	Energy	0.000
0.090	Rents	0.059
0.012	Local Tax	0.002
0.001	Water	0.000
0.001	Other	0.000
0.113		0.061
	<u>Transport</u>	
0.008	Direct Transport	0.009
0.018	Car Allowances	0.016
0.004	Public Transport	0.004
0.030		0.029
	<u>Supplies & Services</u>	
0.257	Equipment/Materials/Furniture	0.257
0.184	Communications/Computing	0.256
0.260	Printing & Stationery	0.260
0.115	Advertising	0.114
1.423	Member expenses	1.349
0.582	Services	0.582
0.130	Miscellaneous	0.127
0.002	Other	0.001
2.953		2.946
	<u>Support Services</u>	
0.038	Recharges	0.038
0.038		0.038
	<u>Capital Financing</u>	
0.002	Capital Charges	0.002
0.002		0.002
5.888	Total Expenditure	5.840
	<u>Income</u>	
-0.729	Customer/Client Receipts	-0.533
-0.805	Rechgs – Other revenue account	-0.807
-0.468	Other Grants/Reimbursements	-0.472
-2.002	Total Income	-1.812
3.886	NET LEGAL AND DEMOCRATIC SERVICES	4.028

Corporate Estates

Property is a key resource and presents a very visible image of the Council. It has value, costs money and is a critical component in the delivery of services to the community. The Council has recognised that property is a strategic resource, with the asset planning framework linked to clear corporate service and resource strategies.

Corporate Estates sits within the Corporate Services Group and our priorities support those of the Corporate Group. Our priorities are mostly cross cutting in nature and support numerous components / themes of the Improvement Plan and Council's Community Plan.

Corporate Estates is the leading Service for the management of the Council's assets and delivers a wide range of strategic services to Corporate, Education, Environmental, Leisure and Community Services groups. We provide a comprehensive asset management service including multi disciplinary design, strategic maintenance, energy and carbon management, asbestos and legionella management, land and property information, estates management, land and property review, asset management planning, land and property acquisitions/disposals.

Top priorities for the next 3 years

- To maintain and develop the framework of Corporate Asset Management Planning in order to ensure the operational property portfolio is sustainable and fit for purpose.
- Rationalise the property portfolio in support of the MTFP and to release capital for reinvestment in policy priorities through the Corporate Capital Programme.
- Effectively manage and reduce energy and water consumption, and preparation of the mandatory Carbon Reduction Commitment Energy Efficiency Scheme.
- Provision of technical support to Education & Lifelong Learning during the Schools Transformation Programme.
- Provision of co-ordinated design and maintenance services to the whole of the Council.

Responsibility for managing office accommodation budgets which were previously devolved has resulted in an increase in the Corporate Estates management Budget for 2012/13.

GENERAL FUND REVENUE**CORPORATE ESTATES MANAGEMENT : TYPE OF SPEND**

2011/12 Budget		2012/12 Budget
£M		£M
	<u>Employees</u>	
0.000	NJC Manual Workers	0.064
2.913	NJC APT&C	2.993
0.257	JNC Chief Officer	0.257
0.055	Other	0.000
3.225		3.314
	<u>Premises</u>	
0.670	Repairs and Maintenance	0.899
0.017	Maintenance of Grounds	0.025
0.230	Energy	0.856
0.639	Rents	0.996
0.264	Local Tax	1.027
0.021	Water	0.071
0.056	Cleaning/Domestic	0.055
0.006	Other	0.005
1.903		3.934
	<u>Transport</u>	
0.001	Direct Transport	0.002
0.061	Car Allowances	0.061
0.062		0.063
	<u>Supplies & Services</u>	
0.015	Equipment/Materials/Furniture	0.012
0.163	Communications/Computing	0.162
0.021	Printing & Stationery	0.021
0.016	Advertising	0.011
0.018	Grants & Subscriptions	0.018
0.018	Services	0.003
0.112	Miscellaneous	0.072
0.006	Other	0.010
0.369		0.309
	<u>Support Services</u>	
0.000	Recharges	-0.011
0.000		-0.011
5.559	Total Expenditure	7.609
	<u>Income</u>	
-0.024	Other Grants/Reimbursements	-0.004
-2.326	Customer/Client Receipts	-2.334
-0.239	Rechgs – Other revenue account	-0.237
-2.589	Total Income	-2.575
2.970	NET CORPORATE ESTATES MANAGEMENT	5.034

Group Management

The service area provides the strategic direction for Corporate Services in order to maximise the impact of the Group in delivering the Council's aims and objectives.

GENERAL FUND REVENUE**GROUP MANAGEMENT: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.164	JNC Chief Officers	0.165
0.164		0.165
	<u>Transport</u>	
0.001	Car Allowances	0.001
0.001		0.001
	<u>Supplies & Services</u>	
0.001	Communications/Computing	0.000
0.002	Printing & Stationery	0.003
0.000	Miscellaneous	0.001
0.003	Other	0.003
0.006		0.007
0.171	Total Expenditure	0.173
	<u>Income</u>	
-0.011	Rechgs /Other revenue account	-0.011
-0.011	Total Income	-0.011
0.160	NET GROUP MANAGEMENT	0.162

Corporate Procurement Unit

The Corporate Procurement Unit provides direct procurement services, as well as acting as a support function for staff performing devolved procurement across the Council. The Unit operates to ensure that the goods, services and works procured by the Council are acquired in accordance with appropriate terms and conditions and that these fully meet the service requirements and assist in the achievement of Council objectives of efficiency and best value, as embodied in the Community and Improvement Plans.

The Unit also strives to promote improved processes across the Council and provide streamlined, strategic and planned procurement activities, applying current procurement methods to assist in the achievement of efficiencies and to demonstrate openness, consistency and accountability through the procedures employed in order to achieve compliance with internal rules and other legislative obligations.

The Unit is responsible for procurement strategy and policy, procurement efficiency and improvement, delivery of inter-service procurement projects, interfaces with suppliers and providers and sustainable procurement. In doing so, the Unit provides a clear lead, strategic direction through a category management approach to procurement and access to information including best practice, guidance and technical expertise to facilitate more coherent, effective and efficient services. It is through these activities that the Unit acts as a 'catalyst for change' in order to help ensure service directorates reap the benefits from smarter procurement and to maximise value from capital investment.

In order to deliver the future aspirations and the category management approach for the service, the following **Key Objectives** have been identified:

- To deliver efficiencies through process improvement activities and the continued development and implementation of E-Procurement Solutions.
- To deliver improved value from the Council's external spend on goods, services and works through the successful delivery of procurement projects and strategic frameworks
- To maximise efficiencies and achieve best value for the Council through the delivery of collaborative procurement projects with internal and external partners.
- To develop the performance of the Corporate Procurement Unit through the development and implementation of category management approaches and implementing efficient and effective working practices that ensure compliance with relevant legislation, guidance and best practice and provide an effective contribution to the delivery of strategic objectives. (**Development of the Procurement Unit**)
- To implement an effective sustainable procurement policy that supports the wider aims and objectives of the Council and ensures a positive impact in supporting the local economy. (**Development of Sustainable Procurement**)

GENERAL FUND REVENUE**PROCUREMENT : TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
0.574	NJC APT&C	0.759
0.153	JNC Chief Officers	0.155
0.727		0.914
	<u>Transport</u>	
0.003	Car Allowances	0.002
0.001	Public Transport	0.001
0.004		0.003
	<u>Supplies & Services</u>	
0.004	Equipment/Materials/Furniture	0.004
0.018	Communications/Computing	0.018
0.004	Printing & Stationery	0.004
0.001	Grants and Subscriptions	0.001
0.006	Miscellaneous	0.052
0.003	Services	0.003
0.036		0.082
0.767	Total Expenditure	0.999
	<u>Income</u>	
-0.101	Other Grants/Reimbursements	-0.343
-0.027	Customer/Client Receipts	-0.010
-0.128	Total Income	-0.353
0.639	NET PROCUREMENT	0.646

Customer Care Service

Customers can easily access services when they need to through their preferred channel and receive a quality response first time.

Website (Self service)

- Customers increasingly seek information 'on-line' at the Council's website, with over 5.3m pages viewed annually. This allows customers to 'self-serve' at their convenience and systems are continually being developed to enable customers to transact their business with the council on-line.

Contact Centre (Telephone)

- The Contact Centre responds to a million contacts annually, relating to Council Tax, Benefits, Street Care, Waste, Public Health and Adult Social Care enquiries.
- It provides a 24/365 emergency response and is an accredited monitoring centre for 'Lifeline' and similar safety devices in the home.
- The Local Health Board is directly supported at this facility to respond to health related services including GP Out of Hours contacts.

One4aLL (Face to Face) Centres

- One4aLL centres provide advice 'in person' in the community, with 140,000 contacts annually. Customers are supported with matters that may need evidence to be provided, assessed, or issued such as Disabled Parking badges, Concessionary Bus passes, or support with applications for Planning, Benefits and so on.
- The centres host a range of 'specialists' e.g. Registrar and Consumer Advice, Age Concern, Dept. of Work and Pensions and Inland Revenue to widen the advice available.

Key Objectives 2012/13

1. The Council's Customer Access Strategy will be updated to ensure services and standards are well defined and communicated through its Customer Charter
2. The Council's website improvements will continue to allow for more personalised information on the website and through mobile devices.
3. The Contact Centre will expand the range of social care contacts resolved at the centre, supporting improved Adult Social Care services.
4. One4aLL centres will deploy appointment based services through a prioritised programme of work for the service and its key partners.
5. The Council's Feedback scheme will be updated in line with Welsh Government's model policy guidance to ensure that feedback is responded to in line with good practice and reported upon to reflect service improvements as a result of such feedback.

GENERAL FUND REVENUE**CUSTOMER CARE: TYPE OF SPEND**

2011/12 Budget		2012/13 Budget
£M		£M
	<u>Employees</u>	
2.678	NJC APT&C	2.652
0.066	JNC Chief Officers	0.067
0.009	Other	0.000
2.753		2.719
	<u>Premises</u>	
0.002	Cleaning/Domestic	0.002
0.002		0.002
	<u>Transport</u>	
0.017	Car Allowances	0.016
0.003	Public Transport	0.003
0.020		0.019
	<u>Supplies & Services</u>	
0.075	Equipment/Materials/Furniture	0.075
0.098	Communications/Computing	0.091
0.020	Printing & Stationery	0.020
0.003	Advertising	0.004
0.003	Grants and Subscriptions	0.003
0.034	Services	0.037
0.018	Miscellaneous	0.017
0.022	Other	0.023
0.273		0.270
3.048	Total Expenditure	3.010
	<u>Income</u>	
-0.414	Customer/Client Receipts	-0.404
-0.065	Rechgs - Other revenue account	-0.066
-0.479	Total Income	-0.470
2.569	NET CUSTOMER CARE	2.540

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CORPORATE SERVICES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEME (inc historic spend) £M	BUDGET		
		2012/13 £M	2013/14 £M	2014/15 £M
<u>Finance Services</u>				
Computer Hardware/Software/Licences	7.131	0.500	0.500	0.500
CIVICA Financials Project	1.496	0.163	0.155	0.155
Total Finance Services	8.627	0.663	0.655	0.655
<u>Customer Services</u>				
Customer Services Plan Phase 2	1.643	0.858	0.000	0.000
Total Customer Services	1.643	0.858	0.000	0.000
<u>Corporate Estates</u>				
Strategic Maintenance	1.331	0.050	0.050	0.050
Major Refurbishment/Rationalisation of Service Group Accommodation	5.133	0.300	0.300	0.300
Total Corporate Estates	6.464	0.350	0.350	0.350
TOTAL CORPORATE SERVICES	16.734	1.871	1.005	1.005

* The 2012/2013 outturns include estimated slippage from 2011/2012 and additional grant aided schemes that were known when the 3 year programme was agreed.

CORPORATE BUDGETS

CORPORATE BUDGETS OVERVIEW

Corporate Budgets represent those elements of financing which are Authority wide and which cannot be directly attributed to any specific source group.

A summary of the total resources available for these Budgets in 2012/13 financial year is as follows:

	Gross Expenditure	Income	Net Expenditure
	£M	£M	£M
Capital Programme	1.897	0.000	1.897
Revenue	148.869	-97.386	51.483
Total	150.766	-97.386	53.380

CORPORATE BUDGETS : SERVICES PROVIDED

2011/12 Budget		2012/13 Budget
£M		£M
23.988	Capital Financing	23.629
12.290	Levies	12.074
15.655	Miscellaneous	15.400
0.380	NNDR Relief	0.380
52.313	TOTAL CORPORATE BUDGETS	51.483

CORPORATE INITIATIVES THREE YEAR CAPITAL PROGRAMME

	TOTAL COST OF SCHEMES (INC HISTORIC SPENDS) £M	BUDGET		
		2012/13 £M	2013/14 £M	2014/15 £M
Corporate Improvement	1.323	0.230	0.100	0.100
Asbestos Management	2.578	0.717	0.325	0.200
Legionella Management	2.149	0.150	0.150	0.305
Disabled Access Initiatives	2.585	0.025	0.025	0.025
Asset Management Planning	1.235	0.075	0.050	0.050
Asbestos Remediation Works	0.573	0.100	0.100	0.050
Legionella Remediation Works	3.241	0.600	0.450	0.400
TOTAL CORPORATE INITIATIVES	13.684	1.897	1.200	1.130

* The 2012/2013 estimates include slippage from 2011/2012 and additional grant aided schemes that were known when the 3 year programme was agreed.